

LSV 2030

LINTEC SUSTAINABILITY VISION

Stage 2

Presentation for FY2026 Results and FY2027 Forecasts

May 15, 2026

LINTEC
SUSTAINABILITY
VISION

LINTEC Corporation

2030

Consolidated Financial Results for the Fiscal Year Ended March 2026

(unit: million yen)

FY2025 results	FY2026 results	Increase (decrease)
----------------	----------------	---------------------

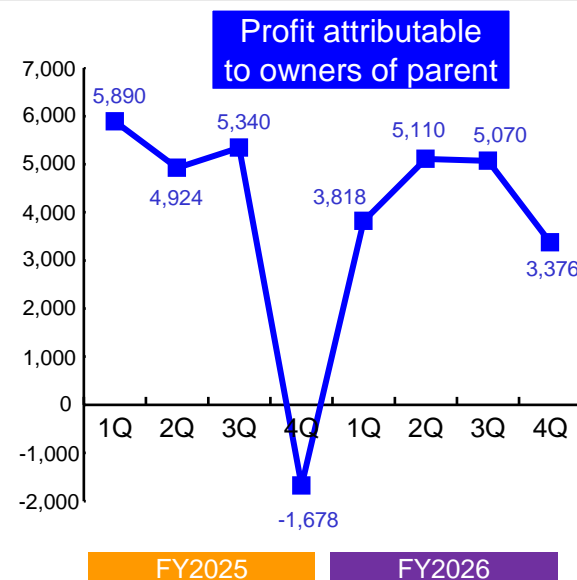
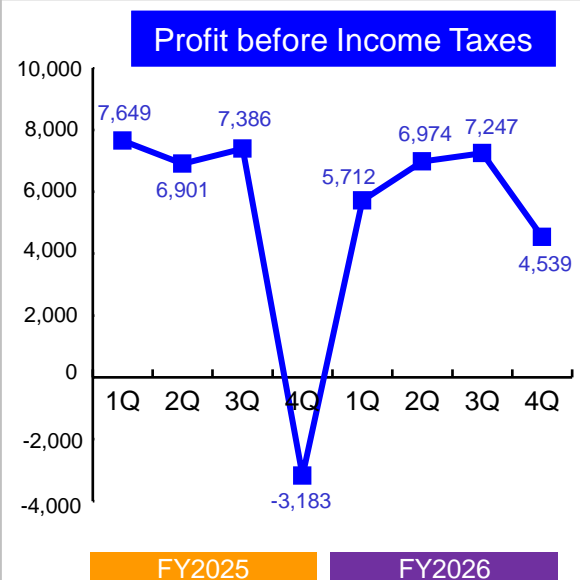
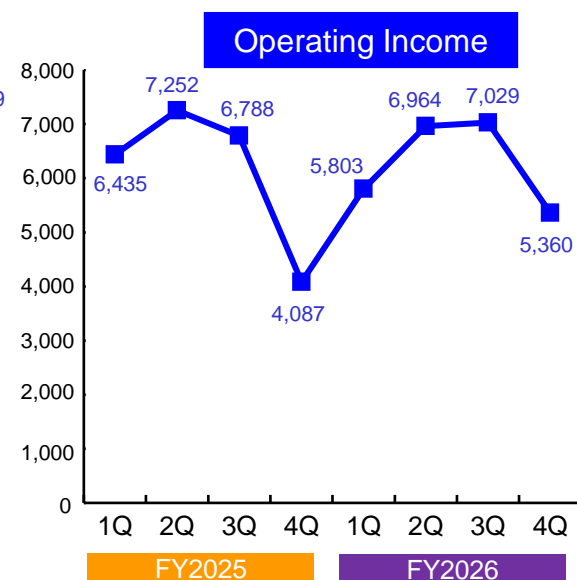
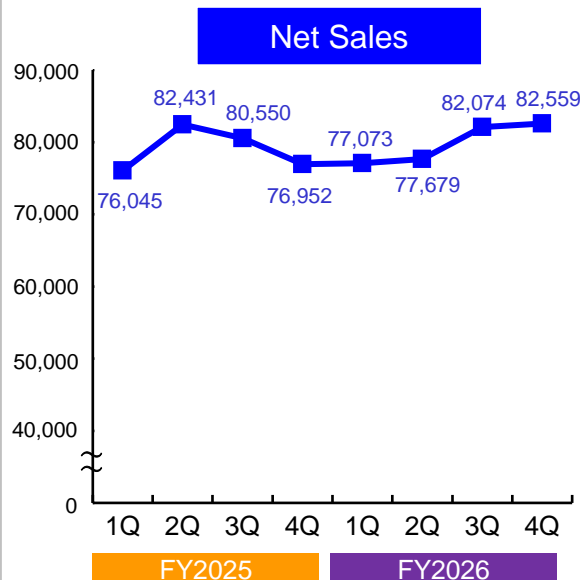
(unit: million yen)

Net Sales	315,978	319,385	3,406 1.1%
-----------	---------	---------	---------------

Operating Income	24,562	25,156	594 2.4%
------------------	--------	--------	-------------

Profit before Income Taxes	18,753	24,472	5,719 30.5%
----------------------------	--------	--------	----------------

Profit attributable to owners of parent	14,476	17,374	2,897 20.0%
---	--------	--------	----------------



Consolidated Financial Results for the Fiscal Year Ended March 2026

(unit: million yen)

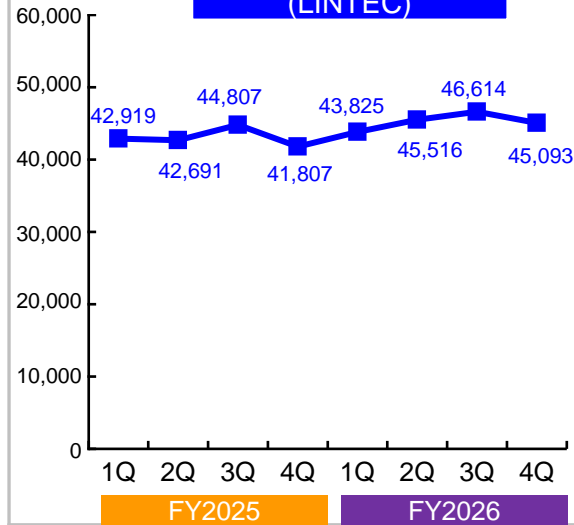
Net Sales

	FY2025 results	FY2026 results	Increase (decrease)
(unit: million yen)			
LINTEC (non-consolidated)	172,224	181,048	8,824 5.1%
Consolidated Subsidiaries	200,647	201,104	457 0.2%
Eliminations	(56,893)	(62,767)	(5,874)
Total	315,978	319,385	3,406 1.1%

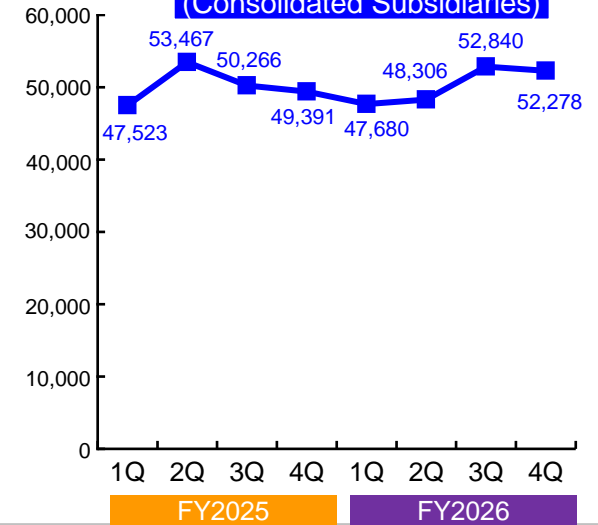
Operating Income

	FY2025 results	FY2026 results	Increase (decrease)
(unit: million yen)			
LINTEC (non-consolidated)	11,634	15,149	3,515 30.2%
Consolidated Subsidiaries	12,723	10,139	(2,584) (20.3%)
Consolidation adjustments	205	(132)	(337)
Total	24,562	25,156	594 2.4%

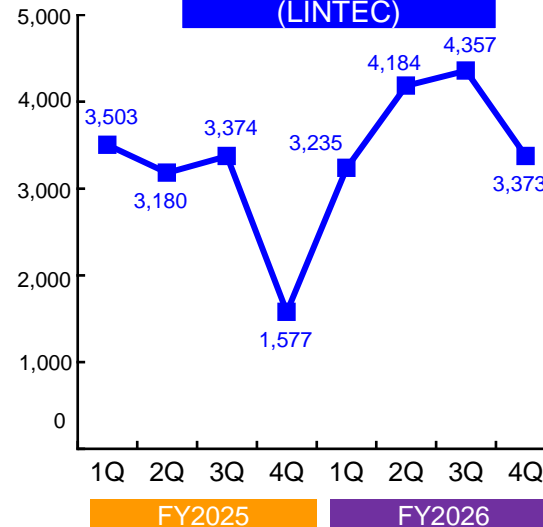
Net Sales (LINTEC)



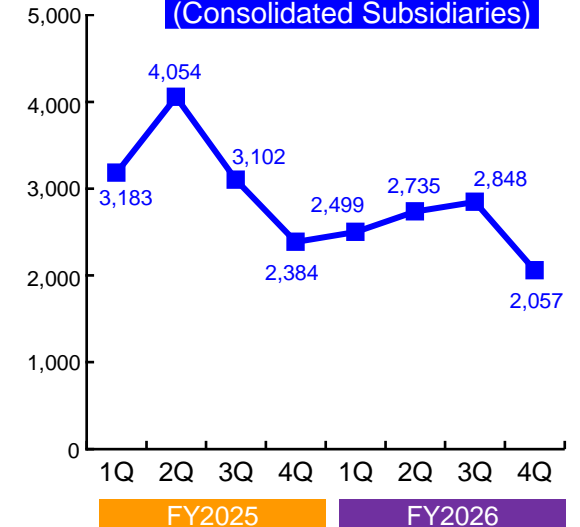
Net Sales (Consolidated Subsidiaries)



Operating Income (LINTEC)

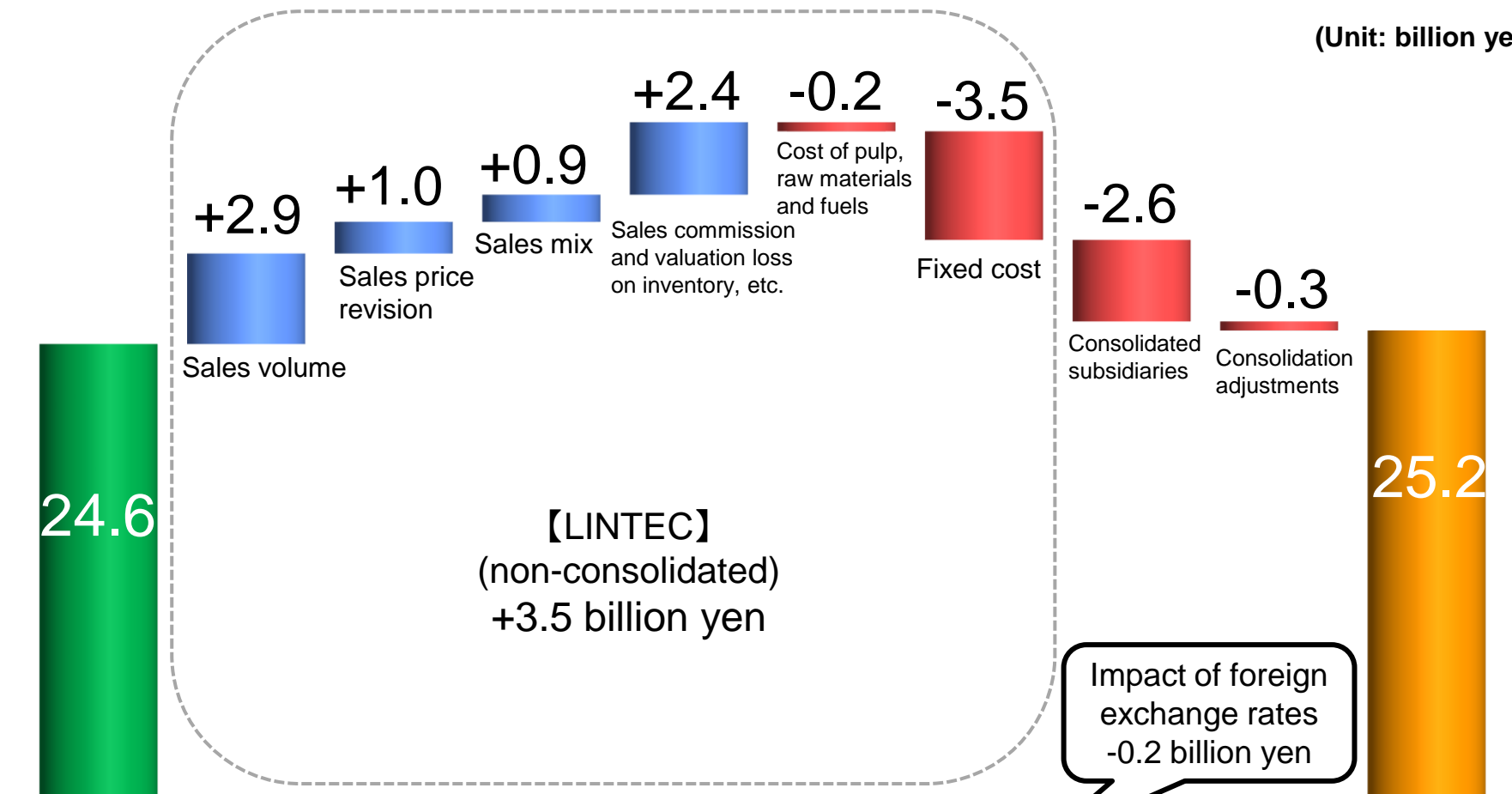


Operating Income (Consolidated Subsidiaries)



Factors for Increases / Decreases of Operating Income

(Unit: billion yen)



Result of
FY ended
March 2025

【Exchange rates】

	(FY2025 results)		(FY2026 results)
JPY/USD	152.24	→	149.78
JPY/EUR	164.36	→	169.53
JPY/KRW	0.1114	→	0.1057
JPY/CNY	21.12	→	20.87
JPY/TWD	4.74	→	4.81

