

LSV 2030

LINTEC SUSTAINABILITY VISION

Stage 2

Presentation for 2Q Results and Full-year Forecasts, FY2026

Nov. 14, 2025

LINTEC
SUSTAINABILITY
VISION

LINTEC Corporation

2030

Consolidated Financial Results for the Six Months Ended Sep., 2025

(unit : million yen)

	FY2025 first half results	FY2026 first half results	Increase (decrease)
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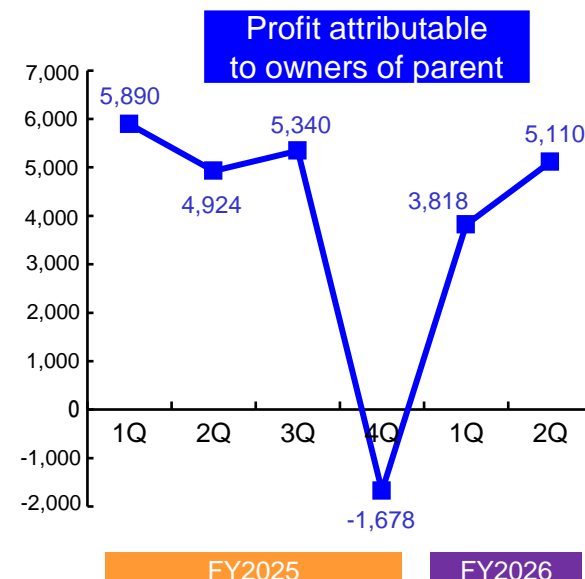
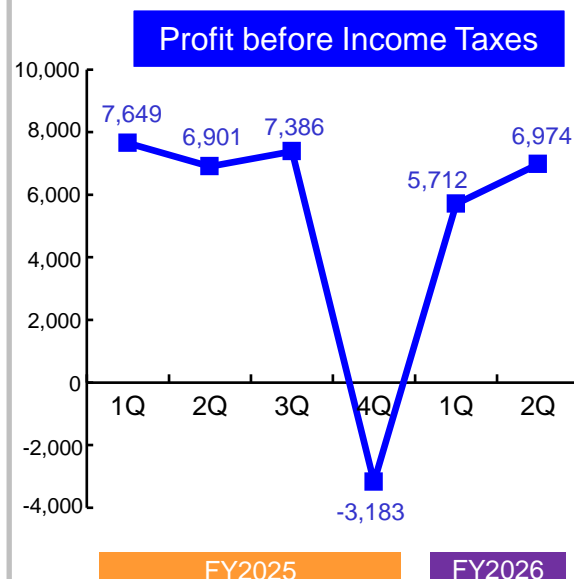
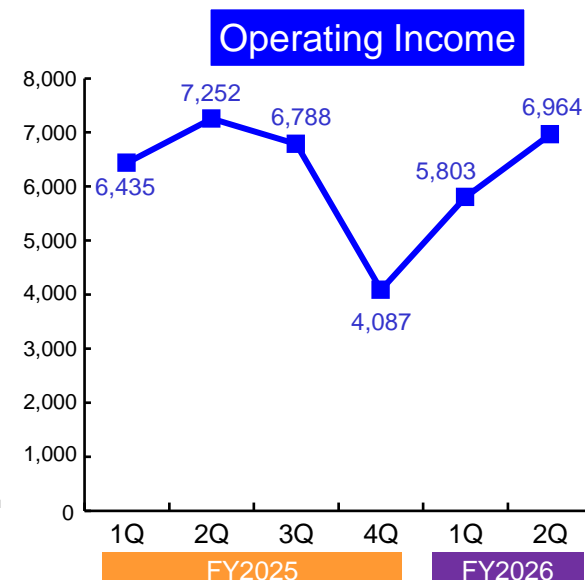
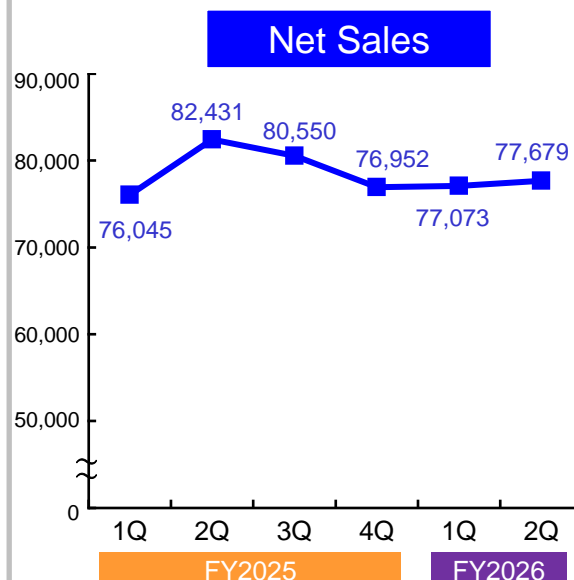
(unit : million yen)

Net Sales	158,476	154,752	(3,724) (2.4%)
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Operating Income	13,687	12,767	(919) (6.7%)
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Profit before Income Taxes	14,550	12,686	(1,863) (12.8%)
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Profit attributable to owners of parent	10,814	8,928	(1,886) (17.4%)
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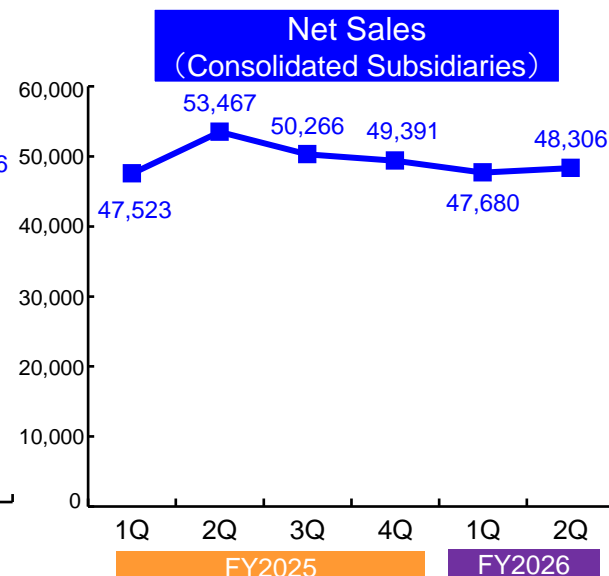
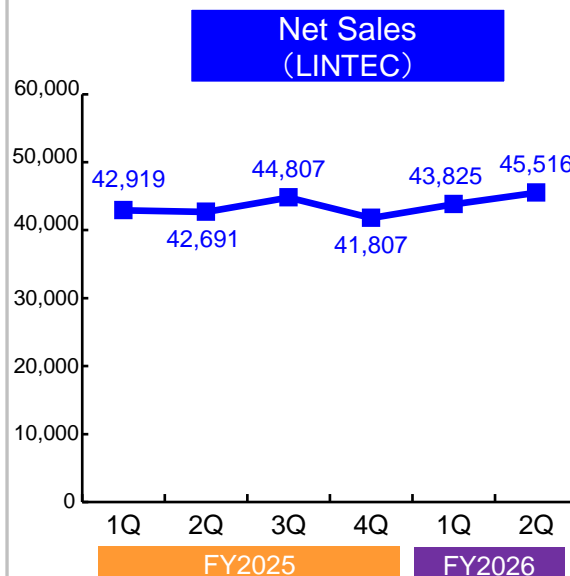


Consolidated Financial Results for the Six Months Ended Sep., 2025

(unit : million yen)

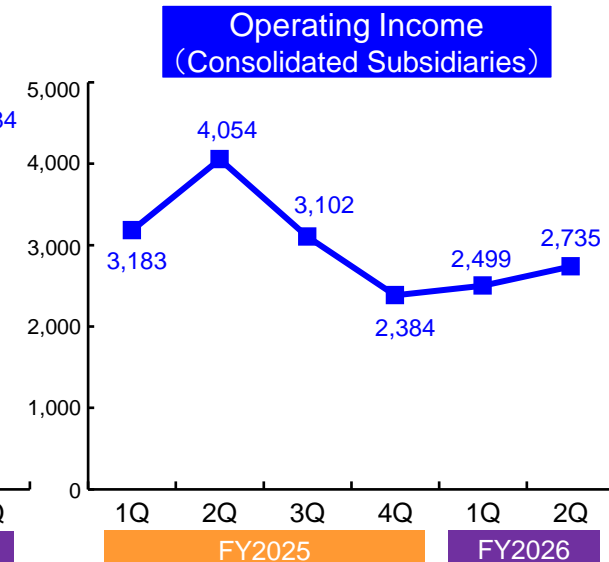
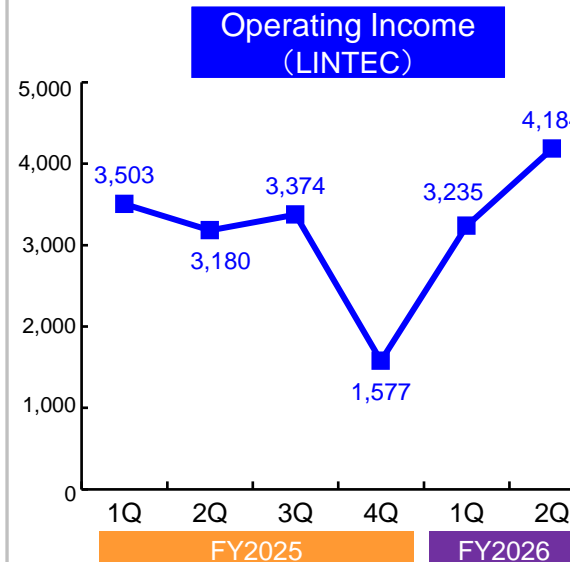
Net Sales

	FY2025 first half results	FY2026 first half results	Increase (decrease)
(unit : million yen)			
LINTEC (non-consolidated)	85,610	89,341	3,731 4.4%
Consolidated Subsidiaries	100,990	95,986	(5,004) (5.0%)
Eliminations	(28,124)	(30,575)	(2,451)
Total	158,476	154,752	(3,724) (2.4%)



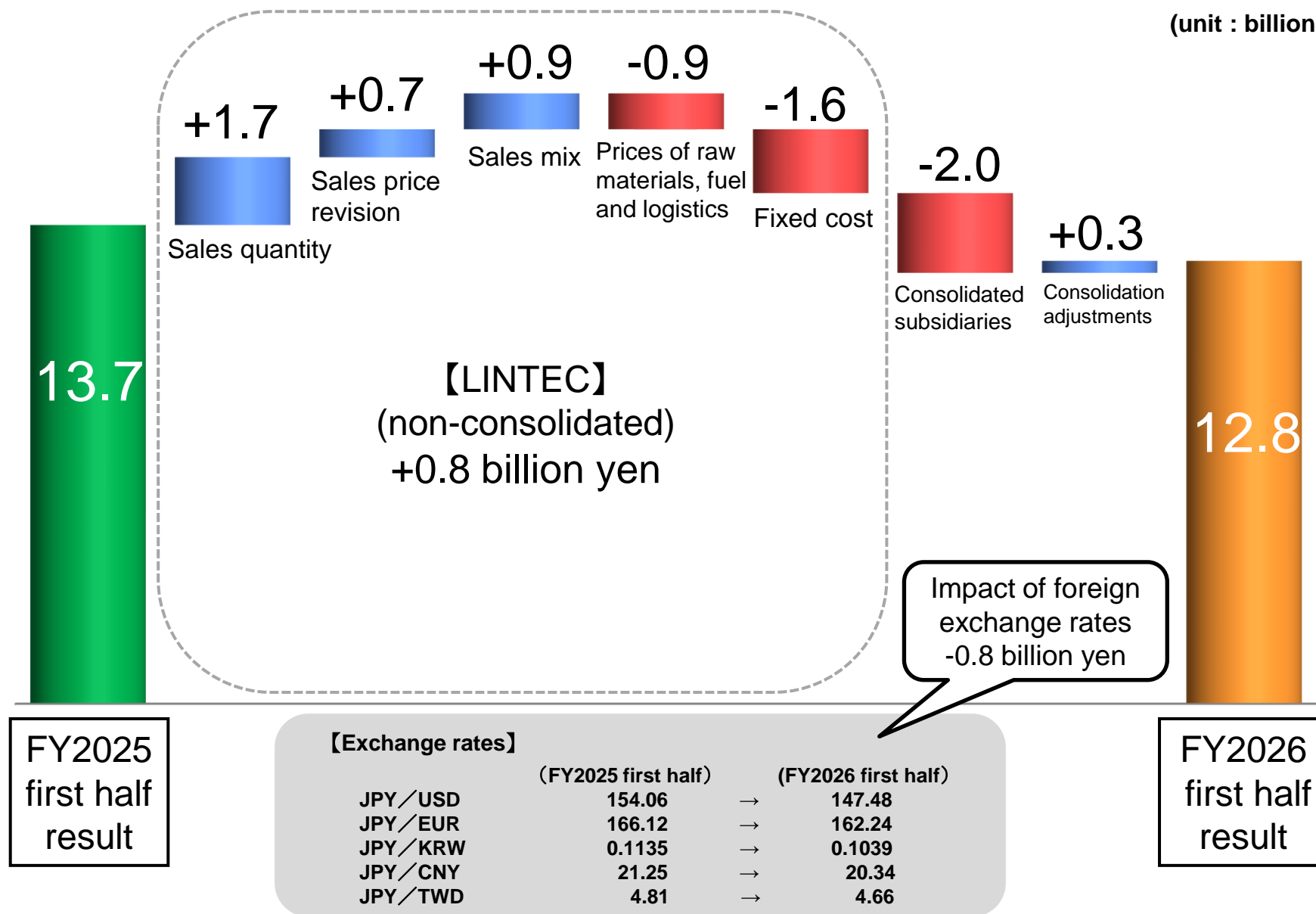
Operating Income

	FY2025 first half results	FY2026 first half results	Increase (decrease)
(unit : million yen)			
LINTEC (non-consolidated)	6,683	7,419	736 11.0%
Consolidated Subsidiaries	7,237	5,234	(2,003) (27.7%)
Consolidation adjustments	(233)	114	347
Total	13,687	12,767	(919) (6.7%)



Factors for Increases / Decreases of Operating Income

(unit : billion yen)



Overview of Printing and Industrial Materials Products

(unit : million yen)

	FY2025 first half results	FY2026 first half results	Increase (decrease)

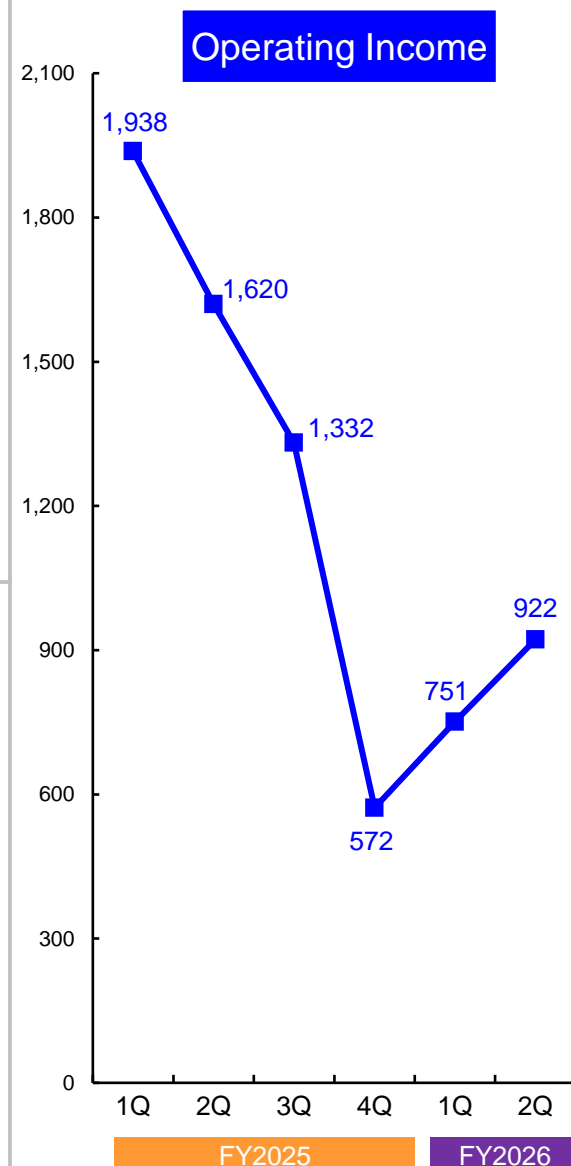
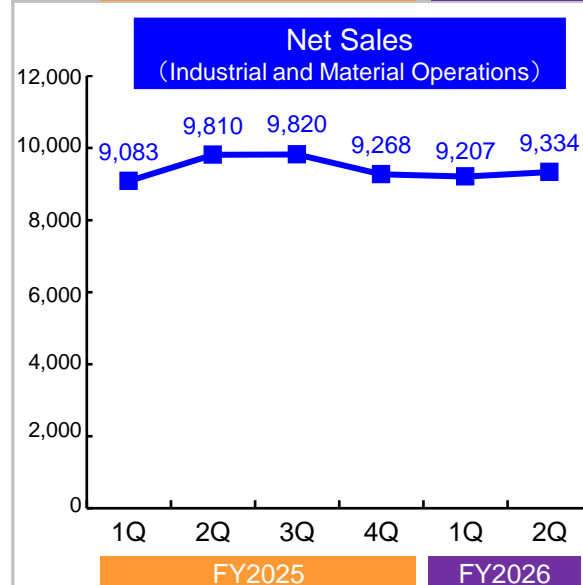
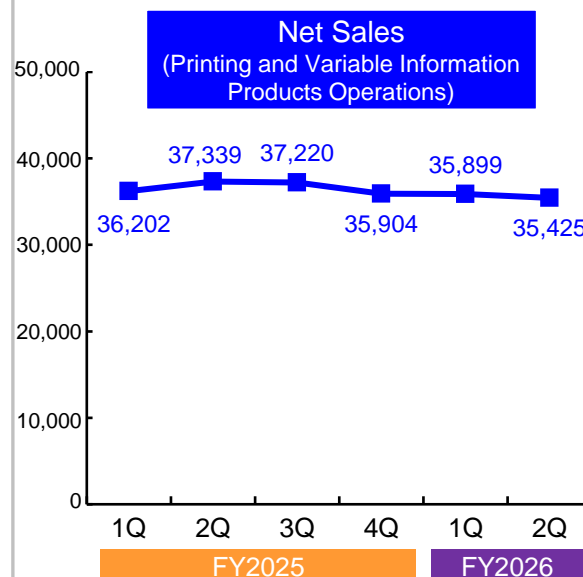
(unit : million yen)

Printing and Variable Information Products Operations	73,541	71,324	(2,217) (3.0%)
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Industrial and Material Operations	18,893	18,541	(352) (1.9%)
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Net Sales	92,434	89,865	(2,569) (2.8%)
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Operating Income	3,558	1,673	(1,884) (53.0%)
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➤ **Printing and Variable Information Products Operations**

Japan : Demand for medical and logistics applications was almost on par with the previous year.

Sales of products related to food, eye-catching labels and beverage campaigns remained sluggish.

Overseas : Sales volumes at MACTAC AMERICAS, LLC increased, but overall sales declined due mainly to changes in the sales mix and the impact of foreign exchange rates.

Demand was sluggish in China and the ASEAN region.

➤ **Industrial and Material Operations**

Japan : Sales of window films for security and solar-control increased.

Sales remained solid for automobile-use adhesive products.

Overseas : Demand declined for security window films at MADICO, INC..

Sales of automobile-use adhesive products decreased in the ASEAN region.

Overview of Electronic and Optical Products

(unit : million yen)

	FY2025 first half results	FY2026 first half results	Increase (decrease)
Advanced Materials Operations	41,655	42,675	1,019 2.4%
Optical Products Operations	6,491	4,271	(2,219) (34.2%)
Net Sales	48,146	46,946	(1,200) (2.5%)
Operating Income	9,485	10,456	970 10.2%

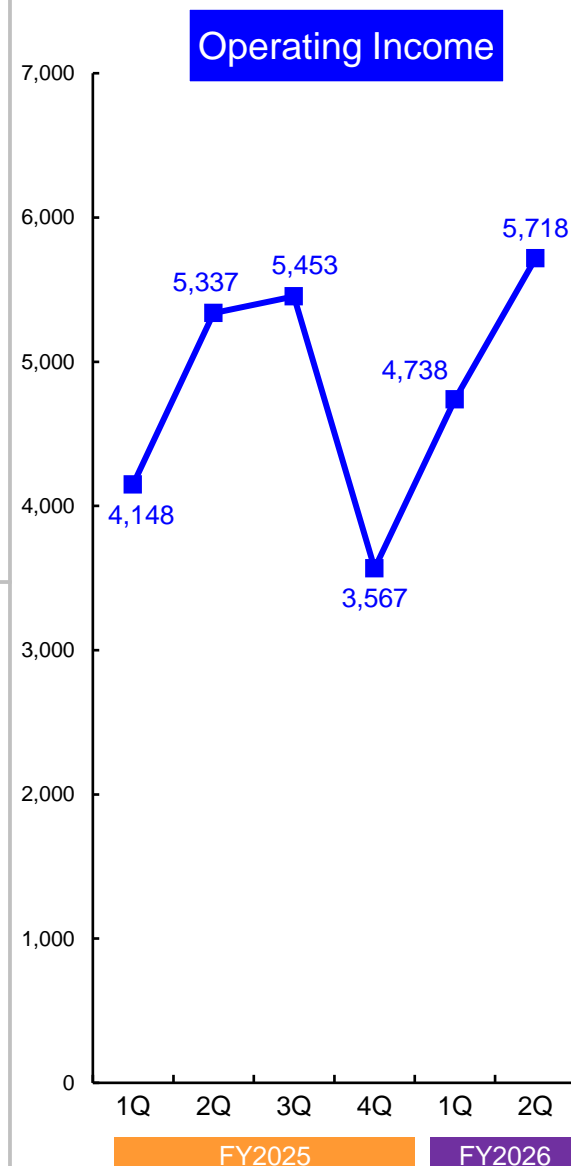
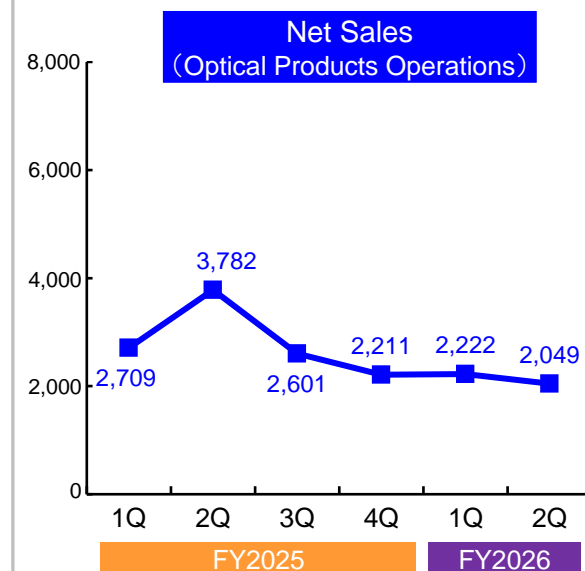
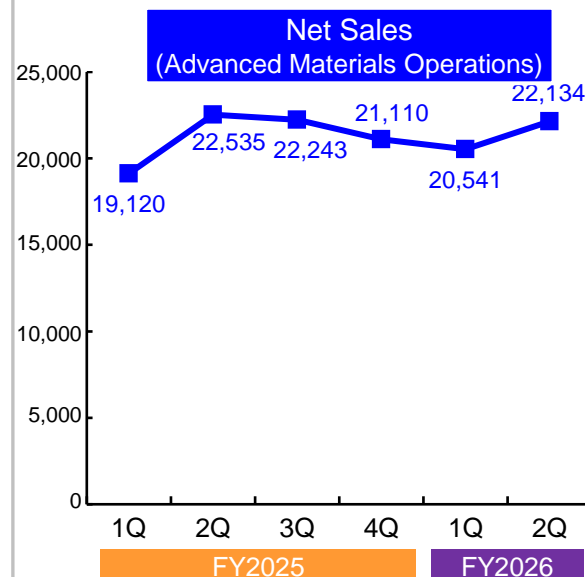
(unit : million yen)

Advanced Materials Operations

Optical Products Operations

Net Sales

Operating Income



➤ **Advanced Materials Operations**

Semiconductor-related adhesive tapes :

Performed well due to reasons such as increased demand related to generative AI applications.

Semiconductor-related equipment :

Sales decreased due to a lull in demand for HBM-related manufacturing equipment.

Multilayer ceramic capacitor-related tapes :

Sales were solid, driven by increased demand for high-end products for data centers and smartphones.

➤ **Optical Products Operations**

Sales of adhesive tapes for OLED displays were solid.

Overall sales declined due to the impact from the closure of subsidiaries in South Korea and Taiwan.

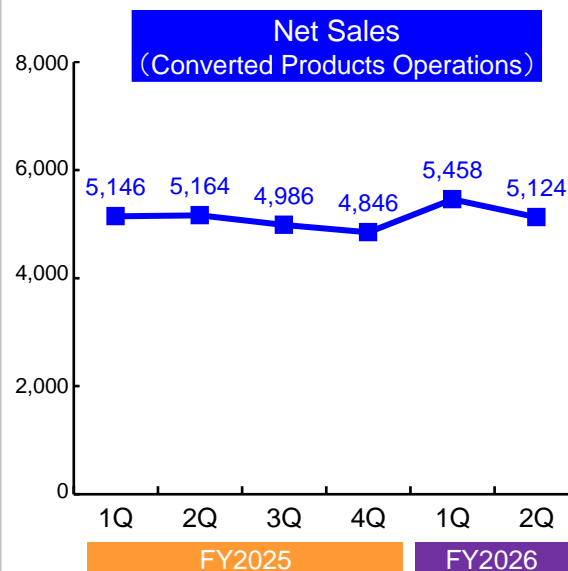
	FY2025 first half results	FY2026 first half results	Increase (decrease)
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Fine and Specialty Paper Products Operations	7,584	7,357	(226) (3.0%)
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Converted Products Operations	10,310	10,582	271 2.6%
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Net Sales	17,894	17,940	45 0.3%
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Operating Income	615	592	(22) (3.7%)
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➤ **Fine and Specialty Paper Products Operations**

Sales of industrial specialty papers were solid.

Sales of core products like color papers for envelopes, and oil- and water-resistant papers were sluggish due to lower demand.

➤ **Converted Products Operations**

Decrease in sales of casting papers for synthetic leather.

Sales of release papers for general-use adhesive products, casting papers for carbon fiber composite materials and release films for optical-related products were strong due to increased demand.

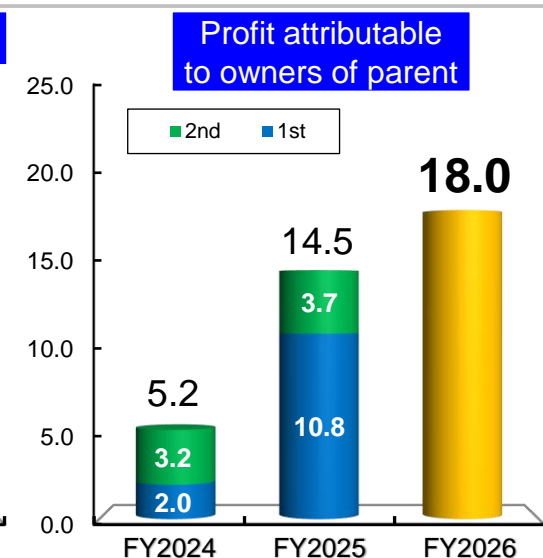
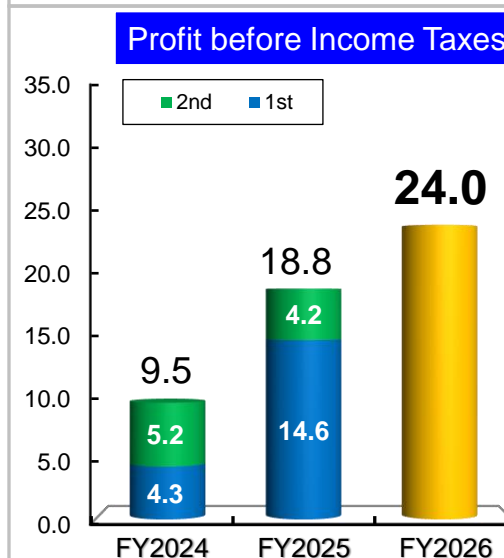
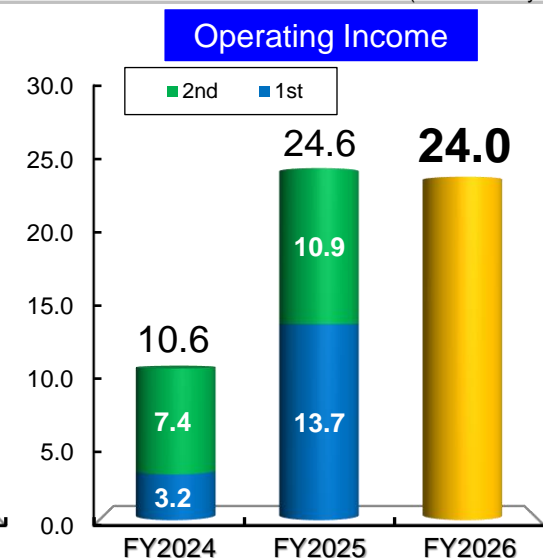
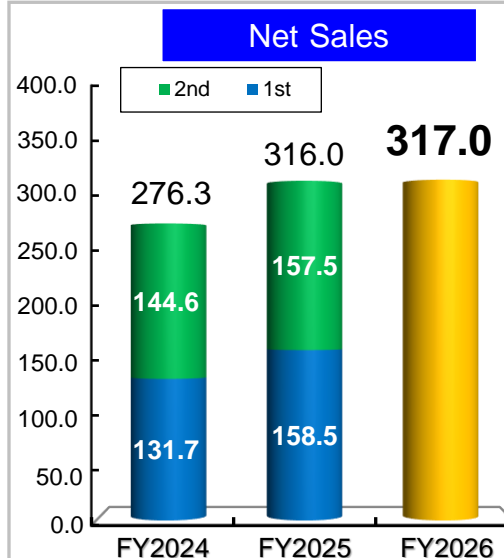
Forecasts for Consolidated Financial Results for the FY2026

(unit: billion yen)

	FY2025 results	FY2026 forecasts	Increase (decrease)	Change
(unit: billion yen)				
Net Sales	316.0	317.0	1.0	0.3%
Operating Income	24.6	24.0	(0.6)	(2.3%)
Profit before Income Taxes	18.8	24.0	5.2	28.0%
Profit attributable to owners of parent	14.5	18.0	3.5	24.3%

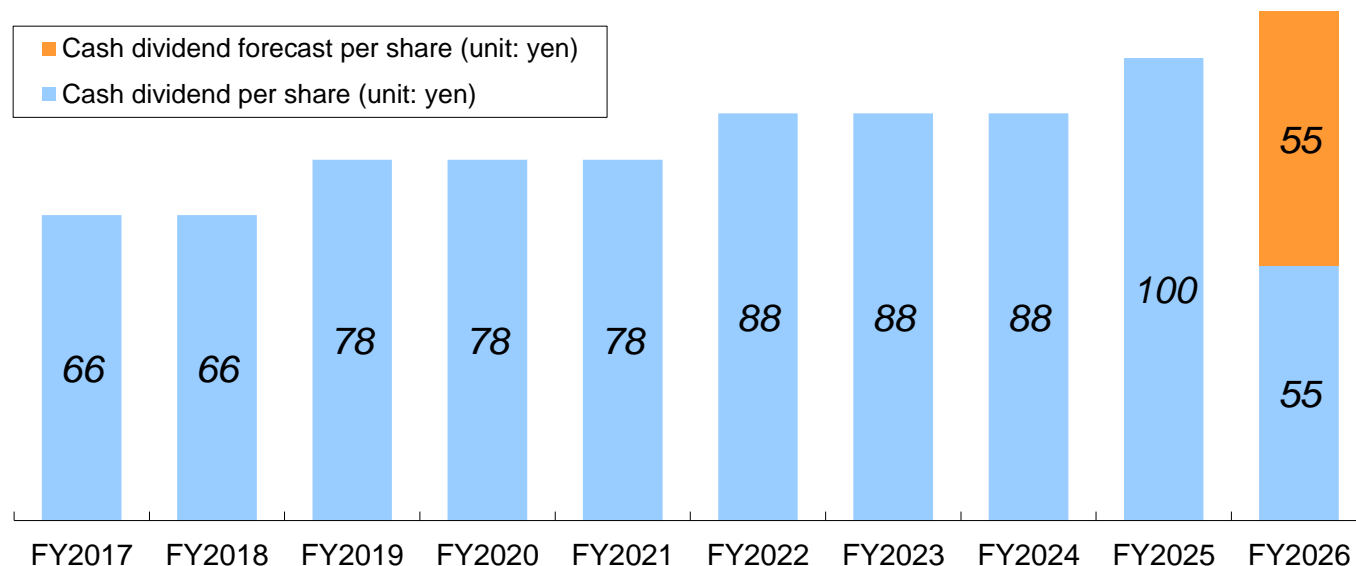
【Exchange rates】

	(FY2025 results)		(FY2026 forecasts)
JPY/USD	152.24	→	145.00
JPY/EUR	164.36	→	161.57
JPY/KRW	0.1114	→	0.1088
JPY/CNY	21.12	→	20.71
JPY/TWD	4.74	→	4.66



Dividend forecast

(Basic Policy) We position the enhancement of shareholder returns as one of its most important management issues and strives to realize a distribution profits while also strengthening its management foundations. With this in mind, we have decided, in principle, not to reduce dividends until the fiscal year ending March 31, 2027, or the final year of the medium-term business plan LSV 2030 - Stage 2 (April 2024 to March 2027). It will pay dividends with a view to achieving a payout ratio of at least 40% or a DOE (dividend on equity ratio) of approximately 3%. Internal reserves are used effectively to reinforce our financial base and provide increased future corporate value through investment in production facilities and R&D.



Profit attributable to owners of parent (billion yen)	11.5	11.3	12.9	9.6	11.4	16.6	11.5	5.2	14.5	18.0
Net income per share (yen)	158.69	156.02	179.24	133.20	157.81	232.12	167.85	76.66	211.98	267.28
Consolidated payout ratio (%)	41.6	42.3	43.5	58.6	49.4	37.9	52.4	114.8	47.2	41.2

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements of financial position expressed or implied by these forward-looking statements.