

Summary of Business Results and Financial Report / FY2026

<i>Balance Sheets</i>	<i>Page 1</i>
<i>Balance Sheets (Quarterly Trend)</i>	<i>Page 2</i>
<i>Statements of Income</i>	<i>Page 3</i>
<i>Statements of Income (Quarterly Trend)</i>	<i>Page 4</i>
<i>Segment Information (sales) by Business</i>	<i>Page 5</i>
<i>Segment Information (sales) by Business (Quarterly Trend)</i>	<i>Page 6</i>
<i>Business Results of Major Group Companies</i>	<i>Page 7</i>
<i>Business Results of Major Group Companies 1 (Quarterly Trend)</i>	<i>Page 8</i>
<i>Business Results of Major Group Companies 2 (Quarterly Trend)</i>	<i>Page 9</i>
<i>Statements of Cash Flows</i>	<i>Page 10</i>
<i>Statements of Cash Flows (Quarterly Trend)</i>	<i>Page 11</i>
<i>Statements of Income (Forecast)</i>	<i>Page 12</i>
<i>Segment Information (sales) by Business (Forecast)</i>	<i>Page 13</i>
<i>Business Results of Major Group Companies (Forecast)</i>	<i>Page 14</i>
<i>R & D Expenses, Depreciation & Amortization, Amortization of Goodwill and Capital Expenditures (Forecast)</i>	<i>Page 15</i>



LINTEC Corporation

Consolidated Balance Sheets

LINTEC Corporation

	FY2025 Mar 31, 2025 (A)	FY2026 Mar 31, 2026 (B)	Inc/(Dec) (B-A)	Major changes
(Millions of yen)				
Current assets	192,767	196,082	3,314	
Cash and deposits	55,511	60,271	4,760	
Notes and accounts receivable – trade	64,701	69,485	4,784	
Inventories	64,054	58,675	(5,378)	
Other	8,500	7,648	(851)	
Non-current assets	147,703	146,643	(1,060)	
Property, plant and equipment	116,931	117,500	568	} capital expenditures (¥ 15,284 million) amortization of goodwill (¥ 4,462 million) depreciation & amortization (¥ 12,719 million)
Intangible assets	14,936	10,033	(4,903)	
Investments and other assets	15,835	19,109	3,273	
Total assets	340,471	342,725	2,254	
Current liabilities	69,989	65,968	(4,021)	
Notes and accounts payable – trade	40,350	37,266	(3,084)	
Short-term borrowings	1,300	700	(600)	
Current portion of long-term borrowings	1,837	2,222	384	
Other	26,501	25,780	(721)	
Non-current liabilities	24,355	18,516	(5,838)	
Long-term borrowings	3,794	1,902	(1,891)	
Retirement benefit liability	14,672	12,569	(2,103)	
Other	5,887	4,044	(1,843)	
Total liabilities	94,345	84,485	(9,859)	
Share capital	23,355	23,355	—	
Capital surplus	26,627	26,644	16	
Retained earnings	169,969	180,375	10,405	
Treasury shares	(11,703)	(16,817)	(5,113)	
Valuation difference on available-for-sale securities	591	466	(124)	
Foreign currency translation adjustment	34,616	35,922	1,306	
Remeasurements of defined benefit plans	1,855	7,491	5,635	
Share acquisition rights	54	42	(12)	
Non-controlling interests	758	759	0	
Total net assets	246,126	258,240	12,113	
Total liabilities and net assets	340,471	342,725	2,254	

Consolidated Balance Sheets (Quarterly Trend)