Result of
FY ended
March 2026

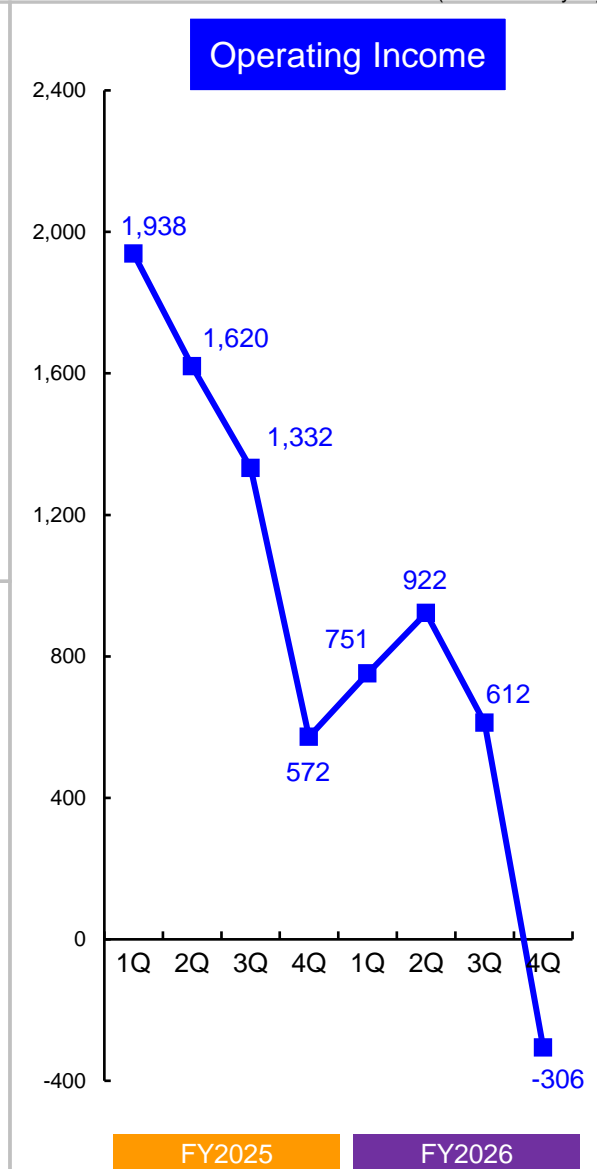
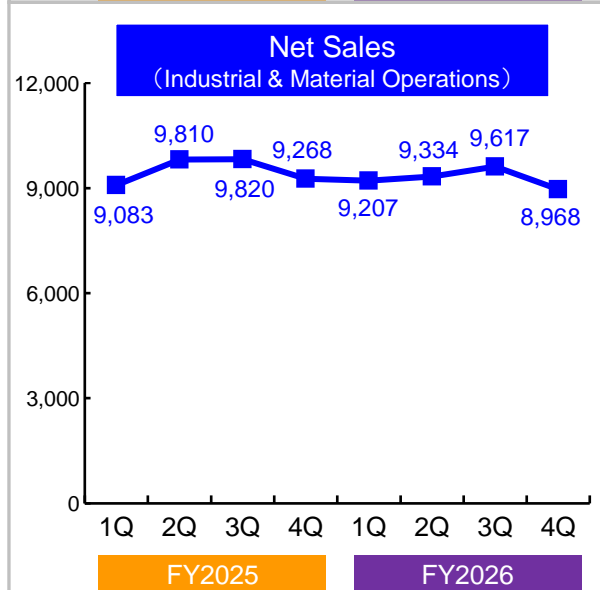
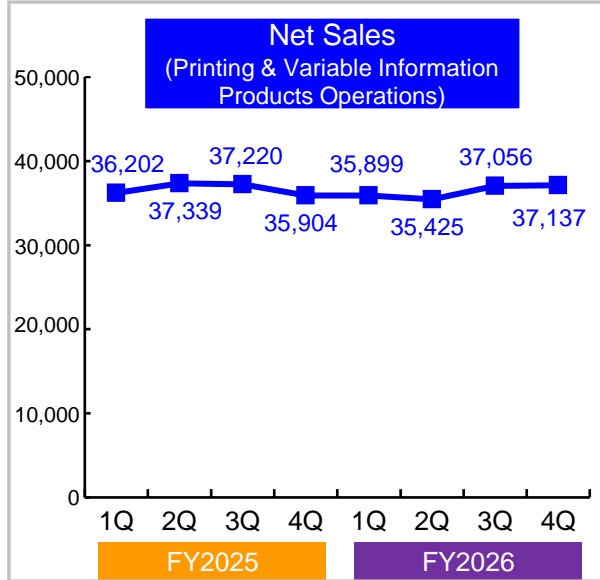
Overview of Printing and Industrial Materials Products

(unit: million yen)

	FY2025 results	FY2026 results	Increase (decrease)
--	-------------------	-------------------	------------------------

(unit: million yen)

Printing & Variable Information Products Operations	146,665	145,517	(1,147) (0.8%)
Industrial & Material Operations	37,981	37,126	(855) (2.3%)
Net Sales	184,647	182,644	(2,002) (1.1%)
Operating Income	5,462	1,979	(3,482) (63.8%)



➤ Printing & Variable Information Products Operations

Japan : Demand related to food products and beverage campaigns was sluggish.

Sales of products for medical and logistics applications remained solid.

Demand for eye-catching labels recovered.

Overseas : Sales volumes at MACTAC AMERICAS, LLC increased, but overall sales declined due mainly to changes in the sales mix and the impact of foreign exchange rates.

Demand remained sluggish in the ASEAN region.

➤ Industrial & Material Operations

Japan : Sales of window films for building-use was sluggish.

Sales remained solid for automobile-use window films and adhesive products.

Overseas : Demand for security window films at MADICO, INC. declined.

Sales of automobile-use adhesive products decreased in the ASEAN region.

Overview of Electronic and Optical Products

(unit: million yen)

	FY2025 results	FY2026 results	Increase (decrease)
--	-------------------	-------------------	------------------------

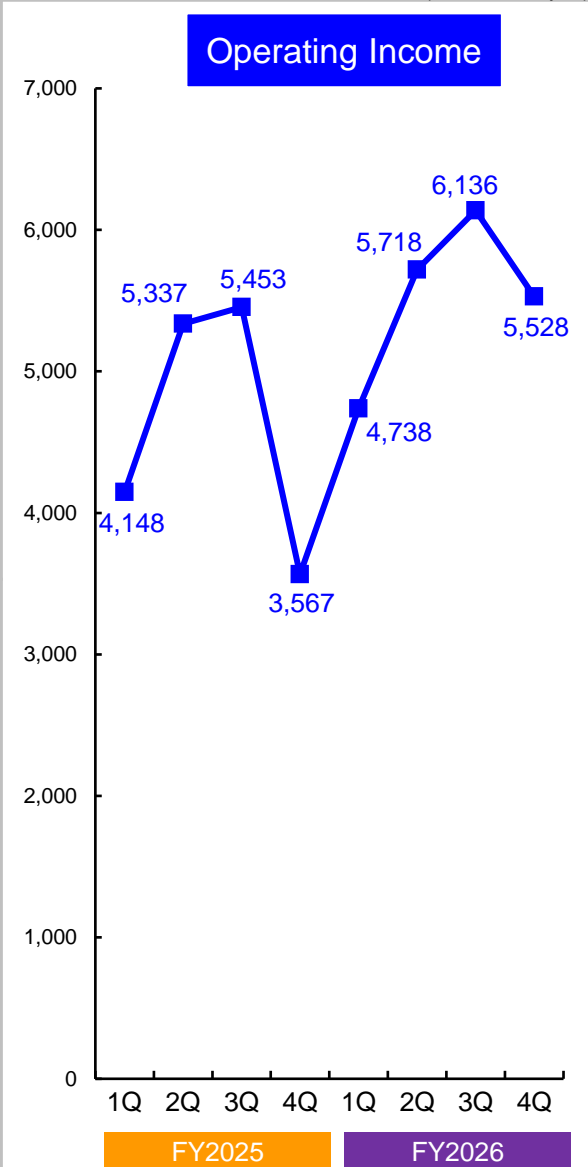
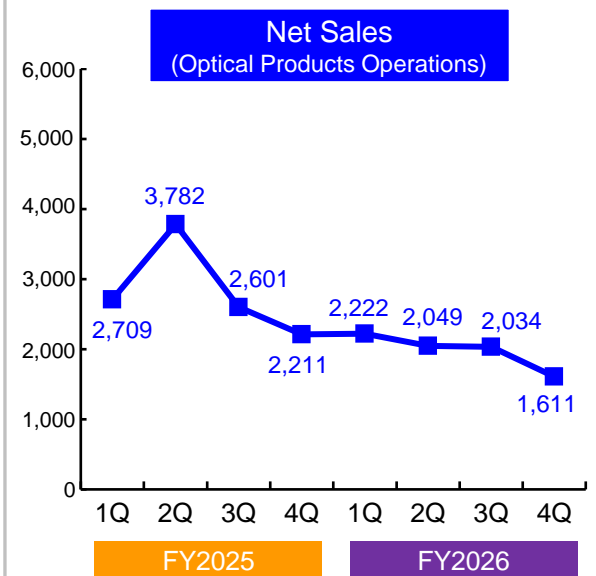
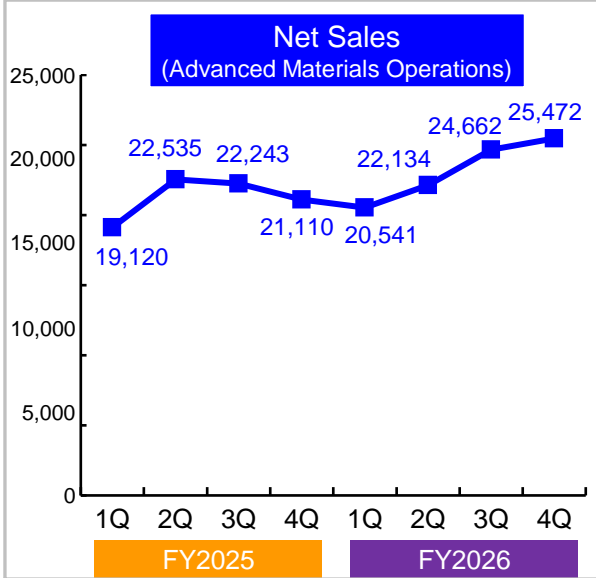
(unit: million yen)

Advanced Materials Operations	85,008	92,809	7,800 9.2%
-------------------------------	--------	--------	---------------

Optical Products Operations	11,303	7,916	(3,387) (30.0%)
-----------------------------	--------	-------	--------------------

Net Sales	96,312	100,726	4,413 4.6%
-----------	--------	---------	---------------

Operating Income	18,505	22,120	3,614 19.5%
------------------	--------	--------	----------------



➤ **Advanced Materials Operations**

Semiconductor-related equipment :

Orders and deliveries for HBM-related manufacturing equipment recovered in the latter half of the period, but sales were down year-on-year.

Semiconductor-related adhesive tapes :

Performed well due to reasons such as increased demand related to AI.

Multilayer ceramic capacitor-related tapes :

Sales were strong, driven by increased demand for high-end products for data centers and smartphones.

➤ **Optical Products Operations**

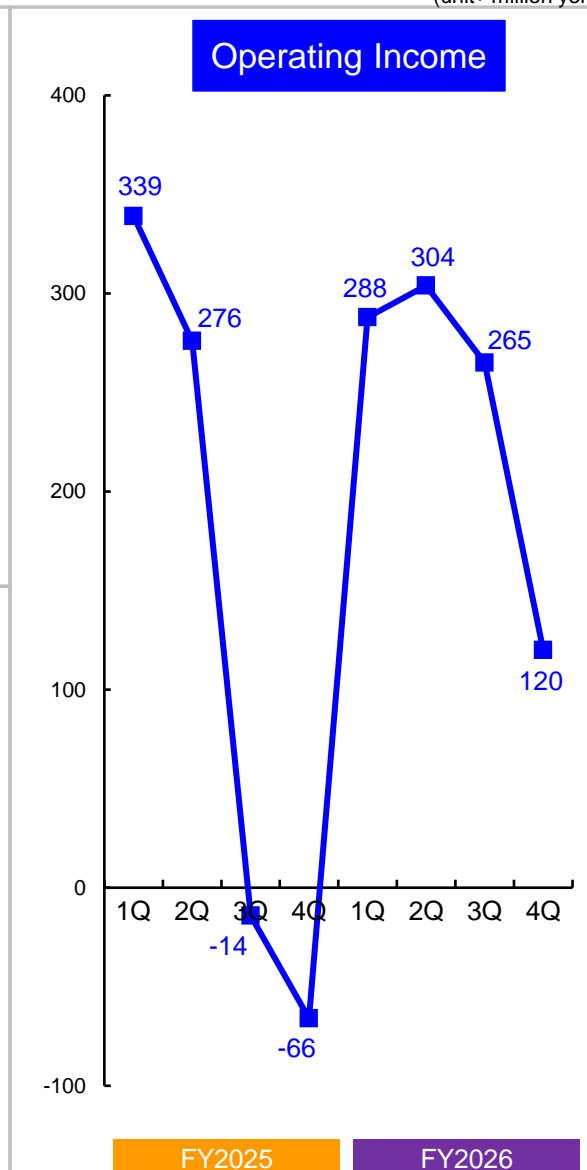
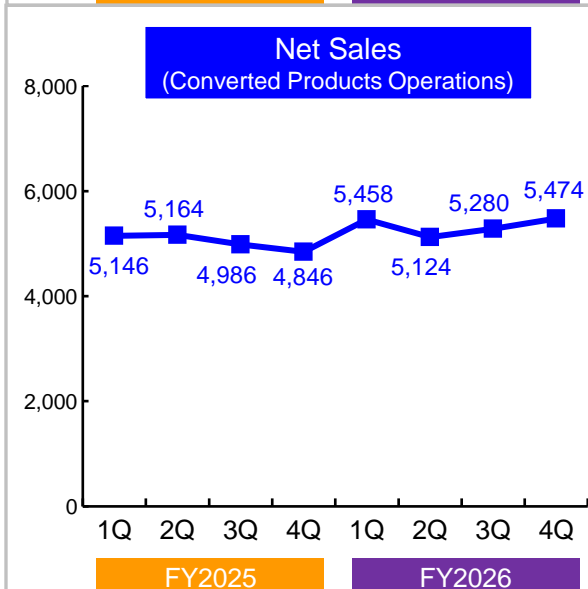
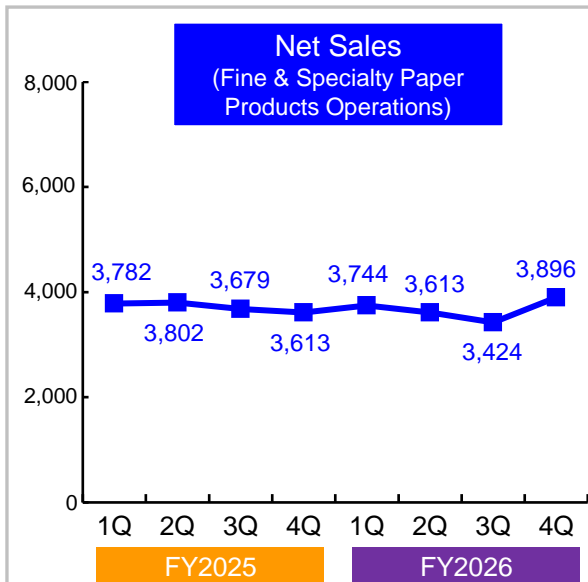
Sales of adhesive tapes for OLED displays were almost on par with the previous period.

Overall sales declined due to the impact of the closure of subsidiaries in South Korea and Taiwan.

Overview of Paper and Converted Products

(unit: million yen)

	FY2025 results	FY2026 results	Increase (decrease)
(unit: million yen)			
Fine & Specialty Paper Products Operations	14,876	14,677	(198) (1.3%)
Converted Products Operations	20,142	21,336	1,194 5.9%
Net Sales	35,019	36,014	995 2.8%
Operating Income	535	977	441 82.6%



➤ Fine & Specialty Paper Products Operations

Sales of industrial specialty papers were solid.

Sales of core products like color papers for envelopes, and oil-resistant papers were sluggish due to lower demand.

➤ Converted Products Operations

Decrease in sales of casting papers for synthetic leather.

Sales of release papers, especially for electronic materials, remained solid.

Demand recovered for release films for optical-related products and casting papers for carbon fiber composite materials.

Forecasts for Consolidated Financial Results for the FY2027

Forecasts for Consolidated Financial Results for the FY2027

(unit: billion yen)

	FY2026 results	FY2027 forecasts	Increase (decrease)	Change
--	----------------	------------------	---------------------	--------

(unit: billion yen)

Net Sales	319.4	342.0	22.6	7.1%
-----------	-------	-------	------	------

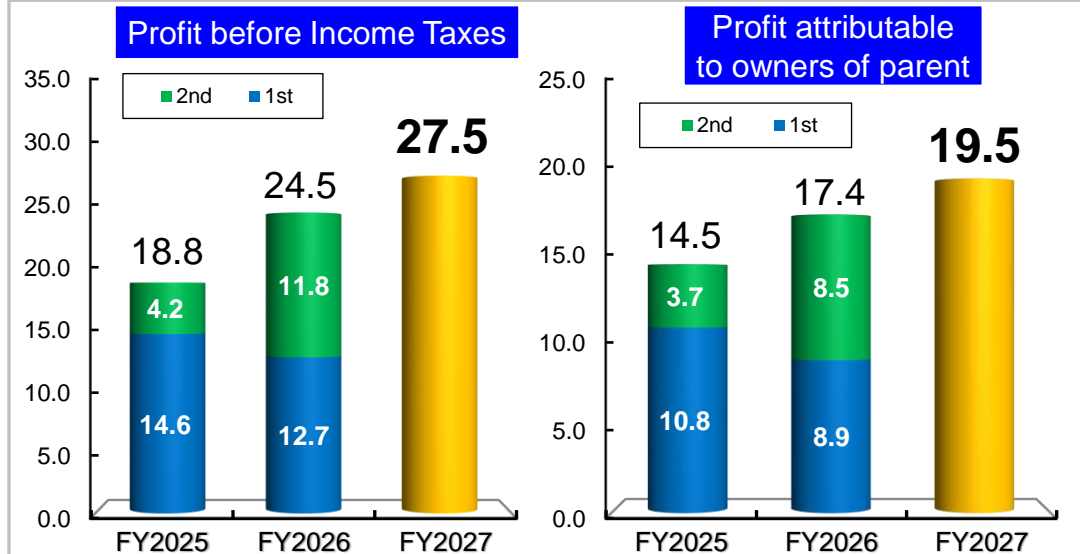
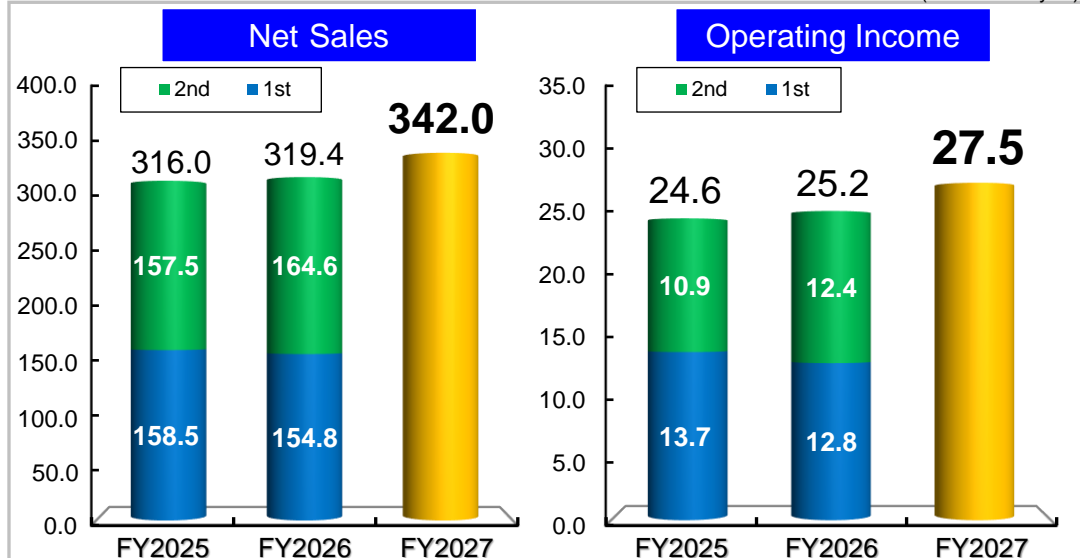
Operating Income	25.2	27.5	2.3	9.3%
------------------	------	------	-----	------

Profit before Income Taxes	24.5	27.5	3.0	12.4%
----------------------------	------	------	-----	-------

Profit attributable to owners of parent	17.4	19.5	2.1	12.2%
---	------	------	-----	-------

[Average exchange rate during the period]

	(FY2026 results)		(FY2027 forecasts)
JPY/USD	149.78	→	150.00
JPY/EUR	169.53	→	177.93
JPY/KRW	0.1057	→	0.1086
JPY/CNY	20.87	→	21.21
JPY/TWD	4.81	→	4.91

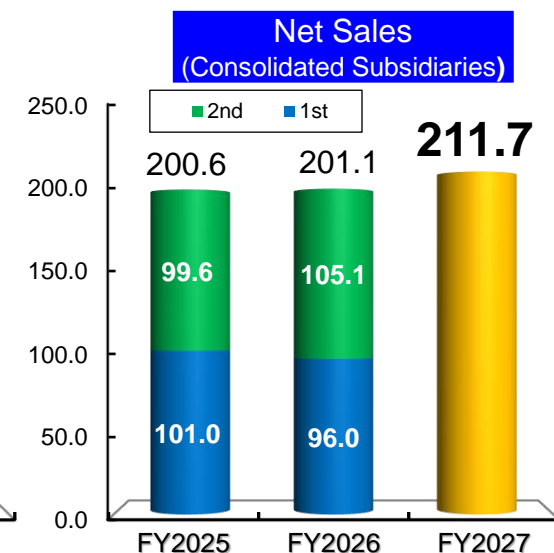
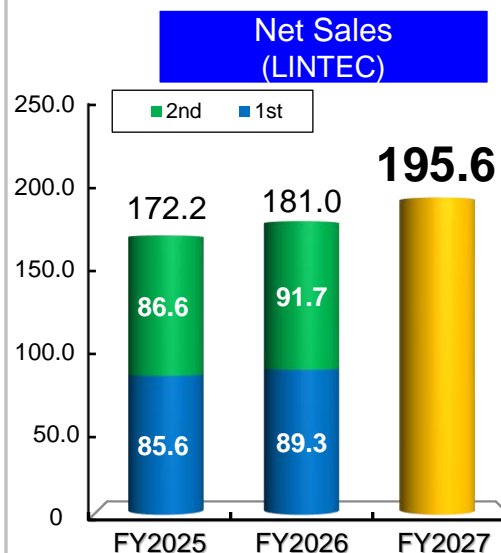


Forecasts for Consolidated Financial Results for the FY2027

(unit: billion yen)

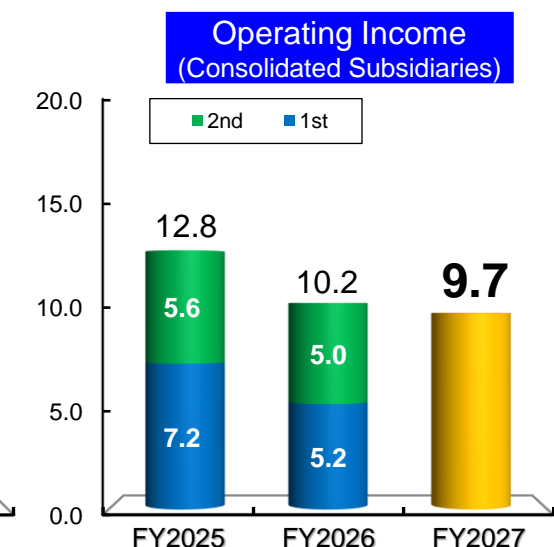
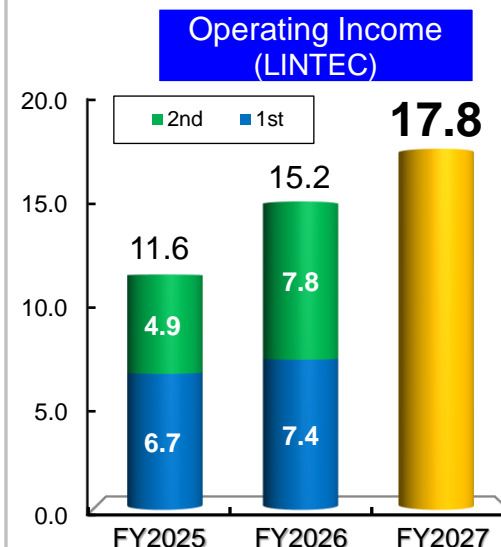
Net Sales

	FY2026 results	FY2027 forecasts	Increase (decrease)	Change
(unit: billion yen)				
LINTEC (non-consolidated)	181.0	195.6	14.6	8.1%
Consolidated Subsidiaries	201.1	211.7	10.6	5.3%
Eliminations	(62.7)	(65.3)	(2.6)	—
Total	319.4	342.0	22.6	7.1%



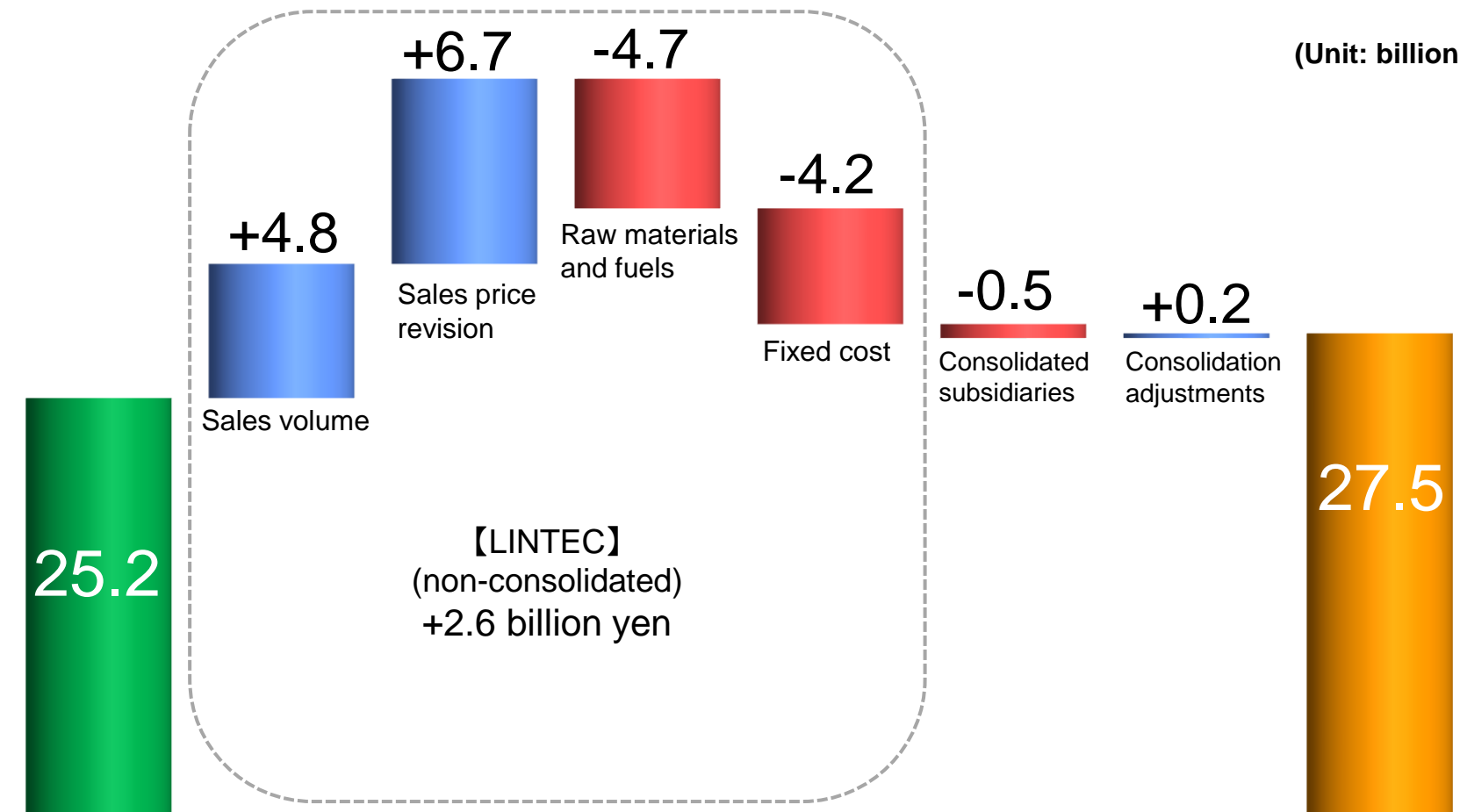
Operating Income

	FY2026 results	FY2027 forecasts	Increase (decrease)	Change
(unit: billion yen)				
LINTEC (non-consolidated)	15.2	17.8	2.6	17.1%
Consolidated Subsidiaries	10.2	9.7	(0.5)	(4.9%)
Consolidation adjustments	(0.2)	0.0	0.2	—
Total	25.2	27.5	2.3	9.3%



Factors for Increases / Decreases of Operating Income

(Unit: billion yen)



Result of
FY ended
March 2026

【Exchange rates】

	(FY2026 results)		(FY2027 estimated)
JPY/USD	149.78	→	150.00
JPY/EUR	169.53	→	177.93
JPY/KRW	0.1057	→	0.1086
JPY/CNY	20.87	→	21.21
JPY/TWD	4.81	→	4.91

Forecast of
FY ending
March 2027

➤ Printing & Variable Information Products Operations

Japan : In addition to price revisions, we expect expanded sales of our unique environmentally friendly products, such as hot-melt adhesives and label materials as plastic alternatives.

Overseas : While the market environment remains challenging, MACTAC AMERICAS, LLC aims to expand sales, particularly that related to logistics and food products, in addition to price revisions.

Sales volumes will increase in India and the ASEAN region.

➤ Industrial & Material Operations

Japan : We aim to expand sales of products meeting demand for security, heat mitigation, and growing energy-saving needs, by incorporating new functionality into window films for building-use and automobile-use.

Overseas : Sales volumes at MADICO, INC. will increase for security window films and newly developed products.

Sales of automobile-use adhesive products in India and the ASEAN region are expected to increase.

Forecasts for Electronic and Optical Products for the FY2027

(unit: billion yen)

	FY2026 results	FY2027 forecasts	Increase (decrease)	Change
--	-------------------	---------------------	------------------------	--------

(unit: billion yen)

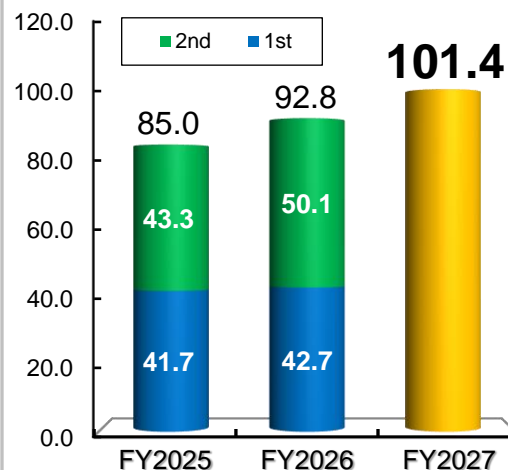
Advanced Materials Operations	92.8	101.4	8.6	9.3%
-------------------------------------	------	-------	-----	------

Optical Products Operations	7.9	8.8	0.9	11.2%
-----------------------------------	-----	-----	-----	-------

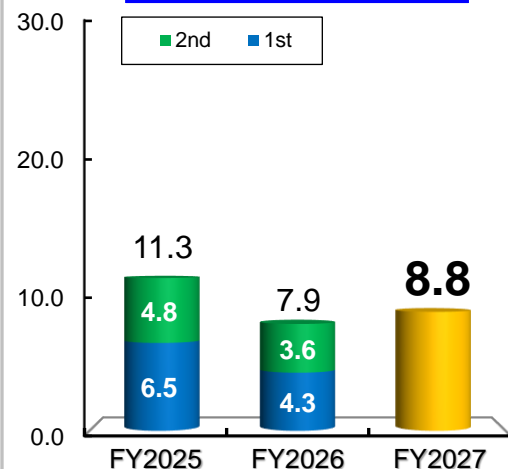
Net Sales	100.7	110.2	9.5	9.4%
-----------	-------	-------	-----	------

Operating Income	22.1	22.7	0.6	2.6%
---------------------	------	------	-----	------

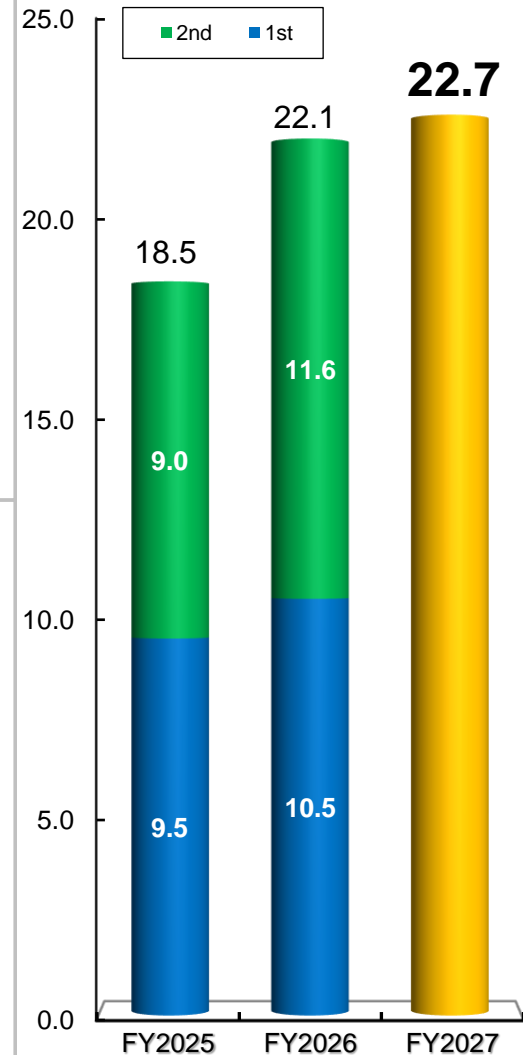
Net Sales (Advanced Materials Operations)



Net Sales (Optical Products Operations)



Operating Income



➤ **Advanced Materials Operations**

Semiconductor-related adhesive tapes :

Sales volumes will continuously increase, driven by strong demand related to AI.

Semiconductor-related equipment :

Orders for HBM manufacturing are expected to increase, reflecting a recovery since the latter half of the fiscal year ended March 31, 2026.

Multilayer ceramic capacitor-related tapes :

Higher demand related to smartphones, AI servers, and in-vehicle applications will be expected.

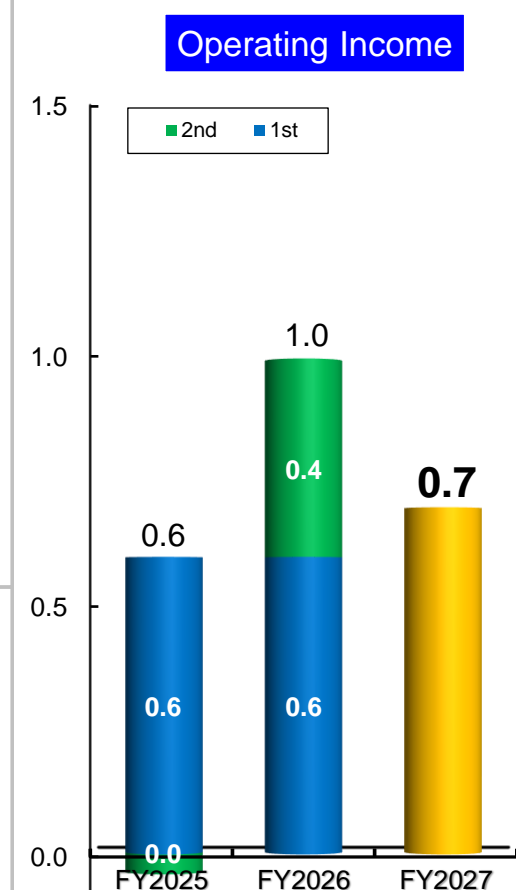
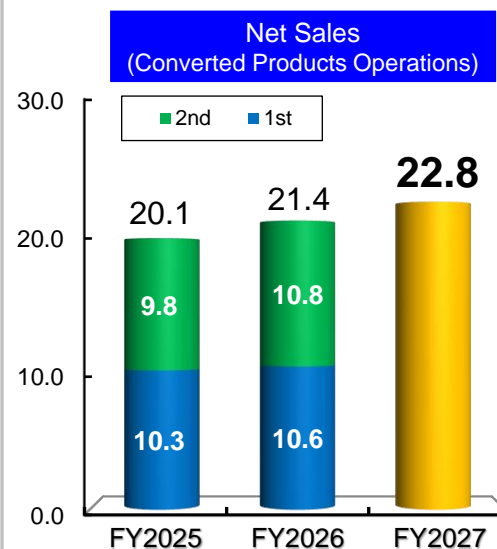
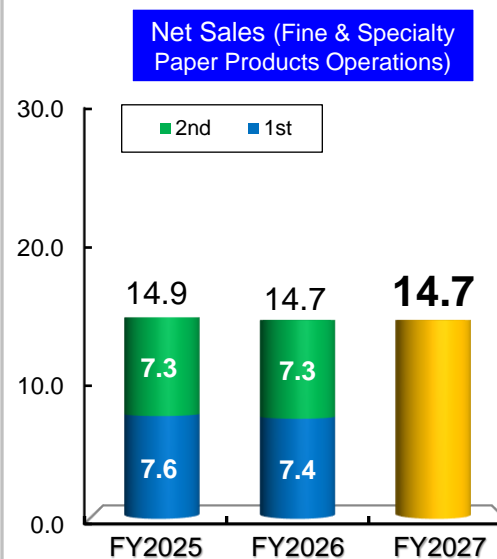
➤ **Optical Products Operations**

We aim to expand sales of OCA tapes and light diffusion films, in addition to our core adhesive tapes for OLED displays.

Forecasts for Paper and Converted Products for the FY2027

(unit: billion yen)

	FY2026 results	FY2027 forecasts	Increase (decrease)	Change
				(unit: billion yen)
Fine & Specialty Paper Products Operations	14.7	14.7	0.0	0.2%
Converted Products Operations	21.4	22.8	1.4	6.9%
Net Sales	36.1	37.5	1.4	4.1%
Operating Income	1.0	0.7	(0.3)	(28.4%)



➤ Fine & Specialty Paper Products Operations

Sales volumes of color papers for envelopes will decline due to the impact of rising of postage and digitalization.

Sales will be on par with the fiscal year ended March 31, 2026, driven by expanded sales of special function papers, such as dust-free papers and oil-resistant papers, as well as the effects of price revisions.

➤ Converted Products Operations

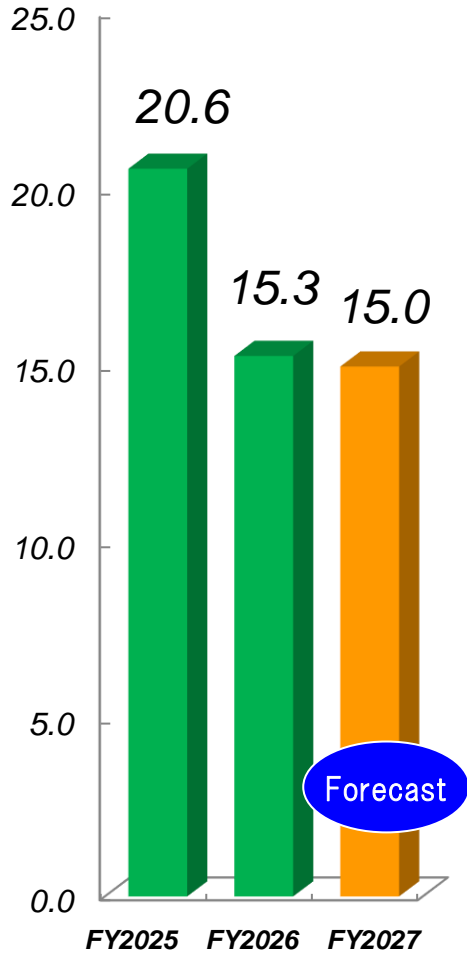
Sales of release papers for electronic materials and release films for optical-related products are expected to remain solid, in addition to price revisions.

By leveraging the newly installed coating machine, we expect sales volumes to increase, driven by cost reductions and the strengthened global expansion of casting papers for carbon fiber composite materials and synthetic leather.

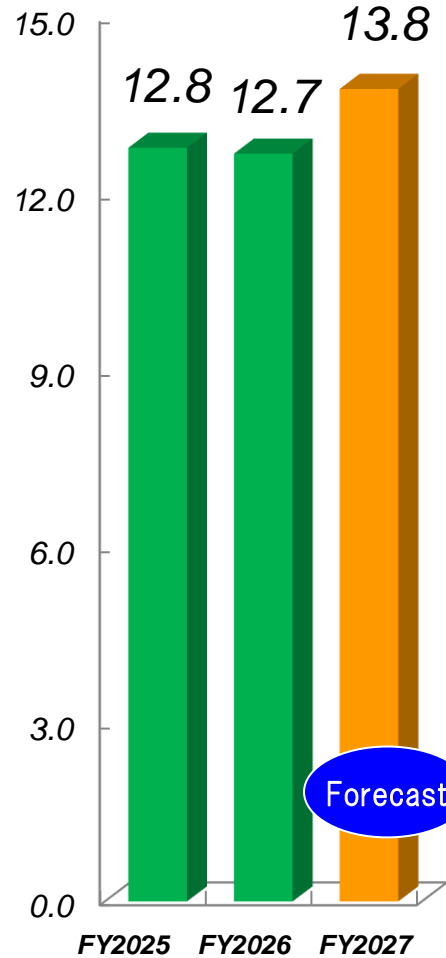
Forecasts for Capital Expenditure / Depreciation & Amortization / R&D Expenses

(unit: billion yen)

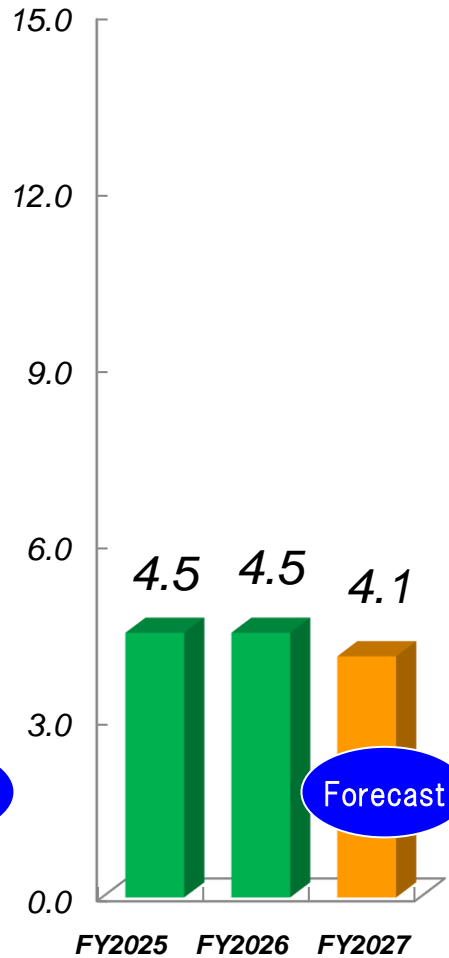
Capital Expenditure



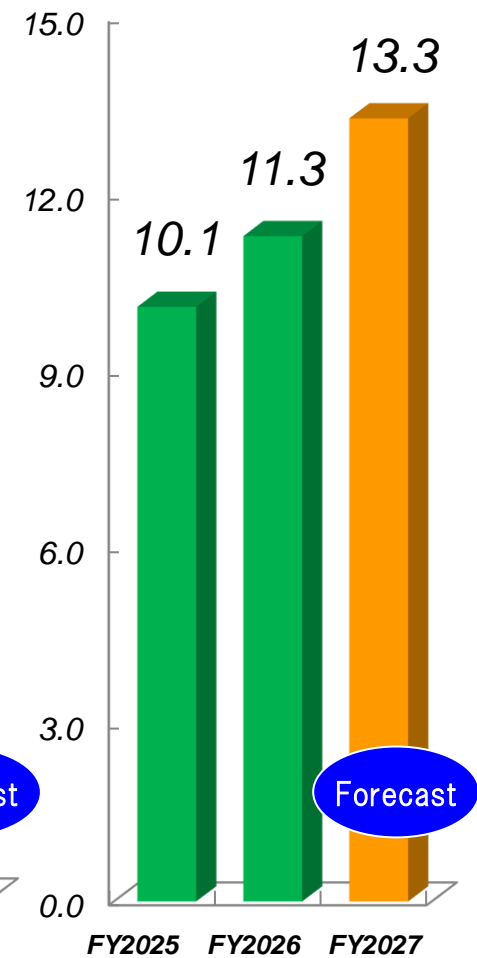
Depreciation



Amortization of goodwill

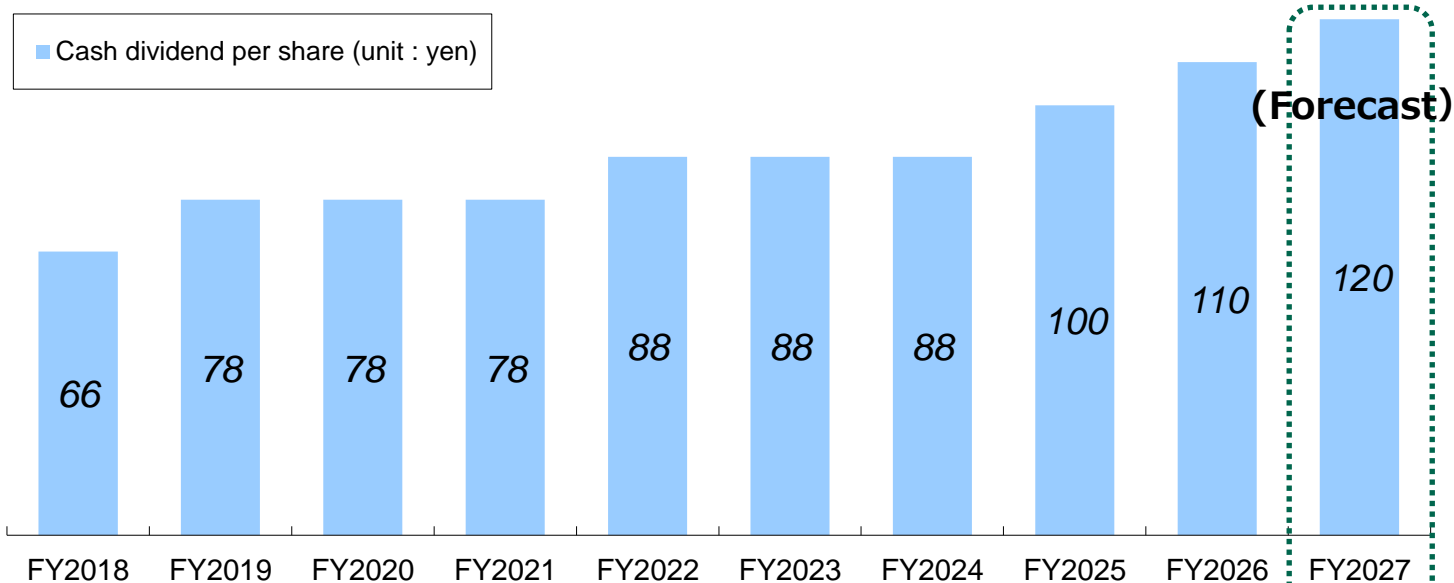


R&D Expenses



Dividend forecast

(Basic Policy) We position the enhancement of shareholder returns as one of its most important management issues and strives to realize a distribution profits while also strengthening its management foundations. With this in mind, we have decided, in principle, not to reduce dividends until the fiscal year ending March 31, 2027, or the final year of the medium-term business plan LSV 2030 - Stage 2 (April 2024 to March 2027). It will pay dividends with a view to achieving a payout ratio of at least 40% or a DOE (dividend on equity ratio) of approximately 3%. Internal reserves are used effectively to reinforce our financial base and provide increased future corporate value through investment in production facilities and R&D.



Profit attributable to owners of parent (billion yen)	11.3	12.9	9.6	11.4	16.6	11.5	5.2	14.5	17.4	19.5
Net income per share (yen)	156.02	179.24	133.20	157.81	232.12	167.85	76.66	211.98	264.48	297.79
Consolidated payout ratio (%)	42.3	43.5	58.6	49.4	37.9	52.4	114.8	47.2	41.6	40.3

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements of financial position expressed or implied by these forward-looking statements.