Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

September 8, 2026

Company name: LINTEC Corporation
Representative: Makoto Hattori, Representative Director, President
Code number: 7966 Prime Market, Tokyo Stock Exchange
For inquiries: Akihiko Bito, Deputy Executive General Manager, General Affairs & Human Resources Div. and General Manager, Human Resources Dept.
(Phone: +81-3-5248-7711)

Notice Concerning the Resignation of an Outside Director

LINTEC Corporation (the "Company") hereby announces the resignation of an Outside Director as follows.

1. Resigning Director

Takanori Sano (Outside Director)

2. Date of Resignation

September 8, 2026

3. Reason for Resignation

This is because the Company will cease to be an equity-method affiliate of Nippon Paper Industries Co., Ltd. ("Nippon Paper") following the secondary offering of the Company common shares by Nippon Paper.

4. Other

Even after the resignation of the said Director, the number of Directors will continue to meet the requirements stipulated by laws and regulations and the Articles of Incorporation.

Attachment

List of Directors and Executive Officers

[Dated on or after September 9, 2026]

Title	Name	Position and responsibilities
Representative Director, Chairman and CEO	Akihiko Ouchi	
Representative Director, President, CEO and COO	Makoto Hattori	
Director, Senior Managing Executive Officer	Takeshi Kaiya	Executive General Manager, General Affairs & Human Resources Div.
Director, Senior Managing Executive Officer	Hiroyuki Matsuo	Executive General Manager, Production Div., and in charge of Quality Assurance Div. and Environment & Safety Div.
Director, Senior Managing Executive Officer	Masaaki Yoshitake	Executive General Manager, Business Administration Div.
Director, Managing Executive Officer	Yoichi Shibano	Executive General Manager, Administration Div.
Outside Director*	Akiko Okushima	Representative Director and President, JBtoB CO., LTD.
Outside Director*	Seiichiro Shirahata	Outside Director, Nabtesco Corporation Outside Director, TAKARA HOLDINGS INC.
Director (Audit and Supervisory Committee Member)	Masaaki Kimura	
Outside Director* (Audit and Supervisory Committee Member)	Kanako Osawa	Attorney at law, Kajitani Law Offices Outside Director, TPR Co., Ltd. Outside Audit & Supervisory Board Member, Otsuka Holdings Co., Ltd. Outside Director, Toshiba Tec Corporation
Outside Director* (Audit and Supervisory Committee Member)	Shigeru Sugimoto	Certified Public Accountant Certified Tax Accountant Representative, Crowe Sakura & Co. Representative, Sakura & Co. Representative Member, Sakura LLC
(*Independent Outside Director)		
(List of Executive Officers)		
Senior Managing Executive Officer	Kinya Mochida	Deputy Executive General Manager, Business Administration Div.
Senior Managing Executive Officer	Yoshihisa Mineura	Executive General Manager, Research & Development Div.
Managing Executive Officer	Satoru Shoshi	Executive General Manager, Optical Products Operations, Business Administration Div.
Managing Executive Officer	Hideo Senoo	Deputy Executive General Manager, Research & Development Div. and General Manager, Research Center
Managing Executive Officer	Hideki Miyake	Executive General Manager, Industrial & Material Operations, Business Administration Div.
Executive Officer	Naoshi Nishikado	General Manager, Corporate Strategic Office
Executive Officer	Naoki Yamamoto	Plant Manager, Kumagaya Plant, Production Div.
Executive Officer	Satoshi Aoki	Executive General Manager, Fine & Specialty Paper Products Operations, Business Administration Div.
Executive Officer	Hideki Numazawa	Plant Manager, Agatsuma Plant, Production Div.
Executive Officer	Hidetaka Kawakami	Plant Manager, Tatsuno Plant, Production Div.
Executive Officer	Daisuke Kii	Executive General Manager, Converted Products Operations, Business Administration Div.
Executive Officer	Keita Kimura	Executive General Manager, Osaka Branch Office, Business Administration Div., in charge of Western Japan

Executive Officer	Mitsuru Shimizu	Deputy Executive General Manager, Production Div.
Executive Officer	Shoichi Kyogoku	Plant Manager, and General Manager, Quality Assurance Dept., Mishima Plant, Production Div.
Executive Officer	Masaru Hoshi	General Manager, Sustainability Management Office
Executive Officer	Takeshi Segawa	General Manager, New Project Planning Office, Business Administration Div.
Executive Officer	Eiichiro Takeuchi	General Manager, Public Relations Office
Executive Officer	Atsushi Yamashita	Executive General Manager, Printing & Variable Information Products Operations, Business Administration Div.
Executive Officer	Jun Akiwa	Executive General Manager, Advanced Materials Operations, and General Manager, Business Planning Dept., Business Administration Div.
Executive Officer	Masayoshi Omori	Executive General Manager, Procurement Div.

Retirement dated on September 8	
	Takanori Sano