LINTEC Corporation

	FY2025				FY2026			
	Jun 30, 2024	Sep 30, 2024	Dec 31, 2024	Mar 31, 2025	Jun 30, 2025	Sep 30, 2025	Dec 31, 2025	Mar 31, 2026
(Millions of yen)								
Current assets	193,707	194,435	196,153	192,767	178,998	185,380	196,508	196,082
Cash and deposits	55,508	53,009	54,679	55,511	44,962	49,893	56,538	60,271
Notes and accounts receivable – trade	67,261	69,224	69,368	64,701	65,074	67,090	71,083	69,485
Inventories	63,257	65,692	63,037	64,054	63,001	61,348	58,484	58,675
Other	7,680	6,507	9,067	8,500	5,960	7,048	10,402	7,648
Non-current assets	147,615	152,517	146,059	147,703	141,596	141,693	140,369	146,643
Property, plant and equipment	116,818	121,116	118,219	116,931	113,626	114,584	114,428	117,500
Intangible assets	18,133	17,920	14,849	14,936	12,994	11,655	10,732	10,033
Investments and other assets	12,663	13,481	12,990	15,835	14,975	15,453	15,208	19,109
Total assets	341,323	346,953	342,213	340,471	320,594	327,073	336,877	342,725
Current liabilities	75,734	70,144	74,966	69,989	63,060	65,004	71,920	65,968
Notes and accounts payable – trade	48,468	42,451	49,349	40,350	40,706	40,700	47,344	37,266
Short-term borrowings	300	300	300	1,300	300	300	300	700
Current portion of long-term borrowings	2,118	1,753	1,937	1,837	1,925	1,962	2,196	2,222
Other	24,847	25,639	23,380	26,501	20,128	22,041	22,078	25,780
Non-current liabilities	24,433	25,104	23,668	24,355	22,257	22,152	21,226	18,516
Long-term borrowings	5,205	4,653	3,996	3,794	2,757	2,806	1,883	1,902
Retirement benefit liability	13,855	14,048	14,220	14,672	14,804	14,967	15,159	12,569
Other	5,372	6,402	5,451	5,887	4,695	4,378	4,183	4,044
Total liabilities	100,168	95,249	98,635	94,345	85,318	87,156	93,146	84,485
Share capital	23,355	23,355	23,355	23,355	23,355	23,355	23,355	23,355
Capital surplus	26,711	26,725	26,627	26,627	26,633	26,644	26,644	26,644
Retained earnings	173,676	178,600	171,648	169,969	170,421	175,531	176,999	180,375
Treasury shares	(17,533)	(17,517)	(8,611)	(11,703)	(16,868)	(16,816)	(16,817)	(16,817)
Valuation difference on available-for-sale securities	644	485	607	591	516	510	555	466
Foreign currency translation adjustment	30,904	36,667	26,623	34,616	28,571	28,050	30,336	35,922
Remeasurements of defined benefit plans	2,610	2,580	2,550	1,855	1,858	1,865	1,870	7,491
Share acquisition rights	54	54	54	54	47	42	42	42
Non-controlling interests	730	749	721	758	740	732	742	759
Total net assets	241,155	251,703	243,578	246,126	235,276	239,916	243,731	258,240
Total liabilities and net assets	341,323	346,953	342,213	340,471	320,594	327,073	336,877	342,725

	FY2025 (Apr'24-Mar'25) (A)		FY2026 (Apr'25-Mar'26) (B)		Increase/(Decrease) (B-A)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Change
Net sales	315,978	100.0	319,385	100.0	3,406	1.1
Cost of sales	236,134	74.7	237,922	74.5	1,788	0.8
Gross profit	79,844	25.3	81,463	25.5	1,618	2.0
Selling, general and administrative expenses	55,282	17.5	56,306	17.6	1,024	1.9
Operating income	24,562	7.8	25,156	7.9	594	2.4
Non-operating income	2,243	0.7	1,582	0.4	(661)	(29.5)
Non-operating expenses	716	0.2	1,072	0.3	356	49.8
Ordinary income	26,090	8.3	25,666	8.0	(423)	(1.6)
Extraordinary income	392	0.1	482	0.2	90	23.0
Extraordinary losses	7,728	2.5	1,675	0.5	(6,052)	(78.3)
Profit before income taxes	18,753	5.9	24,472	7.7	5,719	30.5
Income taxes	4,260	1.3	7,093	2.3	2,833	66.5
Profit	14,493	4.6	17,379	5.4	2,885	19.9
Profit (loss) attributable to non-controlling interests	17	0.0	4	0.0	(12)	(71.3)
Profit attributable to owners of parent	14,476	4.6	17,374	5.4	2,897	20.0

Net income per share (yen)	211.98	264.48	52.50
----------------------------	--------	--------	-------

Consolidated Statements of Income (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2025 (Apr'24-Mar'25)				FY2026 (Apr'25-Mar'26)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	76,045 (16.9%)	82,431 (23.6%)	80,550 (12.2%)	76,952 (5.7%)	77,073 (1.4%)	77,679 (▲5.8%)	82,074 (1.9%)	82,559 (7.3%)
Cost of sales	55,970	61,336	60,136	58,692	57,622	56,475	61,009	62,816
Gross profit	20,074	21,095	20,414	18,261	19,451	21,203	21,065	19,744
Selling, general and administrative expenses	13,638	13,844	13,626	14,174	13,648	14,238	14,037	14,383
Operating income	6,435 (373.7%)	7,252 (295.9%)	6,788 (104.1%)	4,087 (▲0.6%)	5,803 (▲9.8%)	6,964 (▲4.0%)	7,029 (3.6%)	5,360 (31.1%)
Non-operating income	1,306	(388)	786	539	300	384	223	675
Non-operating expenses	151	187	261	117	486	478	(160)	268
Ordinary income	7,590 (285.6%)	6,676 (186.4%)	7,314 (136.0%)	4,510 (9.0%)	5,617 (▲26.0%)	6,870 (2.9%)	7,412 (1.3%)	5,767 (27.9%)
Extraordinary income	59	225	72	36	95	104	—	283
Extraordinary losses	—	—	—	7,728	—	—	164	1,511
Profit (loss) before income taxes	7,649 (288.6%)	6,901 (192.4%)	7,386 (138.3%)	(3,183) (—)	5,712 (▲25.3%)	6,974 (1.1%)	7,247 (▲1.9%)	4,539 (—)
Income taxes	1,753	1,980	2,032	(1,505)	1,891	1,863	2,175	1,164
Profit (loss)	5,896	4,921	5,353	(1,677)	3,820	5,112	5,072	3,375
Profit (loss) attributable to non-controlling interests	5	(3)	14	1	1	3	1	(1)
Profit (loss) attributable to owners of parent	5,890 (435.5%)	4,924 (468.6%)	5,340 (163.3%)	(1,678) (—)	3,818 (▲35.2%)	5,110 (3.8%)	5,070 (▲5.1%)	3,376 (—)

※ () Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Segment Information (sales) by Business

LINTEC Corporation

	FY2025 (Apr'24-Mar'25) (A)		FY2026 (Apr'25-Mar'26) (B)		Increase/(Decrease) (B-A)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Growth
Net sales	315,978	100.0	319,385	100.0	3,406	1.1
Printing and Industrial Materials Products	184,647	58.4	182,644	57.2	(2,002)	(1.1)
Printing & Variable Information Products Operations	146,665	46.4	145,517	45.6	(1,147)	(0.8)
Industrial & Material Operations	37,981	12.0	37,126	11.6	(855)	(2.3)
Electronic and Optical Products	96,312	30.5	100,726	31.5	4,413	4.6
Advanced Materials Operations	85,008	26.9	92,809	29.0	7,800	9.2
Optical Products Operations	11,303	3.6	7,916	2.5	(3,387)	(30.0)
Paper and Converted Products	35,019	11.1	36,014	11.3	995	2.8
Fine & Specialty Paper Products Operations	14,876	4.7	14,677	4.6	(198)	(1.3)
Converted Products Operations	20,142	6.4	21,336	6.7	1,194	5.9
Operating income	24,562	7.8	25,156	7.9	594	2.4
Printing and Industrial Materials Products	5,462	3.0	1,979	1.1	(3,482)	(63.8)
Electronic and Optical Products	18,505	19.2	22,120	22.0	3,614	19.5
Paper and Converted Products	535	1.5	977	2.7	441	82.6

