

Summary of Third Quarter Business Results and Financial Report / FY2026

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LINTEC Corporation

Consolidated Balance Sheets

LINTEC Corporation

	FY2025 Mar 31, 2025 (A)	FY2026 Dec 31, 2025 (B)	Inc/(Dec) (B-A)	Major changes
(Millions of yen)				
Current assets	192,767	196,508	3,741	
Cash and deposits	55,511	56,538	1,027	
Notes and accounts receivable – trade, and contract assets	64,701	71,083	6,381	
Inventories	64,054	58,484	(5,570)	
Other	8,500	10,402	1,902	
Non-current assets	147,703	140,369	(7,334)	
Property, plant and equipment	116,931	114,428	(2,503)	} capital expenditures (¥ 9,709 million) amortization of goodwill (¥ 3,302 million) depreciation & amortization (¥ 9,366 million)
Intangible assets	14,936	10,732	(4,204)	
Investments and other assets	15,835	15,208	(627)	
Total assets	340,471	336,877	(3,593)	
Current liabilities	69,989	71,920	1,930	
Notes and accounts payable – trade	40,350	47,344	6,994	
Short-term borrowings	1,300	300	(1,000)	
Current portion of long-term borrowings	1,837	2,196	358	
Other	26,501	22,078	(4,422)	
Non-current liabilities	24,355	21,226	(3,128)	
Long-term borrowings	3,794	1,883	(1,911)	
Retirement benefit liability	14,672	15,159	486	
Other	5,887	4,183	(1,703)	
Total liabilities	94,345	93,146	(1,198)	
Share capital	23,355	23,355	—	
Capital surplus	26,627	26,644	16	
Retained earnings	169,969	176,999	7,029	
Treasury shares	(11,703)	(16,817)	(5,113)	
Valuation difference on available-for-sale securities	591	555	(35)	
Foreign currency translation adjustment	34,616	30,336	(4,279)	
Remeasurements of defined benefit plans	1,855	1,870	14	
Share acquisition rights	54	42	(12)	
Non-controlling interests	758	742	(15)	
Total net assets	246,126	243,731	(2,395)	
Total liabilities and net assets	340,471	336,877	(3,593)	

Consolidated Balance Sheets (Quarterly Trend)

LINTEC Corporation

	FY2025				FY2026			
	Jun 30, 2024	Sep 30, 2024	Dec 31, 2024	Mar 31, 2025	Jun 30, 2025	Sep 30, 2025	Dec 31, 2025	Mar 31, 2026
(Millions of yen)								
Current assets	193,707	194,435	196,153	192,767	178,998	185,380	196,508	
Cash and deposits	55,508	53,009	54,679	55,511	44,962	49,893	56,538	
Notes and accounts receivable – trade, and contract assets	67,261	69,224	69,368	64,701	65,074	67,090	71,083	
Inventories	63,257	65,692	63,037	64,054	63,001	61,348	58,484	
Other	7,680	6,507	9,067	8,500	5,960	7,048	10,402	
Non-current assets	147,615	152,517	146,059	147,703	141,596	141,693	140,369	
Property, plant and equipment	116,818	121,116	118,219	116,931	113,626	114,584	114,428	
Intangible assets	18,133	17,920	14,849	14,936	12,994	11,655	10,732	
Investments and other assets	12,663	13,481	12,990	15,835	14,975	15,453	15,208	
Total assets	341,323	346,953	342,213	340,471	320,594	327,073	336,877	
Current liabilities	75,734	70,144	74,966	69,989	63,060	65,004	71,920	
Notes and accounts payable – trade	48,468	42,451	49,349	40,350	40,706	40,700	47,344	
Short-term borrowings	300	300	300	1,300	300	300	300	
Current portion of long-term borrowings	2,118	1,753	1,937	1,837	1,925	1,962	2,196	
Other	24,847	25,639	23,380	26,501	20,128	22,041	22,078	
Non-current liabilities	24,433	25,104	23,668	24,355	22,257	22,152	21,226	
Long-term borrowings	5,205	4,653	3,996	3,794	2,757	2,806	1,883	
Retirement benefit liability	13,855	14,048	14,220	14,672	14,804	14,967	15,159	
Other	5,372	6,402	5,451	5,887	4,695	4,378	4,183	
Total liabilities	100,168	95,249	98,635	94,345	85,318	87,156	93,146	
Share capital	23,355	23,355	23,355	23,355	23,355	23,355	23,355	
Capital surplus	26,711	26,725	26,627	26,627	26,633	26,644	26,644	
Retained earnings	173,676	178,600	171,648	169,969	170,421	175,531	176,999	
Treasury shares	(17,533)	(17,517)	(8,611)	(11,703)	(16,868)	(16,816)	(16,817)	
Valuation difference on available-for-sale securities	644	485	607	591	516	510	555	
Foreign currency translation adjustment	30,904	36,667	26,623	34,616	28,571	28,050	30,336	
Remeasurements of defined benefit plans	2,610	2,580	2,550	1,855	1,858	1,865	1,870	
Share acquisition rights	54	54	54	54	47	42	42	
Non-controlling interests	730	749	721	758	740	732	742	
Total net assets	241,155	251,703	243,578	246,126	235,276	239,916	243,731	
Total liabilities and net assets	341,323	346,953	342,213	340,471	320,594	327,073	336,877	

Consolidated Statements of Income

LINTEC Corporation

	FY2025 (Apr'24-Dec'24) (A)		FY2026 (Apr'25-Dec'25) (B)		Increase/(Decrease) (B-A)		FY2026 (Forecasts)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Change	Millions of yen	% of net sales
Net sales	239,026	100.0	236,826	100.0	(2,199)	(0.9)	317,000	100.0
Cost of sales	177,442	74.2	175,106	73.9	(2,335)	(1.3)	236,600	74.6
Gross profit	61,583	25.8	61,719	26.1	135	0.2	80,400	25.4
Selling, general and administrative expenses	41,108	17.2	41,923	17.7	815	2.0	56,400	17.8
Operating income	20,475	8.6	19,796	8.4	(679)	(3.3)	24,000	7.6
Non-operating income	1,704	0.7	907	0.4	(797)	(46.8)	700	0.2
Non-operating expenses	599	0.3	804	0.4	204	34.2	700	0.2
Ordinary income	21,580	9.0	19,899	8.4	(1,681)	(7.8)	24,000	7.6
Extraordinary income	356	0.2	199	0.1	(156)	(44.0)	—	—
Extraordinary losses	—	—	164	0.1	164	—	—	—
Profit before income taxes	21,936	9.2	19,933	8.4	(2,003)	(9.1)	24,000	7.6
Income taxes	5,765	2.4	5,929	2.5	163	2.8	6,000	1.9
Profit	16,170	6.8	14,004	5.9	(2,166)	(13.4)	18,000	5.7
Profit (loss) attributable to non-controlling interests	16	0.0	5	0.0	(10)	(66.0)	—	—
Profit attributable to owners of parent	16,154	6.8	13,998	5.9	(2,156)	(13.3)	18,000	5.7

Net income per share (yen)	236.10	212.87	(23.23)	267.28
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Consolidated Statements of Income (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2025 (Apr'24-Mar'25)				FY2026 (Apr'25-Mar'26)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	76,045 (16.9%)	82,431 (23.6%)	80,550 (12.2%)	76,952 (5.7%)	77,073 (1.4%)	77,679 (▲5.8%)	82,074 (1.9%)	
Cost of sales	55,970	61,336	60,136	58,692	57,622	56,475	61,009	
Gross profit	20,074	21,095	20,414	18,261	19,451	21,203	21,065	
Selling, general and administrative expenses	13,638	13,844	13,626	14,174	13,648	14,238	14,037	
Operating income	6,435 (373.7%)	7,252 (295.9%)	6,788 (104.1%)	4,087 (▲0.6%)	5,803 (▲9.8%)	6,964 (▲4.0%)	7,029 (3.6%)	
Non-operating income	1,306	(388)	786	539	300	384	223	
Non-operating expenses	151	187	261	117	486	478	(160)	
Ordinary income	7,590 (285.6%)	6,676 (186.4%)	7,314 (136.0%)	4,510 (9.0%)	5,617 (▲26.0%)	6,870 (2.9%)	7,412 (1.3%)	
Extraordinary income	59	225	72	36	95	104	—	
Extraordinary losses	—	—	—	7,728	—	—	164	
Profit (loss) before income taxes	7,649 (288.6%)	6,901 (192.4%)	7,386 (138.3%)	(3,183) (—)	5,712 (▲25.3%)	6,974 (1.1%)	7,247 (▲1.9%)	
Income taxes	1,753	1,980	2,032	(1,505)	1,891	1,863	2,175	
Profit (loss)	5,896	4,921	5,353	(1,677)	3,820	5,112	5,072	
Profit (loss) attributable to non-controlling interests	5	(3)	14	1	1	3	1	
Profit (loss) attributable to owners of parent	5,890 (435.5%)	4,924 (468.6%)	5,340 (163.3%)	(1,678) (—)	3,818 (▲35.2%)	5,110 (3.8%)	5,070 (▲5.1%)	

※ () Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Segment Information (sales) by Business

LINTEC Corporation

	FY2025 (Apr'24-Dec'24) (B)		FY2026 (Apr'25-Dec'25) (B)		Increase/(Decrease) (B-A)		FY2026 (Forecasts)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Growth	Millions of yen	% of net sales
Net sales	239,026	100.0	236,826	100.0	(2,199)	(0.9)	317,000	100.0
Printing and Industrial Materials Products	139,475	58.4	136,539	57.7	(2,936)	(2.1)	186,500	58.8
Printing & Variable Information Products Operations	110,761	46.4	108,380	45.8	(2,381)	(2.1)	147,200	46.4
Industrial & Material Operations	28,713	12.0	28,158	11.9	(555)	(1.9)	39,300	12.4
Electronic and Optical Products	72,991	30.5	73,643	31.1	652	0.9	94,600	29.8
Advanced Materials Operations	63,898	26.7	67,337	28.4	3,438	5.4	86,300	27.2
Optical Products Operations	9,092	3.8	6,305	2.7	(2,786)	(30.6)	8,300	2.6
Paper and Converted Products	26,559	11.1	26,643	11.2	84	0.3	35,900	11.4
Fine & Specialty Paper Products Operations	11,263	4.7	10,781	4.5	(481)	(4.3)	15,400	4.9
Converted Products Operations	15,296	6.4	15,862	6.7	565	3.7	20,500	6.5
Operating Income	20,475	8.6	19,796	8.4	(679)	(3.3)	24,000	7.6
Printing and Industrial Materials Products	4,890	3.5	2,285	1.7	(2,605)	(53.3)	4,900	2.6
Electronic and Optical Products	14,938	20.5	16,592	22.5	1,653	11.1	17,800	18.8
Paper and Converted Products	601	2.3	857	3.2	256	42.6	1,300	3.6

Segment Information (sales) by Business (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2025 (Apr'24-Mar'25)				FY2026 (Apr'25-Mar'26)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	76,045 (16.9%)	82,431 (23.6%)	80,550 (12.2%)	76,952 (5.7%)	77,073 (1.4%)	77,679 (▲5.8%)	82,074 (1.9%)	
Printing and Industrial Materials Products	45,286 (10.6%)	47,148 (16.4%)	47,041 (7.0%)	45,172 (3.7%)	45,107 (▲0.4%)	44,758 (▲5.1%)	46,674 (▲0.8%)	
Printing & Variable Information Products Operations	36,202 (11.3%)	37,339 (18.4%)	37,220 (6.9%)	35,904 (4.8%)	35,899 (▲0.8%)	35,425 (▲5.1%)	37,056 (▲0.4%)	
Industrial & Material Operations	9,083 (8.0%)	9,810 (9.6%)	9,820 (7.7%)	9,268 (▲0.5%)	9,207 (1.4%)	9,334 (▲4.9%)	9,617 (▲2.1%)	
Electronic and Optical Products	21,830 (37.0%)	26,316 (48.2%)	24,845 (26.6%)	23,321 (13.4%)	22,764 (4.3%)	24,182 (▲8.1%)	26,697 (7.5%)	
Advanced Materials Operations	19,120 (49.0%)	22,535 (62.2%)	22,243 (40.2%)	21,110 (21.4%)	20,541 (7.4%)	22,134 (▲1.8%)	24,662 (10.9%)	
Optical Products Operations	2,709 (▲12.8%)	3,782 (▲2.2%)	2,601 (▲30.9%)	2,211 (▲30.4%)	2,222 (▲18.0%)	2,049 (▲45.8%)	2,034 (▲21.8%)	
Paper and Converted Products	8,928 (9.6%)	8,966 (6.1%)	8,665 (5.5%)	8,460 (▲2.1%)	9,202 (3.1%)	8,738 (▲2.5%)	8,703 (0.4%)	
Fine & Specialty Paper Products Operations	3,782 (▲7.4%)	3,802 (▲0.2%)	3,679 (0.4%)	3,613 (▲4.2%)	3,744 (▲1.0%)	3,613 (▲5.0%)	3,424 (▲6.9%)	
Converted Products Operations	5,146 (26.7%)	5,164 (11.2%)	4,986 (9.6%)	4,846 (▲0.6%)	5,458 (6.1%)	5,124 (▲0.8%)	5,280 (5.9%)	
Operating income	6,435 (373.7%)	7,252 (295.9%)	6,788 (104.1%)	4,087 (▲0.6%)	5,803 (▲9.8%)	6,964 (▲4.0%)	7,029 (3.6%)	
Printing and Industrial Materials Products	1,938 (—)	1,620 (—)	1,332 (—)	572 (—)	751 (▲61.2%)	922 (▲43.1%)	612 (▲54.1%)	
Electronic and Optical Products	4,148 (110.6%)	5,337 (128.7%)	5,453 (63.8%)	3,567 (▲11.4%)	4,738 (14.2%)	5,718 (7.1%)	6,136 (12.5%)	
Paper and Converted Products	339 (—)	276 (411.1%)	▲14 (—)	▲66 (—)	288 (▲15.2%)	304 (10.1%)	265 (—)	

※() Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Business Results of Major Group Companies

LINTEC Corporation

(Millions of yen)

	LINTEC CORPORATION			
	Apr - Dec 2024	Apr - Dec 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	130,417	135,955	5,538	176,000
Operating income/(loss)	10,057	11,776	1,719	13,300
Profit/(loss) before taxes	17,702	21,592	3,890	21,000
Profit/(loss)	14,523	17,908	3,385	17,700

(Millions of yen)

	LINTEC (THAILAND) CO., LTD.			
	Jan - Sep 2024	Jan - Sep 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	3,809	3,633	(176)	4,800
Operating income/(loss)	523	371	(152)	500
Profit/(loss) before taxes	610	446	(164)	500
Profit/(loss)	516	389	(127)	400

(Millions of yen)

	MACtac Americas, LLC and 3 other companies			
	Jan - Sep 2024	Jan - Sep 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	66,621	64,923	(1,698)	87,000
Operating income/(loss)	(622)	(2,267)	(1,645)	(1,000)
Profit/(loss) before taxes	(887)	(2,813)	(1,926)	(1,600)
Profit/(loss)	(1,071)	(2,918)	(1,847)	(1,800)

(Millions of yen)

	MADICO, INC. and another company			
	Jan - Sep 2024	Jan - Sep 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	8,370	7,559	(811)	11,200
Operating income/(loss)	660	404	(256)	750
Profit/(loss) before taxes	591	350	(241)	650
Profit/(loss)	591	350	(241)	650

(Millions of yen)

	LINTEC (SUZHOU) TECH CORPORATION, LTD.			
	Jan - Sep 2024	Jan - Sep 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	3,638	3,657	19	4,800
Operating income/(loss)	423	446	23	350
Profit/(loss) before taxes	454	489	35	450
Profit/(loss)	341	368	27	350

(Millions of yen)

	OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2)			
	Apr - Dec 2024	Apr - Dec 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	61,235	62,631	1,396	81,400
Operating income/(loss)	8,840	8,639	(201)	9,300
Profit/(loss) before taxes	11,288	11,128	(160)	12,900
Profit/(loss)	9,214	9,231	17	10,700

Note 1: Other consolidated subsidiaries include 27 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 27 foreign consolidated subsidiaries runs from January 1 through December 31.

(Millions of yen)

	PT. LINTEC INDONESIA			
	Jan - Sep 2024	Jan - Sep 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	2,858	2,249	(609)	3,800
Operating income/(loss)	51	64	13	200
Profit/(loss) before taxes	47	25	(22)	200
Profit/(loss)	26	14	(12)	150

(Millions of yen)

	LINTEC KOREA, INC.			
	Jan - Sep 2024	Jan - Sep 2025	Inc/(Dec)	FY2026 (Forecasts)
Net sales	4,725	4,174	(551)	6,400
Operating income/(loss)	464	425	(39)	600
Profit/(loss) before taxes	539	476	(63)	600
Profit/(loss)	428	383	(45)	500

Business Results of Major Group Companies 1 (Quarterly Trend)

LINTEC Corporation

FY2025	FY2026
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FY2025	FY2026
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【LINTEC CORPORATION】

(Millions of yen)

	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)
Net sales	42,919	42,691	44,807	41,807	43,825	45,516	46,614	
Operating income/(loss)	3,503	3,180	3,374	1,577	3,235	4,184	4,357	
Profit/(loss) before taxes	4,353	8,067	5,282	(6,491)	7,767	6,770	7,055	
Profit/(loss)	3,329	6,984	4,210	(4,130)	6,609	5,570	5,729	

【LINTEC (THAILAND) CO., LTD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,157	1,252	1,400	1,353	1,196	1,140	1,297	
Operating income/(loss)	187	164	172	161	165	91	115	
Profit/(loss) before taxes	261	206	143	250	196	101	149	
Profit/(loss)	209	166	141	170	157	83	149	

【MADICO, INC. and another company】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	2,487	3,173	2,710	2,641	2,561	2,719	2,279	
Operating income/(loss)	263	435	(38)	68	157	204	43	
Profit/(loss) before taxes	239	411	(59)	39	134	191	25	
Profit/(loss)	239	411	(59)	35	134	191	25	

【LINTEC (SUZHOU) TECH CORPORATION, LTD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,134	1,297	1,207	1,264	1,140	1,203	1,314	
Operating income/(loss)	127	146	150	98	125	154	167	
Profit/(loss) before taxes	153	168	133	138	129	168	192	
Profit/(loss)	117	124	100	102	99	123	146	

【PT. LINTEC INDONESIA】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	898	930	1,030	855	772	653	824	
Operating income/(loss)	9	(6)	48	10	47	1	16	
Profit/(loss) before taxes	(5)	(42)	94	(33)	29	(2)	(2)	
Profit/(loss)	(6)	(36)	68	(16)	22	(6)	(2)	

【LINTEC KOREA, INC.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,547	1,661	1,517	1,530	1,252	1,341	1,581	
Operating income/(loss)	132	181	151	115	136	119	170	
Profit/(loss) before taxes	144	170	225	175	193	83	200	
Profit/(loss)	114	131	183	142	153	67	163	

Business Results of Major Group Companies 2 (Quarterly Trend)

LINTEC Corporation

FY2025	FY2026
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【MACTac Americas, LLC and 3 other companies】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	21,984	22,892	21,745	21,455	21,573	21,322	22,028	
Operating income/(loss)	9	(188)	(443)	(653)	(931)	(366)	(970)	
Profit/(loss) before taxes	(69)	(290)	(528)	(776)	(1,015)	(485)	(1,313)	
Profit/(loss)	(129)	(352)	(590)	(783)	(1,043)	(522)	(1,353)	

【OTHER CONSOLIDATED SUBSIDIARIES (Note 1, 2)】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	18,315	22,263	20,657	20,292	19,186	19,928	23,517	
Operating income/(loss)	2,456	3,322	3,062	2,585	2,800	2,532	3,307	
Profit/(loss) before taxes	2,927	5,462	2,899	3,408	4,730	2,591	3,807	
Profit/(loss)	2,287	4,740	2,187	2,794	4,162	2,051	3,018	

Note 1: Other consolidated subsidiaries include 27 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 27 foreign consolidated subsidiaries runs from January 1 through December 31.

Consolidated Statements of Cash Flows

LINTEC Corporation

	FY2025 Apr – Dec, 2024 (A)	FY2026 Apr – Dec, 2025 (B)	Inc/(Dec) (B-A)
(Millions of yen)			
Cash flows from operating activities	25,384	26,750	1,366
Profit before income taxes	21,936	19,933	(2,003)
Depreciation and amortization, amortization of goodwill	12,865	12,668	(197)
Changes in operating assets and liabilities	(3,876)	4,617	8,493
Other, net	(5,542)	(10,469)	(4,926)
Cash flows from investing activities	(17,826)	(8,290)	9,536
Purchase of property, plant and equipment	(16,973)	(9,464)	7,508
Proceeds from sale of property, plant and equipment	276	6	(269)
Other, net	(1,129)	1,166	2,296
Cash flows from financing activities	(9,989)	(15,738)	(5,748)
Net increase (decrease) in short-term borrowings	(1,100)	(1,000)	100
Repayments of long-term borrowings	(1,772)	(1,872)	(99)
Dividends paid	(6,419)	(6,960)	(541)
Other, net	(697)	(5,905)	(5,208)
Effect of exchange rate change on cash and cash equivalents	177	(372)	(550)
Net increase (decrease) in cash and cash equivalents	(2,255)	2,348	4,603
Cash and cash equivalents at beginning of period	52,396	50,703	(1,692)
Cash and cash equivalents at end of period	50,141	53,051	2,910

Consolidated Statements of Cash Flows (Quarterly Trend)

LINTEC Corporation

	FY2025				FY2026			
	Apr - Jun 2024	Jul - Sep 2024	Oct - Dec 2024	Jan - Mar 2025	Apr - Jun 2025	Jul - Sep 2025	Oct - Dec 2025	Jan - Mar 2026
(Millions of yen)								
Cash flows from operating activities	8,573	3,359	13,452	8,331	4,894	8,714	13,142	
Profit before income taxes	7,649	6,901	7,386	(3,183)	5,712	6,974	7,247	
Depreciation and amortization, amortization of goodwill	4,224	4,394	4,247	4,499	4,159	4,177	4,332	
Changes in operating assets and liabilities	(1,716)	(7,322)	5,162	(2,017)	(893)	(545)	6,055	
Other, net	(1,584)	(613)	(3,345)	9,034	(4,084)	(1,892)	(4,493)	
Cash flows from investing activities	(5,203)	(6,556)	(6,067)	(6,840)	(3,499)	(2,220)	(2,571)	
Purchase of property, plant and equipment	(4,968)	(6,945)	(5,060)	(6,788)	(2,791)	(4,454)	(2,219)	
Proceeds from sale of property, plant and equipment	135	62	79	160	0	0	6	
Other, net	(370)	327	(1,086)	(212)	(708)	2,233	(359)	
Cash flows from financing activities	(5,160)	(404)	(4,425)	(2,343)	(10,708)	(240)	(4,790)	
Net increase (decrease) in short-term borrowings	(1,100)	—	—	1,000	(1,000)	—	—	
Repayments of long-term borrowings	(821)	(156)	(795)	—	(900)	—	(972)	
Dividends paid	(2,989)	(20)	(3,410)	(9)	(3,345)	(17)	(3,598)	
Other, net	(248)	(229)	(220)	(3,334)	(5,463)	(222)	(220)	
Effect of exchange rate change on cash and cash equivalents	1,293	880	(1,996)	1,414	(1,665)	746	547	
Net increase (decrease) in cash and cash equivalents	(496)	(2,722)	963	563	(10,979)	7,001	6,326	
Cash and cash equivalents at beginning of period	52,396	51,899	49,178	50,141	50,703	39,724	46,724	
Cash and cash equivalents at end of period	51,899	49,178	50,141	50,703	39,724	46,724	53,051	

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements.