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August 20, 2026

Company name:	LINTEC Corporation
Representative:	Makoto Hattori, Representative Director, President
Code number:	7966 Prime Market, Tokyo Stock Exchange
For inquiries:	Takeshi Kaiya, Director, Senior Managing Executive Officer, Executive General Manager, General Affairs & Human Resources Div. (Phone: +81-3-5248-7711)

Notice Concerning Secondary Offering of Shares and Change in Other Associated Company, Major Shareholder, and Largest Shareholder That Is a Major Shareholder

The Company hereby announces that, pursuant to a resolution of the Board of Directors dated August 20, 2026, it has determined the matters concerning a secondary offering of common stock of the Company (the "Secondary Offering") as set forth below.

The Company also announces that, in connection with the Secondary Offering, a change is expected to occur in the Company's other associated company, major shareholder, and largest shareholder that is a major shareholder.

Since its founding in 1927, through the manufacture and sale of packaging gummed tape, the Company has steadily evolved as a "leading company in adhesive materials and specialty papers" while expanding its business domains into various fields, including adhesive products and related equipment and specialty papers. Under the long-term vision "LINTEC SUSTAINABILITY VISION 2030," for which fiscal year ending March 31, 2030 is the final fiscal year, the Company has adopted as its basic policy "contributing to realization of a sustainable society through fostering innovation to build a robust corporate structure and creating new products and new businesses to deliver sustainable growth," and aims to contribute to solving social issues through its business activities.

The Company formulates medium-term business plans every three years as milestones toward achieving the goals set forth in "LINTEC SUSTAINABILITY VISION 2030." Under the current medium-term business plan, "Medium-term Business Plan LSV 2030 – Stage 2," for which fiscal year ending March 31, 2026 is the final fiscal year, the Company aims to further enhance its corporate value by achieving its target ROE of 8% or higher through improvement of profitability and capital efficiency, strengthening its financial resource base, and effectively utilizing cash for production facilities and research and development investments. In addition, through continued constructive dialogue with shareholders and investors, the Company will realize management that is conscious of the cost of capital and the Company's share price.

In addition, while promoting various measures to enhance corporate value, the Company received from Nippon Paper Industries Co., Ltd., which is a major shareholder of the Company ("Nippon Paper"), a notification that Nippon Paper had been reviewing its business portfolio and the assets it holds from the perspective of capital efficiency, and that as part of that review, Nippon Paper also considered the treatment of the shares of the Company held by Nippon Paper, and the Company has engaged in repeated discussions with Nippon Paper regarding the optimal timing and method of sale of the shares owned by Nippon Paper. As a result of those discussions, the Company determined that a secondary offering would be the optimal method for providing an opportunity for a smooth sale of the shares of the Company while achieving an increase in liquidity of shares of the Company and expansion and diversification of its shareholder base, and, having also obtained the consent of Nippon Paper, decided to conduct the Secondary Offering.

In connection with the Secondary Offering, Nippon Paper will cease to fall under the category of the Company's other associated company, major shareholder, and largest shareholder that is a major shareholder. In addition, although Mr. Takanori Sano, Executive Officer of Nippon Paper, concurrently serves as an Outside Director of the Company, he is scheduled to resign as a Director of the Company upon completion of the Secondary Offering.

In addition, pursuant to a resolution of the Board of Directors dated today, the Company has determined the matters concerning a repurchase of own shares, with the total repurchase price capped at JPY 30 billion and the total number of shares to be acquired capped at 6,910,000 shares, and with the repurchase period being from August 24, 2026 (Monday) to August 26, 2026 (Wednesday), in order to strengthen shareholder returns and further improve capital efficiency, and from the perspective of mitigating the impact on the supply and demand of shares of the Company associated with the Secondary Offering. For details of the repurchase of own shares, please refer to the "Notice Concerning the Determination of Matters Relating to the Repurchase of Own Shares (Repurchase of Own Shares under Articles of Incorporation Pursuant to Article 459, paragraph (1) of the Companies Act)" announced today.

Details

I. Secondary Offering of Shares

1. Secondary Offering of Company Shares (Secondary Offering by Way of Purchase and Subscription by Underwriters)

(1)	Class and Number of Shares to Be Offered	17,095,500 shares of common stock of the Company The Company, pursuant to a resolution of the Board of Directors dated Thursday, August 20, 2026, has determined the matters concerning a repurchase of own shares (common stock of the Company) and may acquire its own shares through the off-auction own share repurchase trading system (ToSTNeT-3) during the period from August 24, 2026 (Monday) to August 26, 2026 (Wednesday). If the Company hereafter decides, based on that resolution, to acquire its own shares through ToSTNeT-3, the selling shareholder described in (2) below may sell part of the shares of common stock of the Company held by it in response to the Company's repurchase of its own shares. In that case, the number of shares to be offered above may decrease.
(2)	Selling Shareholder	Nippon Paper Industries Co., Ltd.
(3)	Selling Price	Undetermined. The selling price will be determined in accordance with the method prescribed in Article 25 of the Rules Concerning Underwriting, Etc. of Securities of the Japan Securities Dealers Association, based on the provisional pricing terms calculated by multiplying the closing price of common stock of the Company in ordinary transaction on the Tokyo Stock Exchange, Inc. on a certain date between Tuesday, September 1, 2026 and Thursday, September 3, 2026 (the "Pricing Date") (or, if no closing price is quoted on the Pricing Date, the closing price of the immediately preceding day) by a number ranging from 0.90 to 1.00 (with any fraction of less than one yen being rounded down to the nearest whole yen), and by taking into account market demand.

(4)	Method of Secondary Offering	The offering shall be a secondary offering by way of purchase and subscription by the underwriting syndicate (the “Underwriters”) for which the designated underwriter acts as lead manager. As commission to the Underwriters, the aggregate amount of the difference between the selling price and the subscription price (at which the selling shareholder shall be paid as a purchase price per share by the Underwriters) shall be paid. In addition, a part of the shares may be sold to overseas investors in overseas markets, mainly in Europe and Asia (excluding, however, the United States and Canada).
(5)	Share Delivery Date	A day that falls after the fifth business day following the Pricing Date.

(6) Approval of the selling price and all other matters necessary for the secondary offering by way of purchase and subscription by the Underwriters will be delegated to the Representative Director and President.

(7) With respect to the secondary offering by way of purchase and subscription by the Underwriters, a written securities notice under the Financial Instruments and Exchange Act was filed on Thursday, August 20, 2026.

2. Secondary Offering of Company Shares (Secondary Offering by Way of Over-Allotment) (See “2. Secondary Offering by Way of Over-Allotment, Etc.” under “Reference” below.)

(1)	Class and Number of Shares to Be Offered	2,564,300 shares of common stock of the Company The number of shares to be offered above indicates the maximum number and may decrease depending on demand and other conditions for the secondary offering by way of purchase and subscription by the Underwriters, or the secondary offering by way of over-allotment itself may not be conducted at all. The number of shares to be offered will be determined on the Pricing Date after taking into account demand and other conditions. In addition, separately from any decrease due to demand and other conditions, if the number of shares to be offered in the secondary offering by way of purchase and subscription by the Underwriters decreases in connection with the repurchase of the Company’s own shares described in 1.(1) above, the number of shares to be offered in the secondary offering by way of over-allotment may also decrease accordingly.
(2)	Selling Shareholder	The designated underwriter (the “Designated Underwriter”)
(3)	Selling Price	Undetermined. (The selling price will be determined on the Pricing Date. The selling price will be the same as the selling price in the secondary offering by way of purchase and subscription by the Underwriters.)

(4)	Method of Secondary Offering	After taking into account the demand and other conditions for the secondary offering by way of purchase and subscription by the Underwriters, the Designated Underwriter will offer the shares of common stock of the Company, which will be borrowed from Nippon Paper Industries Co., Ltd., a shareholder of the Company (the "Lender") (the maximum number being 2,564,300 shares).
(5)	Share Delivery Date	The share delivery date shall be the same as the share delivery date mentioned in 1. above.

(6) Approval of the selling price and all other matters necessary for the secondary offering by way of over-allotment will be delegated to the Representative Director and President.

(7) With respect to the secondary offering by way of over-allotment, a written securities notice under the Financial Instruments and Exchange Act was filed on Thursday, August 20, 2026.

Reference

1. Purpose of Secondary Offering of Shares

The purpose is as stated at the beginning of this press release.

2. Secondary Offering by Way of Over-Allotment, Etc.

The secondary offering by way of over-allotment described in "I. Secondary Offering of Shares, 2. Secondary Offering of Company Shares (Secondary Offering by Way of Over-Allotment)" above consists of an offering of up to 2,564,300 shares of common stock of the Company to be borrowed by the Designated Underwriter, the lead manager for the secondary offering, from the Lender (the "Borrowed Shares"), taking into consideration demand and other conditions in connection with the secondary offering by way of purchase and subscription by the Underwriters described in "I. Secondary Offering of Shares, 1. Secondary Offering of Company Shares (Secondary Offering by Way of Purchase and Subscription by Underwriters)" above. The number of shares to be offered in the secondary offering by way of over-allotment is scheduled to be 2,564,300 shares. However, the number of shares to be offered is the maximum number of shares to be offered and may decrease depending on demand and other conditions for the secondary offering by way of purchase and subscription by the Underwriters, or the secondary offering by way of over-allotment itself may not be conducted at all. In addition, separately from any decrease due to demand and other conditions, if the number of shares to be offered in the secondary offering by way of purchase and subscription by the Underwriters decreases in connection with the repurchase of the Company's own shares described in "I. Secondary Offering of Shares, 1. Secondary Offering of Company Shares (Secondary Offering by Way of Purchase and Subscription by Underwriters) (1) Class and Number of Shares to Be Offered" above, the number of shares to be offered in the secondary offering by way of over-allotment may also decrease accordingly.

In connection with the secondary offering by way of over-allotment, the Designated Underwriter will be granted by the Lender the right to additionally acquire shares of common stock of the Company up to the number of Borrowed Shares (the "Greenshoe Option"), with Monday, September 28, 2026 as the exercise deadline.

In addition, during the period from the day immediately following the last day of the subscription period for the secondary offering by way of purchase and subscription by the Underwriters and the secondary offering by way of over-allotment to Monday, September 28, 2026 (the "Syndicate Covering Transaction Period"), the Designated Underwriter may conduct purchases of shares of common stock of the Company on the Tokyo Stock Exchange, Inc. up to the number of shares relating to the secondary offering by way of over-allotment for the purpose of returning the Borrowed Shares (the "Syndicate Covering Transaction"). All shares of common stock of the Company acquired by the Designated Underwriter through the Syndicate Covering Transaction will be applied to the return of the Borrowed Shares. During the Syndicate Covering Transaction Period, the Designated Underwriter may, at its discretion, either not conduct the Syndicate Covering Transaction at all or terminate the Syndicate Covering Transaction with a number of shares that does not reach the number of shares relating to the secondary offering by way of over-allotment.

Furthermore, the Designated Underwriter may conduct stabilizing transactions in connection with the secondary offering by way of purchase and subscription by the Underwriters and the secondary offering by way of over-allotment, and may apply all or part of the shares of common stock of the Company purchased through those stabilizing transactions to the return of the Borrowed Shares.

The Designated Underwriter intends to exercise the Greenshoe Option with respect to the number of shares obtained by deducting, from the number of shares relating to the secondary offering by way of over-allotment, the number of shares acquired through stabilizing transactions and the Syndicate Covering Transaction and to be applied to the return of the Borrowed Shares.

Whether or not the secondary offering by way of over-allotment will be conducted, and the number of shares to be offered if the secondary offering by way of over-allotment is conducted, will be determined on the Pricing Date. If the secondary offering by way of over-allotment is not conducted, there will be no borrowing of shares of common stock of the Company by the Designated Underwriter from the Lender, no grant of the Greenshoe Option by the Lender to the Designated Underwriter, and no Syndicate Covering Transaction on the Tokyo Stock Exchange, Inc.

3. Lock-up

In connection with the secondary offering by way of purchase and subscription by the Underwriters, Nippon Paper, the selling shareholder, has agreed with the Designated Underwriter that, during the period beginning on the Pricing Date and ending on the 180th day from the share delivery date for the secondary offering by way of purchase and subscription by the Underwriters (the “Lock-up Period”), it will not, without the prior written consent of the Designated Underwriter, sell or otherwise dispose of any shares of common stock of the Company (excluding, however, the secondary offering by way of purchase and subscription by the Underwriters and similar transactions).

In addition, the Company has agreed with the Designated Underwriter that, during the Lock-up Period, it will not, without the prior written consent of the Designated Underwriter, conduct any issuance or other similar transaction of shares of common stock of the Company, securities convertible into or exchangeable for shares of common stock of the Company, or securities representing a right to acquire or receive shares of common stock of the Company (excluding, however, issuance of new shares by way of stock split and similar transactions).

In each of the cases above, the Designated Underwriter has the authority, at its discretion, to release all or part of the terms of those agreements even during the Lock-up Period.

II. Change in Other Associated Company, Major Shareholder, and Largest Shareholder That Is a Major Shareholder

1. Background to Change

The change in the Company’s other associated company, major shareholder, and largest shareholder that is a major shareholder is expected to occur in connection with the secondary offering by way of purchase and subscription by the Underwriters described in “I. Secondary Offering of Shares, 1. Secondary Offering of Company Shares (Secondary Offering by Way of Purchase and Subscription by Underwriters)” above.

2. Overview of Shareholder That Will Cease to Be Other Associated Company, Major Shareholder, and Largest Shareholder That Is a Major Shareholder

(1)	Name	Nippon Paper Industries Co., Ltd.
(2)	Location	4-1, Oji 1-chome, Kita-ku, Tokyo
(3)	Title and Name of Representative	Akira Sebe, President and Representative Director

(4)	Business Description	Manufacture and sale of paper and pulp	
(5)	Stated Capital (as of March 31, 2026)	JPY 104,873 million	
(6)	Date of Incorporation	August 1, 1949	
(7)	Consolidated Net Assets (as of March 31, 2026)	JPY 540,507 million	
(8)	Consolidated Total Assets (as of March 31, 2026)	JPY 1,738,479 million	
(9)	Large Shareholders and Shareholding Ratios (as of March 31, 2026)	The Master Trust Bank of Japan, Ltd. (Trust Account) (Note)	11.55%
		Custody Bank of Japan, Ltd. (Trust Account) (Note)	6.90%
		Nippon Paper Industries Employee Shareholding Association	2.64%
		State Street Bank and Trust Company 505223 (Standing proxy: Mizuho Bank, Ltd.)	2.61%
		Nippon Paper Industries Business Partners Shareholding Association	2.32%
		Aya Nomura (Standing proxy: Mita Securities Co., Ltd.)	2.14%
		Nippon Life Insurance Company	2.13%
		TAIJU LIFE INSURANCE COMPANY LIMITED	1.95%
		State Street Bank and Trust Company 505001 (Standing proxy: Mizuho Bank, Ltd.)	1.65%
		INTERACTIVE BROKERS LLC (Standing proxy: Interactive Brokers Securities Japan Inc.)	1.38%
(10)	Relationship between Listed Company and Shareholder	Capital relationship	As of August 20, 2026, the shareholder holds 20,254,039 shares of common stock of the Company (including 594,147 shares indirectly held), and the Company holds 17,550 shares of common stock of the shareholder.
		Personnel relationship	One of the directors of the Company concurrently serves as an executive officer of the shareholder. In addition, one officer of one subsidiary and one officer of one affiliate of the Company each concurrently serves as an officer or employee of the shareholder.
		Business relationship	The Company conducts transactions with the shareholder, including sales of products and goods and purchases of raw

		materials and other supplies.

(Note) The shareholding ratios of The Master Trust Bank of Japan, Ltd. (Trust Account) and Custody Bank of Japan, Ltd. (Trust Account) stated above represent the ratios of the number of shares held in connection with trust business.

3. Number of Voting Rights Held by Shareholder, Voting Rights Ownership Ratio (Ratio to Number of Voting Rights Held by All Shareholders), and Number of Shares Held Before and After Change

	Attribute	Number of Voting Rights, Voting Rights Ownership Ratio (Ratio to Number of Voting Rights Held by All Shareholders), and Number of Shares Held			Ranking Among Large Shareholders
		Directly Held	Subject to Aggregation	Total	
Before Change (as of August 20, 2026)	Other associated company, major shareholder, and largest shareholder that is a major shareholder	196,598 voting rights (30.09%) 19,659,892 shares	5,921 voting rights (0.91%) 594,147 shares	202,519 voting rights (30.99%) 20,254,039 shares	First
After Change	-	25,643 voting rights (4.39%) 2,564,392 shares	5,921 voting rights (1.01%) 594,147 shares	31,564 voting rights (5.40%) 3,158,539 shares	Third

Notes: 1. The voting rights ownership ratios have been calculated based on 653,405 voting rights held by all shareholders, which is calculated by deducting 7,148,240 shares without voting rights from the total number of issued shares of 72,488,740 as of March 31, 2026, and have been rounded to the second decimal place. The ranking among large shareholders is based on a shareholder ranking in the shareholder register as of March 31, 2026.

2. The number of voting rights, voting rights ownership ratio, and number of shares held after the change have been calculated by taking into account 69,100 voting rights to decrease if the Company acquires 6,910,000 own shares, which is the maximum number of shares that may be acquired as stated in the "Notice Concerning the Determination of Matters Relating to the Repurchase of Own Shares (Repurchase of Own Shares under Articles of Incorporation Pursuant to Article 459, paragraph (1) of the Companies Act)" announced today, and 170,955 voting rights (17,095,500 shares) relating to the number of shares to be offered by the shareholder as stated in "I. Secondary Offering of Shares, 1. Secondary Offering of Company Shares (Secondary Offering by Way of Purchase and Subscription by Underwriters)" above.

3. As a result of the exercise of the Greenshoe Option described in "I. Secondary Offering of Shares, Reference, 2. Secondary Offering by Way of Over-Allotment, Etc." above, the

number of voting rights after the change may further decrease by up to 25,643 voting rights (2,564,300 shares) from the number of voting rights stated above.

4. The number of shares held subject to aggregation both before and after the change includes 2,000 shares without voting rights.
5. The shareholder ranking first in the ranking among large shareholders after the change will be The Master Trust Bank of Japan, Ltd. (Trust Account); however, pursuant to the proviso to Article 163, paragraph (1) of the Financial Instruments and Exchange Act, The Master Trust Bank of Japan, Ltd. (Trust Account) does not constitute a major shareholder or largest shareholder that is a major shareholder.

4. Scheduled Date of Change

The share delivery date described in "I. Secondary Offering of Shares, 1. Secondary Offering of Company Shares (Secondary Offering by Way of Purchase and Subscription by Underwriters), (5) Share Delivery Date" above (the date five business days after the Pricing Date).

5. Whether There Will Be Change in Unlisted Parent Company, Etc. Subject to Disclosure

Not applicable.

6. Future Outlook

There will be no impact on the management or business results of the Company due to the change.

End