Segment Information (sales) by Business (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2025 (Apr'24-Mar'25)				FY2026 (Apr'25-Mar'26)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	76,045 (16.9%)	82,431 (23.6%)	80,550 (12.2%)	76,952 (5.7%)	77,073 (1.4%)	77,679 (▲5.8%)	82,074 (1.9%)	82,559 (7.3%)
Printing and Industrial Materials Products	45,286 (10.6%)	47,148 (16.4%)	47,041 (7.0%)	45,172 (3.7%)	45,107 (▲0.4%)	44,758 (▲5.1%)	46,674 (▲0.8%)	46,105 (2.1%)
Printing & Variable Information Products Operations	36,202 (11.3%)	37,339 (18.4%)	37,220 (6.9%)	35,904 (4.8%)	35,899 (▲0.8%)	35,425 (▲5.1%)	37,056 (▲0.4%)	37,137 (3.4%)
Industrial & Material Operations	9,083 (8.0%)	9,810 (9.6%)	9,820 (7.7%)	9,268 (▲0.5%)	9,207 (1.4%)	9,334 (▲4.9%)	9,617 (▲2.1%)	8,968 (▲3.2%)
Electronic and Optical Products	21,830 (37.0%)	26,316 (48.2%)	24,845 (26.6%)	23,321 (13.4%)	22,764 (4.3%)	24,182 (▲8.1%)	26,697 (7.5%)	27,083 (16.1%)
Advanced Materials Operations	19,120 (49.0%)	22,535 (62.2%)	22,243 (40.2%)	21,110 (21.4%)	20,541 (7.4%)	22,134 (▲1.8%)	24,662 (10.9%)	25,472 (20.7%)
Optical Products Operations	2,709 (▲12.8%)	3,782 (▲2.2%)	2,601 (▲30.9%)	2,211 (▲30.4%)	2,222 (▲18.0%)	2,049 (▲45.8%)	2,034 (▲21.8%)	1,611 (▲27.1%)
Paper and Converted Products	8,928 (9.6%)	8,966 (6.1%)	8,665 (5.5%)	8,460 (▲2.1%)	9,202 (3.1%)	8,738 (▲2.5%)	8,703 (0.4%)	9,371 (10.8%)
Fine & Specialty Paper Products Operations	3,782 (▲7.4%)	3,802 (▲0.2%)	3,679 (0.4%)	3,613 (▲4.2%)	3,744 (▲1.0%)	3,613 (▲5.0%)	3,424 (▲6.9%)	3,896 (7.8%)
Converted Products Operations	5,146 (26.7%)	5,164 (11.2%)	4,986 (9.6%)	4,846 (▲0.6%)	5,458 (6.1%)	5,124 (▲0.8%)	5,280 (5.9%)	5,474 (13.0%)
Operating income	6,435 (373.7%)	7,252 (295.9%)	6,788 (104.1%)	4,087 (▲0.6%)	5,803 (▲9.8%)	6,964 (▲4.0%)	7,029 (3.6%)	5,360 (31.1%)
Printing and Industrial Materials Products	1,938 (—)	1,620 (—)	1,332 (—)	572 (—)	751 (▲61.2%)	922 (▲43.1%)	612 (▲54.1%)	▲306 (—)
Electronic and Optical Products	4,148 (110.6%)	5,337 (128.7%)	5,453 (63.8%)	3,567 (▲11.4%)	4,738 (14.2%)	5,718 (7.1%)	6,136 (12.5%)	5,528 (55.0%)
Paper and Converted Products	339 (—)	276 (411.1%)	▲14 (—)	▲66 (—)	288 (▲15.2%)	304 (10.1%)	265 (—)	120 (—)

※() Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Business Results of Major Group Companies

LINTEC Corporation

(Millions of yen)

	LINTEC CORPORATION		
	Apr2024 – Mar2025	Apr2025 – Mar2026	Inc/(Dec)
Net sales	172,224	181,048	8,824
Operating income/(loss)	11,634	15,149	3,515
Profit/(loss) before taxes	11,211	23,769	12,558
Profit/(loss)	10,393	19,886	9,493

(Millions of yen)

	LINTEC (THAILAND) CO., LTD.		
	Jan – Dec 2024	Jan – Dec 2025	Inc/(Dec)
Net sales	5,162	4,870	(292)
Operating income/(loss)	684	455	(229)
Profit/(loss) before taxes	860	555	(305)
Profit/(loss)	686	452	(234)

(Millions of yen)

	MACtac Americas, LLC and 3 other companies		
	Jan – Dec 2024	Jan – Dec 2025	Inc/(Dec)
Net sales	88,076	86,333	(1,743)
Operating income/(loss)	(1,275)	(3,895)	(2,620)
Profit/(loss) before taxes	(1,663)	(4,602)	(2,939)
Profit/(loss)	(1,854)	(4,658)	(2,804)

(Millions of yen)

	MADICO, INC. and another company		
	Jan – Dec 2024	Jan – Dec 2025	Inc/(Dec)
Net sales	11,011	9,832	(1,179)
Operating income/(loss)	728	420	(308)
Profit/(loss) before taxes	630	350	(280)
Profit/(loss)	626	357	(269)

(Millions of yen)

	LINTEC (SUZHOU) TECH CORPORATION, LTD.		
	Jan – Dec 2024	Jan – Dec 2025	Inc/(Dec)
Net sales	4,902	4,944	42
Operating income/(loss)	521	550	29
Profit/(loss) before taxes	592	615	23
Profit/(loss)	443	459	16

(Millions of yen)

	OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2)		
	Apr2024 – Mar2025	Apr2025 – Mar2026	Inc/(Dec)
Net sales	81,527	86,246	4,719
Operating income/(loss)	11,425	11,965	540
Profit/(loss) before taxes	14,696	14,217	(479)
Profit/(loss)	12,008	11,516	(492)

Note 1: Other consolidated subsidiaries include 27 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 27 foreign consolidated subsidiaries runs from January 1 through December 31.

(Millions of yen)

	PT. LINTEC INDONESIA		
	Jan – Dec 2024	Jan – Dec 2025	Inc/(Dec)
Net sales	3,713	3,174	(539)
Operating income/(loss)	61	67	6
Profit/(loss) before taxes	14	18	4
Profit/(loss)	10	8	(2)

(Millions of yen)

	LINTEC KOREA, INC.		
	Jan – Dec 2024	Jan – Dec 2025	Inc/(Dec)
Net sales	6,255	5,705	(550)
Operating income/(loss)	579	577	(2)
Profit/(loss) before taxes	714	626	(88)
Profit/(loss)	570	500	(70)

Business Results of Major Group Companies 1 (Quarterly Trend)

LINTEC Corporation

FY2025	FY2026
--------	--------

FY2025	FY2026
--------	--------

【LINTEC CORPORATION】

(Millions of yen)

	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)
Net sales	42,919	42,691	44,807	41,807	43,825	45,516	46,614	45,093
Operating income/(loss)	3,503	3,180	3,374	1,577	3,235	4,184	4,357	3,373
Profit/(loss) before taxes	4,353	8,067	5,282	(6,491)	7,767	6,770	7,055	2,177
Profit/(loss)	3,329	6,984	4,210	(4,130)	6,609	5,570	5,729	1,978

【LINTEC (THAILAND) CO., LTD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,157	1,252	1,400	1,353	1,196	1,140	1,297	1,237
Operating income/(loss)	187	164	172	161	165	91	115	84
Profit/(loss) before taxes	261	206	143	250	196	101	149	109
Profit/(loss)	209	166	141	170	157	83	149	63

【MADICO, INC. and another company】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	2,487	3,173	2,710	2,641	2,561	2,719	2,279	2,273
Operating income/(loss)	263	435	(38)	68	157	204	43	16
Profit/(loss) before taxes	239	411	(59)	39	134	191	25	0
Profit/(loss)	239	411	(59)	35	134	191	25	7

【LINTEC (SUZHOU) TECH CORPORATION, LTD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,134	1,297	1,207	1,264	1,140	1,203	1,314	1,287
Operating income/(loss)	127	146	150	98	125	154	167	104
Profit/(loss) before taxes	153	168	133	138	129	168	192	126
Profit/(loss)	117	124	100	102	99	123	146	91

【PT. LINTEC INDONESIA】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	898	930	1,030	855	772	653	824	925
Operating income/(loss)	9	(6)	48	10	47	1	16	3
Profit/(loss) before taxes	(5)	(42)	94	(33)	29	(2)	(2)	(7)
Profit/(loss)	(6)	(36)	68	(16)	22	(6)	(2)	(6)

【LINTEC KOREA, INC.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,547	1,661	1,517	1,530	1,252	1,341	1,581	1,531
Operating income/(loss)	132	181	151	115	136	119	170	152
Profit/(loss) before taxes	144	170	225	175	193	83	200	150
Profit/(loss)	114	131	183	142	153	67	163	117

Business Results of Major Group Companies 2 (Quarterly Trend)

LINTEC Corporation

FY2025	FY2026
--------	--------

【MACTac Americas, LLC and 3 other companies】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	21,984	22,892	21,745	21,455	21,573	21,322	22,028	21,410
Operating income/(loss)	9	(188)	(443)	(653)	(931)	(366)	(970)	(1,628)
Profit/(loss) before taxes	(69)	(290)	(528)	(776)	(1,015)	(485)	(1,313)	(1,789)
Profit/(loss)	(129)	(352)	(590)	(783)	(1,043)	(522)	(1,353)	(1,740)

【OTHER CONSOLIDATED SUBSIDIARIES (Note 1, 2)】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	18,315	22,263	20,657	20,292	19,186	19,928	23,517	23,615
Operating income/(loss)	2,456	3,322	3,062	2,585	2,800	2,532	3,307	3,326
Profit/(loss) before taxes	2,927	5,462	2,899	3,408	4,730	2,591	3,807	3,089
Profit/(loss)	2,287	4,740	2,187	2,794	4,162	2,051	3,018	2,285

Note 1: Other consolidated subsidiaries include 27 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 27 foreign consolidated subsidiaries runs from January 1 through December 31.

Consolidated Statements of Cash Flows

LINTEC Corporation

	FY2025 Mar 31, 2025 (A)	FY2026 Mar 31, 2026 (B)	Inc/(Dec) (B-A)
(Millions of yen)			
Cash flows from operating activities	33,715	33,450	(265)
Profit before income taxes	18,753	24,472	5,719
Depreciation and amortization, amortization of goodwill	17,364	17,182	(181)
Changes in operating assets and liabilities	(5,893)	(1,769)	4,124
Other, net	3,492	(6,435)	(9,927)
Cash flows from investing activities	(24,666)	(14,589)	10,076
Purchase of property, plant and equipment	(23,761)	(14,689)	9,072
Proceeds from sale of property, plant and equipment	436	12	(423)
Other, net	(1,341)	87	1,428
Cash flows from financing activities	(12,332)	(15,595)	(3,262)
Net increase (decrease) in short-term borrowings	(100)	(600)	(500)
Repayments of long-term borrowings	(1,772)	(1,872)	(99)
Dividends paid	(6,428)	(6,969)	(540)
Other, net	(4,031)	(6,153)	(2,122)
Effect of exchange rate change on cash and cash equivalents	1,591	1,283	(307)
Net increase (decrease) in cash and cash equivalents	(1,692)	4,548	6,241
Cash and cash equivalents at beginning of period	52,396	50,703	(1,692)
Cash and cash equivalents at end of period	50,703	55,252	4,548

Consolidated Statements of Cash Flows (Quarterly Trend)

LINTEC Corporation

	FY2025				FY2026			
	Apr - Jun 2024	Jul - Sep 2024	Oct - Dec 2024	Jan - Mar 2025	Apr - Jun 2025	Jul - Sep 2025	Oct - Dec 2025	Jan - Mar 2026
(Millions of yen)								
Cash flows from operating activities	8,573	3,359	13,452	8,331	4,894	8,714	13,142	6,700
Profit before income taxes	7,649	6,901	7,386	(3,183)	5,712	6,974	7,247	4,539
Depreciation and amortization, amortization of goodwill	4,224	4,394	4,247	4,499	4,159	4,177	4,332	4,514
Changes in operating assets and liabilities	(1,716)	(7,322)	5,162	(2,017)	(893)	(545)	6,055	(6,386)
Other, net	(1,584)	(613)	(3,345)	9,034	(4,084)	(1,892)	(4,493)	4,034
Cash flows from investing activities	(5,203)	(6,556)	(6,067)	(6,840)	(3,499)	(2,220)	(2,571)	(6,299)
Purchase of property, plant and equipment	(4,968)	(6,945)	(5,060)	(6,788)	(2,791)	(4,454)	(2,219)	(5,225)
Proceeds from sale of property, plant and equipment	135	62	79	160	0	0	6	6
Other, net	(370)	327	(1,086)	(212)	(708)	2,233	(359)	(1,079)
Cash flows from financing activities	(5,160)	(404)	(4,425)	(2,343)	(10,708)	(240)	(4,790)	143
Net increase (decrease) in short-term borrowings	(1,100)	—	—	1,000	(1,000)	—	—	400
Repayments of long-term borrowings	(821)	(156)	(795)	—	(900)	—	(972)	—
Dividends paid	(2,989)	(20)	(3,410)	(9)	(3,345)	(17)	(3,598)	(9)
Other, net	(248)	(229)	(220)	(3,334)	(5,463)	(222)	(220)	(248)
Effect of exchange rate change on cash and cash equivalents	1,293	880	(1,996)	1,414	(1,665)	746	547	1,655
Net increase (decrease) in cash and cash equivalents	(496)	(2,722)	963	563	(10,979)	7,001	6,326	2,200
Cash and cash equivalents at beginning of period	52,396	51,899	49,178	50,141	50,703	39,724	46,724	53,051
Cash and cash equivalents at end of period	51,899	49,178	50,141	50,703	39,724	46,724	53,051	55,252

Consolidated Statements of Income (Forecast)

LINTEC Corporation

	FY2026		FY2027		Increase/(Decrease) (B-A)	
	Apr 2025 - Mar 2026		Apr 2026 - Mar 2027			
	(Results) (A)		(Forecasts) (B)			
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Change
Net sales	319,385	100.0	342,000	100.0	22,615	7.1
Cost of sales	237,922	74.5	251,500	73.5	13,578	5.7
Gross profit	81,463	25.5	90,500	26.5	9,037	11.1
Selling, general and administrative expenses	56,306	17.6	63,000	18.5	6,694	11.9
Operating income	25,156	7.9	27,500	8.0	2,344	9.3
Non-operating income	1,582	0.4	700	0.2	(882)	(55.8)
Non-operating expenses	1,072	0.3	700	0.2	(372)	(34.7)
Ordinary income	25,666	8.0	27,500	8.0	1,834	7.1
Extraordinary income	482	0.2	—	—	(482)	—
Extraordinary losses	1,675	0.5	—	—	(1,675)	—
Profit before income taxes	24,472	7.7	27,500	8.0	3,028	12.4
Income taxes	7,093	2.3	8,000	2.3	907	12.8
Profit	17,379	5.4	19,500	5.7	2,121	12.2
Profit (loss) attributable to non-controlling interests	4	0.0	—	—	(4)	—
Profit attributable to owners of parent	17,374	5.4	19,500	5.7	2,126	12.2
Net income per share (yen)		264.48		297.79		33.31

Segment Information (sales) by Business (Forecast)

LINTEC Corporation

	FY2026		FY2027		Increase/(Decrease) (B-A)	
	Apr 2025 – Mar 2026		Apr 2026 – Mar 2027			
	(Results) (A)		(Forecasts) (B)			
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Growth
Net sales	319,385	100.0	342,000	100.0	22,615	7.1
Printing and Industrial Materials Products	182,644	57.2	194,300	56.8	11,656	6.4
Printing & Variable Information Products Operations	145,517	45.6	154,000	45.0	8,483	5.8
Industrial & Material Operations	37,126	11.6	40,300	11.8	3,174	8.5
Electronic and Optical Products	100,726	31.5	110,200	32.2	9,474	9.4
Advanced Materials Operations	92,809	29.0	101,400	29.6	8,591	9.3
Optical Products Operations	7,916	2.5	8,800	2.6	884	11.2
Paper and Converted Products	36,014	11.3	37,500	11.0	1,486	4.1
Fine & Specialty Paper Products Operations	14,677	4.6	14,700	4.3	23	0.2
Converted Products Operations	21,336	6.7	22,800	6.7	1,464	6.9
Operating income	25,156	7.9	27,500	8.0	2,344	9.3
Printing and Industrial Materials Products	1,979	1.1	4,100	2.1	2,121	107.2
Electronic and Optical Products	22,120	22.0	22,700	20.6	580	2.6
Paper and Converted Products	977	2.7	700	1.9	(277)	(28.4)

Business Results of Major Group Companies (Forecast)

LINTEC Corporation

(Millions of yen)

	LINTEC CORPORATION		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	181,048	195,600	14,552
Operating income/(loss)	15,149	17,800	2,651
Profit/(loss) before taxes	23,769	26,100	2,331
Profit/(loss)	19,886	20,900	1,014

(Millions of yen)

	LINTEC (THAILAND) CO., LTD.		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	4,870	5,200	330
Operating income/(loss)	455	700	245
Profit/(loss) before taxes	555	800	245
Profit/(loss)	452	600	148

(Millions of yen)

	MACtac Americas, LLC and 3 other companies		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	86,333	90,000	3,667
Operating income/(loss)	(3,895)	(2,300)	1,595
Profit/(loss) before taxes	(4,602)	(2,900)	1,702
Profit/(loss)	(4,658)	(2,900)	1,758

(Millions of yen)

	MADICO, INC. and another company		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	9,832	12,200	2,368
Operating income/(loss)	420	200	(220)
Profit/(loss) before taxes	350	200	(150)
Profit/(loss)	357	200	(157)

(Millions of yen)

	LINTEC (SUZHOU) TECH CORPORATION, LTD.		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	4,944	5,200	256
Operating income/(loss)	550	600	50
Profit/(loss) before taxes	615	600	(15)
Profit/(loss)	459	450	(9)

(Millions of yen)

	OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2)		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	86,246	88,800	2,554
Operating income/(loss)	11,965	9,700	(2,265)
Profit/(loss) before taxes	14,217	12,100	(2,117)
Profit/(loss)	11,516	9,700	(1,816)

Note 1: Other consolidated subsidiaries include 27 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 27 foreign consolidated subsidiaries runs from January 1 through December 31.

(Millions of yen)

	PT. LINTEC INDONESIA		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	3,174	4,100	926
Operating income/(loss)	67	200	133
Profit/(loss) before taxes	18	200	182
Profit/(loss)	8	150	142

(Millions of yen)

	LINTEC KOREA, INC.		
	FY2026 (Results)	FY2027 (Forecasts)	Inc/(Dec)
Net sales	5,705	6,200	495
Operating income/(loss)	577	600	23
Profit/(loss) before taxes	626	600	(26)
Profit/(loss)	500	500	0

R & D Expenses, Depreciation & Amortization, Amortization of Goodwill and Capital Expenditures (Results and Forecasts)

LINTEC Corporation

(Millions of yen)

		FY2025			FY2026			FY2027
		Apr - Sep 2024	Oct 2024 - Mar 2025	Total	Apr - Sep 2025	Oct 2025 - Mar 2026	Total	Forecasts
R & D Expenses	Consolidated	5,007	5,058	10,065	5,721	5,572	11,293	13,300
	Non-Consolidated	4,422	4,425	8,847	5,124	4,930	10,054	12,100
Depreciation & Amortization	Consolidated	6,310	6,510	12,820	6,140	6,579	12,719	13,800
	Non-Consolidated	3,754	3,862	7,616	3,557	3,854	7,411	8,700
Amortization of Goodwill	Consolidated	2,307	2,236	4,543	2,196	2,266	4,462	4,100
	Non-Consolidated	—	—	—	—	—	—	—
Capital Expenditures	Consolidated	8,907	11,740	20,647	7,086	8,198	15,284	15,000
	Non-Consolidated	6,708	8,134	14,842	5,828	6,414	12,242	12,000

◆Description of capital expenditures (Non-Consolidated)
◆Capital expenditures of major foreign consolidated subsidiaries

FY2025	(Millions of yen)
Coating facility for release films (Doi Plant)	2,509
Coating facility for release films (Kumagaya Plant)	2,226
Coating facility for adhesive tapes (Agatsuma Plant)	459
Coating facility for casting papers (Komatsushima Plant)	2,046
Establishment of mass production system for EUV Lithography Pellicle	993
Reconstruction of Ina Technology Center	688
Facilities for CO ₂ emissions reduction	1,607
Other reconstruction	4,314
Total	14,842

FY2025	(Thousands of U.S. dollars)
MACTac Americas, LLC	19,161

FY2026	(Millions of yen)
Coating facility for casting papers (Komatsushima Plant)	1,934
Establishment of mass production system for EUV Lithography Pellicle	1,386
Reconstruction of Ina Technology Center	632
Facilities for CO ₂ emissions reduction	760
Equipment for developing new materials	465
Advanced Development Center	980
Acquisition of land for new R&D Center	1,214
Other reconstruction	4,871
Total	12,242

FY2026	(Thousands of U.S. dollars)
MACTac Americas, LLC	9,090

FY2027 (Forecasts)

Establishment of mass production system for EUV Lithography Pellicle
Reconstruction of Ina Technology Center
Facilities for CO ₂ emissions reduction
Equipment for developing new materials
Advanced Development Center
Other reconstruction

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements.