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Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2026

[Under Japanese GAAP]

August 7, 2025

Name of listed company: LINTEC Corporation Stock exchange listing: Prime Market, Tokyo Stock Exchange
 Code number: 7966 URL: <https://www.lintec-global.com/>
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 General Manager, Administration Div.
 Scheduled date for starting dividend payments : —
 Supplemental material on quarterly results : Yes
 Presentation on quarterly results : None

(Amounts less than one million yen are omitted)

1. Consolidated financial results for the first quarter of the fiscal year ending March 31, 2026 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results (cumulative)

(% figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
First quarter of fiscal year ending/ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	77,073	1.4	5,803	(9.8)	5,617	(26.0)	3,818	(35.2)
March 31, 2025	76,045	16.9	6,435	373.7	7,590	285.6	5,890	435.5

(Note) Comprehensive income : For the first quarter of the fiscal year ending March 31, 2026 : (2,316) million yen, [—%]
 For the first quarter of the fiscal year ended March 31, 2025 : 11,136 million yen, [441.6%]

	Net income per share	Diluted net income per share
First quarter of fiscal year ending/ended	Yen	Yen
March 31, 2026	57.57	57.55
March 31, 2025	86.10	86.06

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio
As of	Millions of yen	Millions of yen	%
June 30, 2025	320,594	235,276	73.1
March 31, 2025	340,471	246,126	72.1

(Reference) Shareholders' equity : As of June 30, 2025 : 234,488 million yen As of March 31, 2025 : 245,313 million yen

2. Dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Annual
Fiscal year ended/ending	Yen	Yen	Yen	Yen	Yen
March 31, 2025	—	50.00	—	50.00	100.00
March 31, 2026	—				
March 31, 2026 (Forecast)		55.00	—	55.00	110.00

(Note) Revisions to the forecast of dividends announced most recently: None

3. Consolidated financial results forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(% figures represent year-on-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Net income per share
Full year	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	317,000	0.3	24,000	(2.3)	24,000	(8.0)	18,000	24.3	267.28

(Note) Revisions to the consolidated financial results forecasts announced most recently: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included : —

Excluded : —

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and retrospective restatements

① Changes in accounting policies due to revisions to accounting standards : None

② Changes in accounting policies due to other than ① above : None

③ Changes in accounting estimates : None

④ Retrospective restatements : None

(4) Number of issued shares (common shares):

① Total number of issued shares at the end of the period (including treasury shares)

② Number of treasury shares at the end of the period

③ Weighted-average number of shares outstanding during the period (cumulative from the beginning of the period)

①	As of June 30, 2025	72,488,740	As of March 31, 2025	72,488,740
②	As of June 30, 2025	7,028,849	As of March 31, 2025	5,143,049
③	First quarter of the fiscal year ending March 31, 2026	66,334,808	First quarter of the fiscal year ended March 31, 2025	68,412,045

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or auditing firms: None

* Explanation relating to the appropriate use of financial results forecasts and other items of note

- The forecasts included in this document are based on information currently available to LINTEC Corporation (the "Company") and certain assumptions deemed to be reasonable. Actual results, etc. may differ from the forecasts due to a variety of reasons.

- Supplemental material will be posted on the Company's website (<https://www.lintec-global.com>) today.

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1. Qualitative Information on Quarterly Financial Results

(1) Explanation of Operating Results

For the cumulative first quarter of the current consolidated fiscal year, the performance of the Group's business saw an increase in net sales year-on-year, as demand for semiconductor and electronic component-related products remained solid. However, in terms of profitability, results declined year-on-year due mainly to the impact of foreign exchange rates, rising prices of fuel and raw materials, and an increase in fixed costs including labor costs.

As a result, net sales were 77,073 million yen (up 1.4% year-on-year), operating income was 5,803 million yen (down 9.8% year-on-year), ordinary income was 5,617 million yen (down 26.0% year-on-year), and profit attributable to owners of parent was 3,818 million yen (down 35.2% year-on-year).

The outline by segment was as follows:

[Printing and Industrial Materials Products]

	Cumulative first quarter of the previous consolidated fiscal year	Cumulative first quarter of the current consolidated fiscal year	year-on-year	
			Change	Rate of change
Net sales	Millions of yen 45,286	Millions of yen 45,107	Millions of yen (179)	% (0.4)
Printing & Variable Information Products Operations	36,202	35,899	(302)	(0.8)
Industrial & Material Operations	9,083	9,207	123	1.4
Operating income	1,938	751	(1,186)	(61.2)

Net sales in this segment were 45,107 million yen (down 0.4% year-on-year), almost on par with the previous year. However, operating income was 751 million yen (down 61.2% year-on-year), due mainly to changes in the sales mix and an increase in fixed costs.

Sales by operation of this segment were as follows:

(Printing & Variable Information Products Operations)

As for adhesive products for seals and labels, demand for medical and logistics applications remained solid in Japan, but overall performance was on par with the previous year due mainly to sluggish sales of those related to food products and beverage campaigns. Outside Japan, the United States saw an increase in sales volumes, but overall sales declined due mainly to changes in the sales mix. As a result, net sales in this operation were 35,899 million yen (down 0.8% year-on-year).

(Industrial & Material Operations)

In Japan, sales of automobile-use adhesive products and window films for automobile use remained solid. Overseas, although demand for security window films declined in the United States, sales of specialty films for aircraft use were strong. As a result, net sales in this operation were 9,207 million yen (up 1.4% year-on-year).

[Electronic and Optical Products]

	Cumulative first quarter of the previous consolidated fiscal year	Cumulative first quarter of the current consolidated fiscal year	year-on-year	
			Change	Rate of change
Net sales	Millions of yen 21,830	Millions of yen 22,764	Millions of yen 934	% 4.3
Advanced Materials Operations	19,120	20,541	1,420	7.4
Optical Products Operations	2,709	2,222	(486)	(18.0)
Operating income	4,148	4,738	589	14.2

Despite the impact from the closure of subsidiaries in South Korea and Taiwan, net sales in this segment were 22,764 million yen (up 4.3% year-on-year), as demand for semiconductor and electronic component-related products remained solid. Although fixed costs such as depreciation and labor costs increased, operating income was 4,738 million yen (up 14.2% year-on-year), due to an increase in sales volumes of semiconductor and electronic component-related products.

Sales by operation of this segment were as follows:

(Advanced Materials Operations)

Sales of semiconductor-related adhesive tapes were on par with the previous year, but sales of semiconductor-related devices experienced significant growth. Sales of multilayer ceramic capacitor-related tape were also solid, driven by increased demand related to data centers and smartphones. As a result, net sales in this operation were 20,541 million yen (up 7.4% year-on-year).

(Optical Products Operations)

Although sales of adhesive tapes for OLED smartphones were solid, overall sales declined due to the impact from the closure of subsidiaries in South Korea and Taiwan. As a result, net sales in this operation were 2,222 million yen (down 18.0% year-on-year).

[Paper and Converted Products]

	Cumulative first quarter of the previous consolidated fiscal year	Cumulative first quarter of the current consolidated fiscal year	year-on-year	
			Change	Rate of change
	Millions of yen	Millions of yen	Millions of yen	%
Net sales	8,928	9,202	273	3.1
Fine & Specialty Paper Products Operations	3,782	3,744	(38)	(1.0)
Converted Products Operations	5,146	5,458	311	6.1
Operating income	339	288	(51)	(15.2)

Although sales of color papers for envelopes were sluggish, net sales in this segment were 9,202 million yen (up 3.1% year-on-year), due mainly to strong sales of release papers for electronic materials. In terms of operating income, despite an increase in sales volumes in Converted Products Operations, it was not enough to offset an increase in fixed costs such as labor costs. As a result, operating income was 288 million yen (down 15.2 year-on-year).

Sales by operation of this segment were as follows:

(Fine & Specialty Paper Products Operations)

Despite solid sales of industrial specialty papers, sales of core products like color papers for envelopes, and oil- and water-resistant papers were sluggish due to lower demand. As a result, net sales in this operation were 3,744 million yen (down 1.0% year-on-year).

(Converted Products Operations)

Despite a decrease in sales of casting papers for synthetic leather, sales of release papers for electronic materials and release films for optical-related products were strong due mainly to increased demand for smartphones. Sales of casting papers for carbon fiber composite materials also experienced growth. As a result, net sales in this operation were 5,458 million yen (up 6.1% year-on-year).

(2) Explanation of Financial Position

(Assets)

Total assets as of the end of the first quarter of the current consolidated fiscal year were 320,594 million yen, a year-on-year decrease of 19,876 million yen.

Main factors of the change were as follows:

- Decrease in “Cash and deposits”	(10,549) million yen
- Decrease in “Inventories”	(1,053) million yen
- Decrease in “Other current assets”	(2,557) million yen
- Decrease in “Property, plant and equipment”	(3,304) million yen
- Decrease in “Goodwill”	(1,755) million yen

(Liabilities)

Total liabilities as of the end of the first quarter of the current consolidated fiscal year were 85,318 million yen, a year-on-year decrease of 9,026 million yen.

Main factors of the change were as follows:

- Decrease in	“Short-term borrowings”	(1,000) million yen
- Decrease in	“Income taxes payable”	(2,978) million yen
- Decrease in	“Provision for bonuses”	(1,400) million yen
- Decrease in	“Other current liabilities”	(1,940) million yen
- Decrease in	“Long-term borrowings”	(1,037) million yen

(Net Assets)

Total net assets as of the end of the first quarter of the current consolidated fiscal year were 235,276 million yen, a year-on-year decrease of 10,849 million yen.

Main factors of the change were as follows:

- Decrease in	“Treasury shares”	(5,164) million yen
- Decrease in	“Foreign currency translation adjustment”	(6,045) million yen

(3) Explanation of Cash Flows

Cash and cash equivalents as of the end of the cumulative first quarter of the current consolidated fiscal year were 39,724 million yen, a year-on-year decrease of 10,979 million yen. Cash flows in the cumulative first quarter of the current consolidated fiscal year were as follows:

(Cash flows from operating activities)

Cash flows from operating activities were 4,894 million yen, a year-on-year decrease of 3,679 million yen.

Main factors of the change were as follows:

- Decrease in	“Profit before income taxes”	(1,937) million yen
- Increase in	“Inventories”	1,847 million yen
- Decrease in	“Income taxes refund (paid)”	(2,261) million yen

(Cash flows from investing activities)

Cash flows from investing activities were (3,499) million yen, a year-on-year increase of 1,704 million yen.

Main factors of the change were as follows:

- Decrease in	“Payments into time deposits”	(1,421) million yen
- Increase in	“Proceeds from withdrawal of time deposits”	1,144 million yen
- Increase in	“Purchase of property, plant and equipment”	2,177 million yen

(Cash flows from financing activities)

Cash flows from financing activities were (10,708) million yen, a year-on-year decrease of 5,548 million yen.

Main factors of the change were as follows:

- Decrease in	“Purchase of treasury shares”	(5,238) million yen
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(4) Explanation of Forward-Looking Information such as Consolidated Financial Results Forecasts

The full-year consolidated financial results forecasts remain unchanged from the information announced on May 8, 2025.

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheets

	(Millions of yen)	
	Previous consolidated fiscal year (As of March 31, 2025)	First quarter of the current consolidated fiscal year (As of June 30, 2025)
Assets		
Current assets		
Cash and deposits	55,511	44,962
Notes and accounts receivable - trade, and contract assets	64,701	65,074
Inventories	64,054	63,001
Other	8,666	6,109
Allowance for doubtful accounts	(166)	(148)
Total current assets	192,767	178,998
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	48,373	46,956
Machinery, equipment and vehicles, net	39,961	38,507
Land	13,573	13,386
Construction in progress	6,645	7,101
Other, net	8,377	7,675
Total property, plant and equipment	116,931	113,626
Intangible assets		
Goodwill	11,771	10,016
Other	3,165	2,978
Total intangible assets	14,936	12,994
Investments and other assets		
Other	15,924	15,083
Allowance for doubtful accounts	(88)	(107)
Total investments and other assets	15,835	14,975
Total non-current assets	147,703	141,596
Total assets	340,471	320,594

	(Millions of yen)	
	Previous consolidated fiscal year (As of March 31, 2025)	First quarter of the current consolidated fiscal year (As of June 30, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	40,350	40,706
Short-term borrowings	1,300	300
Current portion of long-term borrowings	1,837	1,925
Income taxes payable	4,998	2,020
Provision for bonuses	2,716	1,315
Provision for bonuses for directors	76	23
Other	18,710	16,769
Total current liabilities	69,989	63,060
Non-current liabilities		
Long-term borrowings	3,794	2,757
Lease liabilities	3,414	3,474
Provision for environmental measures	111	111
Retirement benefit liability	14,672	14,804
Other	2,361	1,109
Total non-current liabilities	24,355	22,257
Total liabilities	94,345	85,318
Net Assets		
Shareholders' equity		
Share capital	23,355	23,355
Capital surplus	26,627	26,633
Retained earnings	169,969	170,421
Treasury shares	(11,703)	(16,868)
Total shareholders' equity	208,250	203,542
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	591	516
Foreign currency translation adjustment	34,616	28,571
Remeasurements of defined benefit plans	1,855	1,858
Total accumulated other comprehensive income	37,063	30,946
Share acquisition rights	54	47
Non-controlling interests	758	740
Total net assets	246,126	235,276
Total liabilities and net assets	340,471	320,594

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statements of Income

Cumulative first quarter of consolidated fiscal year

	(Millions of yen)	
	Cumulative first quarter of the previous consolidated fiscal year (from April 1, 2024 to June 30, 2024)	Cumulative first quarter of the current consolidated fiscal year (from April 1, 2025 to June 30, 2025)
Net sales	76,045	77,073
Cost of sales	55,970	57,622
Gross profit	20,074	19,451
Selling, general and administrative expenses	13,638	13,648
Operating income	6,435	5,803
Non-operating income		
Interest income	150	131
Dividend income	268	112
Gain on sale of non-current assets	6	0
Foreign exchange gains	806	—
Insurance claim income	0	1
Other	73	54
Total non-operating income	1,306	300
Non-operating expenses		
Interest expenses	105	87
Loss on retirement of non-current assets	21	74
Foreign exchange losses	—	301
Compensation expenses	4	0
Other	20	22
Total non-operating expenses	151	486
Ordinary income	7,590	5,617
Extraordinary income		
Gain on sale of investment securities	—	95
Gain on sale of non-current assets	59	—
Total extraordinary income	59	95
Profit before income taxes	7,649	5,712
Income taxes - current	1,445	1,185
Income taxes - deferred	308	706
Total income taxes	1,753	1,891
Profit	5,896	3,820
Profit attributable to non-controlling interests	5	1
Profit attributable to owners of parent	5,890	3,818

Quarterly Consolidated Statements of Comprehensive Income

Cumulative first quarter of consolidated fiscal year

	(Millions of yen)	
	Cumulative first quarter of the previous consolidated fiscal year (from April 1, 2024 to June 30, 2024)	Cumulative first quarter of the current consolidated fiscal year (from April 1, 2025 to June 30, 2025)
Profit	5,896	3,820
Other comprehensive income		
Valuation difference on available-for-sale securities	37	(74)
Foreign currency translation adjustment	5,231	(6,065)
Remeasurements of defined benefit plans	(29)	2
Total other comprehensive income	5,240	(6,137)
Comprehensive income	11,136	(2,316)
(Comprehensive income attributable to)		
Owners of parent	11,108	(2,298)
Non-controlling interests	27	(17)

(3) Quarterly Consolidated Statements of Cash Flows

	(Millions of yen)	
	Cumulative first quarter of the previous consolidated fiscal year (from April 1, 2024 to June 30, 2024)	Cumulative first quarter of the current consolidated fiscal year (from April 1, 2025 to June 30, 2025)
Cash flows from operating activities		
Profit before income taxes	7,649	5,712
Depreciation and amortization	3,101	3,035
Amortization of goodwill	1,123	1,124
Increase (decrease) in retirement benefit liability	178	148
Increase (decrease) in allowance for doubtful accounts	(4)	9
Interest and dividend income	(418)	(244)
Interest expenses	105	87
Loss (gain) on sale of non-current assets	(65)	(0)
Loss on retirement of non-current assets	8	23
Decrease (increase) in trade receivables	(1,413)	(1,655)
Decrease (increase) in inventories	(2,343)	(495)
Increase (decrease) in trade payables	2,040	1,257
Loss (gain) on sale of investment securities	(1)	(95)
Other, net	4	(243)
Subtotal	9,964	8,664
Interest and dividends received	408	245
Interest paid	(202)	(156)
Income taxes refund (paid)	(1,597)	(3,859)
Cash flows from operating activities	8,573	4,894
Cash flows from investing activities		
Payments into time deposits	(858)	(2,279)
Proceeds from withdrawal of time deposits	445	1,589
Purchase of property, plant and equipment	(4,968)	(2,791)
Proceeds from sale of property, plant and equipment	135	0
Purchase of intangible assets	(31)	(123)
Proceeds from sale of investment securities	52	106
Other, net	21	(0)
Cash flows from investing activities	(5,203)	(3,499)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,100)	(1,000)
Repayments of long-term borrowings	(821)	(900)
Dividends paid	(2,989)	(3,345)
Purchase of treasury shares	(0)	(5,239)
Other, net	(247)	(224)
Cash flows from financing activities	(5,160)	(10,708)
Effect of exchange rate change on cash and cash equivalents	1,293	(1,665)
Net increase (decrease) in cash and cash equivalents	(496)	(10,979)
Cash and cash equivalents at beginning of period	52,396	50,703
Cash and cash equivalents at end of period	51,899	39,724

(4) Notes to Quarterly Consolidated Financial Statements

(Notes on going concern assumption)

Not applicable.

(Notes in case of significant changes in shareholders' equity)

Not applicable.

(Segment Information, etc.)

I. Cumulative first quarter of the previous consolidated fiscal year (from April 1, 2024 to June 30, 2024)

Information on sales and income (loss) by reportable segments

(Millions of yen)

	Reportable Segments				Adjustments (Note 1)	Quarterly Consolidated Statements of Income (Note 2)
	Printing and Industrial Materials Products	Electronic and Optical Products	Paper and Converted Products	Total		
Net sales						
Net sales to external customers	45,286	21,830	8,928	76,045	—	76,045
Intra-segment sales and transfers	18	4	3,645	3,668	(3,668)	—
Total	45,304	21,834	12,574	79,713	(3,668)	76,045
Segment income	1,938	4,148	339	6,426	9	6,435

Notes:

1. Segment income adjustments show elimination of the amount of intra-segment transactions.
2. Segment income is adjusted to be reported as operating income in the quarterly consolidated statements of income.

II. Cumulative first quarter of the current consolidated fiscal year (from April 1, 2025 to June 30, 2025)

Information on sales and income (loss) by reportable segments

(Millions of yen)

	Reportable Segments				Adjustments (Note 1)	Quarterly Consolidated Statements of Income (Note 2)
	Printing and Industrial Materials Products	Electronic and Optical Products	Paper and Converted Products	Total		
Net sales						
Net sales to external customers	45,107	22,764	9,202	77,073	—	77,073
Intra-segment sales and transfers	18	8	3,786	3,813	(3,813)	—
Total	45,125	22,773	12,989	80,887	(3,813)	77,073
Segment income	751	4,738	288	5,778	25	5,803

Notes:

1. Segment income adjustments show elimination of the amount of intra-segment transactions.
2. Segment income is adjusted to be reported as operating income in the quarterly consolidated statements of income.