Summary of First Quarter Business Results and Financial Report / FY2027

LINTEC Corporation

Consolidated Balance Sheets

(Millions of yen)	FY2026 Mar 31, 2026 (A)	FY2027 Jun 30, 2026 (B)	Inc/(Dec) (B-A)	Major changes
Current assets	196, 082	198, 482	2, 399	
Cash and deposits	60, 271	54, 745	(5, 526)	
Notes and accounts receivable - trade, and contract assets	69, 485	71, 891	2, 405	
Inventories	58, 675	62, 396	3, 720	
Other	7, 648	9, 449	1, 800	
Non-current assets	146, 643	145, 577	(1, 066)	
Property, plant and equipment	117, 500	117, 939	438	capital expenditures (¥ 3,252 million) amortization of goodwill (¥ 1,166 million)
Intangible assets	10, 033	8, 968	(1, 064)	depreciation & amortization (¥ 3,341 million)
Investments and other assets	19, 109	18, 669	(439)	
Total assets	342, 725	344, 059	1, 333	
Current liabilities	65, 968	64, 812	(1, 156)	
Notes and accounts payable - trade	37, 266	41, 490	4, 224	
Short-term borrowings	700	650	(50)	
Current portion of long-term borrowings	2, 222	2, 229	7	
Other	25, 780	20, 441	(5, 338)	
Non-current liabilities	18, 516	17, 946	(569)	
Long-term borrowings	1, 902	790	(1, 112)	
Retirement benefit liability	12, 569	12, 742	172	
Other	4, 044	4, 414	369	
Total liabilities	84, 485	82, 759	(1, 726)	
Share capital	23, 355	23, 355	—	
Capital surplus	26, 644	26, 684	39	
Retained earnings	180, 375	182, 173	1, 797	
Treasury shares	(16, 817)	(16, 777)	40	
Valuation difference on available-for-sale securities	466	474	7	
Foreign currency translation adjustment	35, 922	37, 196	1, 274	
Remeasurements of defined benefit plans	7, 491	7, 386	(104)	
Share acquisition rights	42	39	(3)	
Non-controlling interests	759	766	7	
Total net assets	258, 240	261, 300	3, 060	
Total liabilities and net assets	342, 725	344, 059	1, 333	

Consolidated Balance Sheets (Quarterly Trend)

(Millions of yen)	FY2026 Jun 30, 2025	FY2026 Sep 30, 2025	FY2026 Dec 31, 2025	FY2026 Mar 31, 2026	FY2027 Jun 30, 2026	FY2027 Sep 30, 2026	FY2027 Dec 31, 2026	FY2027 Mar 31, 2027
Current assets	178, 998	185, 380	196, 508	196, 082	198, 482			
Cash and deposits	44, 962	49, 893	56, 538	60, 271	54, 745			
Notes and accounts receivable – trade, and contract assets	65, 074	67, 090	71, 083	69, 485	71, 891			
Inventories	63, 001	61, 348	58, 484	58, 675	62, 396			
Other	5, 960	7, 048	10, 402	7, 648	9, 449			
Non-current assets	141, 596	141, 693	140, 369	146, 643	145, 577			
Property, plant and equipment	113, 626	114, 584	114, 428	117, 500	117, 939			
Intangible assets	12, 994	11, 655	10, 732	10, 033	8, 968			
Investments and other assets	14, 975	15, 453	15, 208	19, 109	18, 669			
Total assets	320, 594	327, 073	336, 877	342, 725	344, 059			
Current liabilities	63, 060	65, 004	71, 920	65, 968	64, 812			
Notes and accounts payable – trade	40, 706	40, 700	47, 344	37, 266	41, 490			
Short-term borrowings	300	300	300	700	650			
Current portion of long-term borrowings	1, 925	1, 962	2, 196	2, 222	2, 229			
Other	20, 128	22, 041	22, 078	25, 780	20, 441			
Non-current liabilities	22, 257	22, 152	21, 226	18, 516	17, 946			
Long-term borrowings	2, 757	2, 806	1, 883	1, 902	790			
Retirement benefit liability	14, 804	14, 967	15, 159	12, 569	12, 742			
Other	4, 695	4, 378	4, 183	4, 044	4, 414			
Total liabilities	85, 318	87, 156	93, 146	84, 485	82, 759			
Share capital	23, 355	23, 355	23, 355	23, 355	23, 355			
Capital surplus	26, 633	26, 644	26, 644	26, 644	26, 684			
Retained earnings	170, 421	175, 531	176, 999	180, 375	182, 173			
Treasury shares	(16, 868)	(16, 816)	(16, 817)	(16, 817)	(16, 777)			
Valuation difference on available-for-sale securities	516	510	555	466	474			
Foreign currency translation adjustment	28, 571	28, 050	30, 336	35, 922	37, 196			
Remeasurements of defined benefit plans	1, 858	1, 865	1, 870	7, 491	7, 386			
Share acquisition rights	47	42	42	42	39			
Non-controlling interests	740	732	742	759	766			
Total net assets	235, 276	239, 916	243, 731	258, 240	261, 300			
Total liabilities and net assets	320, 594	327, 073	336, 877	342, 725	344, 059			

Consolidated Statements of Income

	FY2026 (Apr'25-Jun'25) (A)		FY2027 (Apr'26-Jun'26) (B)		Increase/(Decrease) (B-A)		FY2027 (Forecasts)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Change	Millions of yen	% of net sales
Net sales	77, 073	100. 0	83, 178	100. 0	6, 104	7. 9	342, 000	100. 0
Cost of sales	57, 622	74. 8	61, 584	74. 0	3, 962	6. 9	251, 500	73. 5
Gross profit	19, 451	25. 2	21, 593	26. 0	2, 142	11. 0	90, 500	26. 5
Selling, general and administrative expenses	13, 648	17. 7	14, 720	17. 7	1, 072	7. 9	63, 000	18. 5
Operating income	5, 803	7. 5	6, 873	8. 3	1, 070	18. 4	27, 500	8. 0
Non-operating income	300	0. 4	369	0. 4	69	23. 1	700	0. 2
Non-operating expenses	486	0. 6	99	0. 1	(387)	(79. 6)	700	0. 2
Ordinary income	5, 617	7. 3	7, 143	8. 6	1, 526	27. 2	27, 500	8. 0
Extraordinary income	95	0. 1	51	0. 1	(44)	(46. 2)	—	—
Extraordinary losses	—	—	—	—	—	—	—	—
Profit before income taxes	5, 712	7. 4	7, 195	8. 7	1, 482	26. 0	27, 500	8. 0
Income taxes	1, 891	2. 4	1, 795	2. 2	(95)	(5. 1)	8, 000	2. 3
Profit	3, 820	5. 0	5, 399	6. 5	1, 578	41. 3	19, 500	5. 7
Profit (loss) attributable to non-controlling interests	1	0. 0	(0)	(0. 0)	(2)	—	—	—
Profit attributable to owners of parent	3, 818	5. 0	5, 399	6. 5	1, 580	41. 4	19, 500	5. 7

Net income per share (yen)	57. 57	82. 44	24. 87	297. 79

Consolidated Statements of Income (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2026 (Apr'25-Mar'26)				FY2027 (Apr'26-Mar'27)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	77, 073 (1. 4%)	77, 679 (▲5. 8%)	82, 074 (1. 9%)	82, 559 (7. 3%)	83, 178 (7. 9%)			
Cost of sales	57, 622	56, 475	61, 009	62, 816	61, 584			
Gross profit	19, 451	21, 203	21, 065	19, 744	21, 593			
Selling, general and administrative expenses	13, 648	14, 238	14, 037	14, 383	14, 720			
Operating income	5, 803 (▲9. 8%)	6, 964 (▲4. 0%)	7, 029 (3. 6%)	5, 360 (31. 1%)	6, 873 (18. 4%)			
Non-operating income	300	384	223	675	369			
Non-operating expenses	486	478	(160)	268	99			
Ordinary income	5, 617 (▲26. 0%)	6, 870 (2. 9%)	7, 412 (1. 3%)	5, 767 (27. 9%)	7, 143 (27. 2%)			
Extraordinary income	95	104	—	283	51			
Extraordinary losses	—	—	164	1, 511	—			
Profit before income taxes	5, 712 (▲25. 3%)	6, 974 (1. 1%)	7, 247 (▲1. 9%)	4, 539 (—)	7, 195 (26. 0%)			
Income taxes	1, 891	1, 863	2, 175	1, 164	1, 795			
Profit	3, 820	5, 112	5, 072	3, 375	5, 399			
Profit (loss) attributable to non-controlling interests	1	3	1	(1)	(0)			
Profit attributable to owners of parent	3, 818 (▲35. 2%)	5, 110 (3. 8%)	5, 070 (▲5. 1%)	3, 376 (—)	5, 399 (41. 4%)			

※( ) Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

	FY2026 (Apr'25-Jun'25) (A)		FY2027 (Apr'26-Jun'26) (B)		Increase/(Decrease) (B-A)		FY2027 (Forecasts)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Growth	Millions of yen	% of net sales
Net sales	77, 073	100. 0	83, 178	100. 0	6, 104	7. 9	342, 000	100. 0
Printing and Industrial Materials Products	45, 107	58. 5	48, 358	58. 2	3, 251	7. 2	194, 300	56. 8
Printing & Variable Information Products Operations	35, 899	46. 6	38, 744	46. 6	2, 844	7. 9	154, 000	45. 0
Industrial & Material Operations	9, 207	11. 9	9, 614	11. 6	406	4. 4	40, 300	11. 8
Electronic and Optical Products	22, 764	29. 5	25, 481	30. 6	2, 717	11. 9	110, 200	32. 2
Advanced Materials Operations	20, 541	26. 6	23, 810	28. 6	3, 269	15. 9	101, 400	29. 6
Optical Products Operations	2, 222	2. 9	1, 671	2. 0	(551)	(24. 8)	8, 800	2. 6
Paper and Converted Products	9, 202	12. 0	9, 338	11. 2	135	1. 5	37, 500	11. 0
Fine & Specialty Paper Products Operations	3, 744	4. 9	3, 513	4. 2	(230)	(6. 2)	14, 700	4. 3
Converted Products Operations	5, 458	7. 1	5, 824	7. 0	366	6. 7	22, 800	6. 7
Operating Income	5, 803	7. 5	6, 873	8. 3	1, 070	18. 4	27, 500	8. 0
Printing and Industrial Materials Products	751	1. 7	799	1. 7	48	6. 4	4, 100	2. 1
Electronic and Optical Products	4, 738	20. 8	5, 756	22. 6	1, 018	21. 5	22, 700	20. 6
Paper and Converted Products	288	3. 1	301	3. 2	12	4. 5	700	1. 9

(Millions of yen)

	FY2026 (Apr'25-Mar'26)				FY2027 (Apr'26-Mar'27)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	77, 073 (1. 4%)	77, 679 (▲5. 8%)	82, 074 (1. 9%)	82, 559 (7. 3%)	83, 178 (7. 9%)			
Printing and Industrial Materials Products	45, 107 (▲0. 4%)	44, 758 (▲5. 1%)	46, 674 (▲0. 8%)	46, 105 (2. 1%)	48, 358 (7. 2%)			
Printing & Variable Information Products Operations	35, 899 (▲0. 8%)	35, 425 (▲5. 1%)	37, 056 (▲0. 4%)	37, 137 (3. 4%)	38, 744 (7. 9%)			
Industrial & Material Operations	9, 207 (1. 4%)	9, 334 (▲4. 9%)	9, 617 (▲2. 1%)	8, 968 (▲3. 2%)	9, 614 (4. 4%)			
Electronic and Optical Products	22, 764 (4. 3%)	24, 182 (▲8. 1%)	26, 697 (7. 5%)	27, 083 (16. 1%)	25, 481 (11. 9%)			
Advanced Materials Operations	20, 541 (7. 4%)	22, 134 (▲1. 8%)	24, 662 (10. 9%)	25, 472 (20. 7%)	23, 810 (15. 9%)			
Optical Products Operations	2, 222 (▲18. 0%)	2, 049 (▲45. 8%)	2, 034 (▲21. 8%)	1, 611 (▲27. 1%)	1, 671 (▲24. 8%)			
Paper and Converted Products	9, 202 (3. 1%)	8, 738 (▲2. 5%)	8, 703 (0. 4%)	9, 371 (10. 8%)	9, 338 (1. 5%)			
Fine & Specialty Paper Products Operations	3, 744 (▲1. 0%)	3, 613 (▲5. 0%)	3, 424 (▲6. 9%)	3, 896 (7. 8%)	3, 513 (▲6. 2%)			
Converted Products Operations	5, 458 (6. 1%)	5, 124 (▲0. 8%)	5, 280 (5. 9%)	5, 474 (13. 0%)	5, 824 (6. 7%)			
Operating income	5, 803 (▲9. 8%)	6, 964 (▲4. 0%)	7, 029 (3. 6%)	5, 360 (31. 1%)	6, 873 (18. 4%)			
Printing and Industrial Materials Products	751 (▲61. 2%)	922 (▲43. 1%)	612 (▲54. 1%)	▲306 (—)	799 (6. 4%)			
Electronic and Optical Products	4, 738 (14. 2%)	5, 718 (7. 1%)	6, 136 (12. 5%)	5, 528 (55. 0%)	5, 756 (21. 5%)			
Paper and Converted Products	288 (▲15. 2%)	304 (10. 1%)	265 (—)	120 (—)	301 (4. 5%)			

※(　　) Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Business Results of Major Group Companies

(Millions of yen)

	LINTEC CORPORATION			
	Apr - Jun 2025	Apr - Jun 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	43, 825	49, 281	5, 456	195, 600
Operating income/(loss)	3, 235	4, 824	1, 589	17, 800
Profit/(loss) before taxes	7, 767	5, 006	(2, 761)	26, 100
Profit/(loss)	6, 609	3, 861	(2, 748)	20, 900

(Millions of yen)

	LINTEC (THAILAND) CO., LTD.			
	Jan - Mar 2025	Jan - Mar 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	1, 196	1, 373	177	5, 200
Operating income/(loss)	165	189	24	700
Profit/(loss) before taxes	196	191	(5)	800
Profit/(loss)	157	155	(2)	600

(Millions of yen)

	MACtac Americas, LLC and 3 other companies			
	Jan - Mar 2025	Jan - Mar 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	21, 573	22, 256	683	90, 000
Operating income/(loss)	(931)	(1, 401)	(470)	(2, 300)
Profit/(loss) before taxes	(1, 015)	(1, 449)	(434)	(2, 900)
Profit/(loss)	(1, 043)	(1, 464)	(421)	(2, 900)

(Millions of yen)

	MADICO, INC. and 2 other companies (Note 1)			
	Jan - Mar 2025	Jan - Mar 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	2, 561	2, 486	(75)	12, 200
Operating income/(loss)	157	63	(94)	200
Profit/(loss) before taxes	134	29	(105)	200
Profit/(loss)	134	29	(105)	200

Note 1: MADICO EUROPE B.V. was newly established and included in the scope of consolidation from 1Q of the fiscal year ending March 31, 2027.

(Millions of yen)

	LINTEC (SUZHOU) TECH CORPORATION, LTD.			
	Jan - Mar 2025	Jan - Mar 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	1, 140	1, 290	150	5, 200
Operating income/(loss)	125	115	(10)	600
Profit/(loss) before taxes	129	139	10	600
Profit/(loss)	99	106	7	450

(Millions of yen)

	OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2,3)			
	Apr - Jun 2025	Apr - Jun 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	19, 186	21, 679	2, 493	88, 800
Operating income/(loss)	2, 800	3, 459	659	9, 700
Profit/(loss) before taxes	4, 730	4, 377	(353)	12, 100
Profit/(loss)	4, 162	3, 615	(547)	9, 700

Note 1: Other consolidated subsidiaries include 28 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.
Note 2: The fiscal year of 28 foreign consolidated subsidiaries runs from January 1 through December 31.
Note 3: LINTEC ADVANCED TECHNOLOGIES INDIA PRIVATE LIMITED was newly established and included in the scope of consolidation from 1Q of the fiscal year ending March 31, 2027.

(Millions of yen)

	PT. LINTEC INDONESIA			
	Jan - Mar 2025	Jan - Mar 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	772	842	70	4, 100
Operating income/(loss)	47	8	(39)	200
Profit/(loss) before taxes	29	(1)	(30)	200
Profit/(loss)	22	(1)	(23)	150

(Millions of yen)

	LINTEC KOREA, INC.			
	Jan - Mar 2025	Jan - Mar 2026	Inc/(Dec)	FY2027 (Forecasts)
Net sales	1, 252	1, 673	421	6, 200
Operating income/(loss)	136	258	122	600
Profit/(loss) before taxes	193	321	128	600
Profit/(loss)	153	271	118	500

Business Results of Major Group Companies 1 (Quarterly Trend)

【LINTEC CORPORATION】

(Millions of yen)

	FY2026				FY2027			
	1Q(4～6)	2Q(7～9)	3Q(10～12)	4Q(1～3)	1Q(4～6)	2Q(7～9)	3Q(10～12)	4Q(1～3)
Net sales	43, 825	45, 516	46, 614	45, 093	49, 281			
Operating income/(loss)	3, 235	4, 184	4, 357	3, 373	4, 824			
Profit/(loss) before taxes	7, 767	6, 770	7, 055	2, 177	5, 006			
Profit/(loss)	6, 609	5, 570	5, 729	1, 978	3, 861			

【MADICO, INC. and 2 other companies (Note 1) 】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	2, 561	2, 719	2, 279	2, 273	2, 486			
Operating income/(loss)	157	204	43	16	63			
Profit/(loss) before taxes	134	191	25	0	29			
Profit/(loss)	134	191	25	7	29			

Note 1: MADICO EUROPE B.V. was newly established and included in the scope of consolidation from 1Q of the fiscal year ending March 31, 2027.

【PT. LINTEC INDONESIA】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	772	653	824	925	842			
Operating income/(loss)	47	1	16	3	8			
Profit/(loss) before taxes	29	(2)	(2)	(7)	(1)			
Profit/(loss)	22	(6)	(2)	(6)	(1)			

【LINTEC (THAILAND) CO., LTD.】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	1, 196	1, 140	1, 297	1, 237	1, 373			
Operating income/(loss)	165	91	115	84	189			
Profit/(loss) before taxes	196	101	149	109	191			
Profit/(loss)	157	83	149	63	155			

【LINTEC (SUZHOU) TECH CORPORATION, LTD.】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	1, 140	1, 203	1, 314	1, 287	1, 290			
Operating income/(loss)	125	154	167	104	115			
Profit/(loss) before taxes	129	168	192	126	139			
Profit/(loss)	99	123	146	91	106			

【LINTEC KOREA, INC.】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	1, 252	1, 341	1, 581	1, 531	1, 673			
Operating income/(loss)	136	119	170	152	258			
Profit/(loss) before taxes	193	83	200	150	321			
Profit/(loss)	153	67	163	117	271			

【MACtac Americas, LLC and 3 other companies】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	21, 573	21, 322	22, 028	21, 410	22, 256			
Operating income/(loss)	(931)	(366)	(970)	(1, 628)	(1, 401)			
Profit/(loss) before taxes	(1, 015)	(485)	(1, 313)	(1, 789)	(1, 449)			
Profit/(loss)	(1, 043)	(522)	(1, 353)	(1, 740)	(1, 464)			

【OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2,3) 】

(Millions of yen)

	FY2026				FY2027			
	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)	1Q(1～3)	2Q(4～6)	3Q(7～9)	4Q(10～12)
Net sales	19, 186	19, 928	23, 517	23, 615	21, 679			
Operating income/(loss)	2, 800	2, 532	3, 307	3, 326	3, 459			
Profit/(loss) before taxes	4, 730	2, 591	3, 807	3, 089	4, 377			
Profit/(loss)	4, 162	2, 051	3, 018	2, 285	3, 615			

Note 1: Other consolidated subsidiaries include 28 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.
Note 2: The fiscal year of 28 foreign consolidated subsidiaries runs from January 1 through December 31.
Note 3: LINTEC ADVANCED TECHNOLOGIES INDIA PRIVATE LIMITED was newly established and included in the scope of consolidation from 1Q of the fiscal year ending March 31, 2027.

Consolidated Statements of Cash Flows

(Millions of yen)	FY2026 Apr – Jun, 2025 (A)	FY2027 Apr – Jun, 2026 (B)	Inc/(Dec) (B-A)
Cash flows from operating activities	4, 894	3, 470	(1, 423)
Profit before income taxes	5, 712	7, 195	1, 482
Depreciation and amortization, amortization of goodwill	4, 159	4, 507	347
Changes in operating assets and liabilities	(893)	(578)	315
Other, net	(4, 084)	(7, 654)	(3, 569)
Cash flows from investing activities	(3, 499)	(3, 554)	(54)
Purchase of property, plant and equipment	(2, 791)	(2, 862)	(70)
Proceeds from sale of property, plant and equipment	0	10	10
Payments for acquisition of businesses	—	(1, 608)	(1, 608)
Other, net	(708)	906	1, 614
Cash flows from financing activities	(10, 708)	(4, 980)	5, 728
Net increase (decrease) in short-term borrowings	(1, 000)	(50)	950
Repayments of long-term borrowings	(900)	(1, 113)	(213)
Dividends paid	(3, 345)	(3, 583)	(238)
Other, net	(5, 463)	(232)	5, 231
Effect of exchange rate change on cash and cash equivalents	(1, 665)	371	2, 036
Net increase (decrease) in cash and cash equivalents	(10, 979)	(4, 692)	6, 286
Cash and cash equivalents at beginning of period	50, 703	55, 252	4, 548
Cash and cash equivalents at end of period	39, 724	50, 560	10, 835

Consolidated Statements of Cash Flows (Quarterly Trend)

(Millions of yen)	FY2026 Apr – Jun 2025	FY2026 Jul – Sep 2025	FY2026 Oct – Dec 2025	FY2026 Jan – Mar 2026	FY2027 Apr – Jun 2026	FY2027 Jul – Sep 2026	FY2027 Oct – Dec 2026	FY2027 Jan – Mar 2027
Cash flows from operating activities	4, 894	8, 714	13, 142	6, 700	3, 470			
Profit before income taxes	5, 712	6, 974	7, 247	4, 539	7, 195			
Depreciation and amortization, amortization of goodwill	4, 159	4, 177	4, 332	4, 514	4, 507			
Changes in operating assets and liabilities	(893)	(545)	6, 055	(6, 386)	(578)			
Other, net	(4, 084)	(1, 892)	(4, 493)	4, 034	(7, 654)			
Cash flows from investing activities	(3, 499)	(2, 220)	(2, 571)	(6, 299)	(3, 554)			
Purchase of property, plant and equipment	(2, 791)	(4, 454)	(2, 219)	(5, 225)	(2, 862)			
Proceeds from sale of property, plant and equipment	0	0	6	6	10			
Payments for acquisition of businesses	—	—	—	—	(1, 608)			
Other, net	(708)	2, 233	(359)	(1, 079)	906			
Cash flows from financing activities	(10, 708)	(240)	(4, 790)	143	(4, 980)			
Net increase (decrease) in short-term borrowings	(1, 000)	—	—	400	(50)			
Repayments of long-term borrowings	(900)	—	(972)	—	(1, 113)			
Dividends paid	(3, 345)	(17)	(3, 598)	(9)	(3, 583)			
Other, net	(5, 463)	(222)	(220)	(248)	(232)			
Effect of exchange rate change on cash and cash equivalents	(1, 665)	746	547	1, 655	371			
Net increase (decrease) in cash and cash equivalents	(10, 979)	7, 001	6, 326	2, 200	(4, 692)			
Cash and cash equivalents at beginning of period	50, 703	39, 724	46, 724	53, 051	55, 252			
Cash and cash equivalents at end of period	39, 724	46, 724	53, 051	55, 252	50, 560			

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements of financial position expressed or implied by these forward-looking statements.