



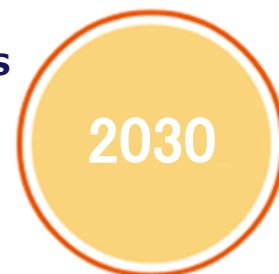
**Change to management targets
for the final year (FY2024)
of the Medium-term Business Plan
LSV 2030 – Stage 1**

May 16, 2022

● Long-term Vision LINTEC SUSTAINABILITY VISION 2030

To drive sustainable growth, the Group has set a clear vision for the year 2030 and will formulate and implement a medium-term business plan every three years as a milestone on the road to the vision.

Contribute to realizing a sustainable world by strengthening the corporate structure through innovation and creating new products and businesses for sustainable growth.



Financial indicators for the FY2030
Operating profit margin : **12%** or more
ROE (Return on Equity) : **10%** or more



Consolidated results for the first year of LSV2030 - Stage 1 have achieved management targets for the final year ahead of schedule.



Medium-term Business Plan LSV 2030 – Stage 1 Management targets for the final year (FY2024)

(Unit: billion yen)	Stage 1 Final year FY2024 <Before>	Stage 1 First year FY2022 Results	Stage 1 Second year FY2023 Forecasts	Stage 1 Final year FY2024 <After>
Net Sales	255.0	256.8	285.0	300.0
Operating Income	21.0	21.6	21.5	24.0
Profit Attributable to Owners of Parent	14.0	16.6	15.5	17.0
Operating Profit Margin	8% or more	8.4%	7.5%	8% or more
ROE (Return on Equity)	7% or more	8.2%	7% or more	8% or more

[Exchange rates]
Before → After

JPY/USD	105.00	→	115.00
JPY/EUR	125.00	→	136.30
JPY/KRW	0.090	→	0.1012
JPY/CNY	16.00	→	18.10
JPY/TWD	3.70	→	4.15

Printing and Industrial Materials Products

(Unit: billion yen)		Stage 1 Final year FY2024 <Before>	Stage 1 First year FY2022 Results	Stage 1 Second year FY2023 Forecasts	Stage 1 Final year FY2024 <After>
Net Sales	Printing & Variable Information Products Operations	107.0	101.3	121.5	129.0
	Industrial & Material Operations	31.0	31.1	33.5	35.5
	Total	138.0	132.4	155.0	164.5
Operating Income		3.0	1.4	2.5	3.5

Electronic and Optical Products

(Unit: billion yen)

	Stage 1 Final year FY2024 <Before>	Stage 1 First year FY2022 Results	Stage 1 Second year FY2023 Forecasts	Stage 1 Final year FY2024 <After>	
Net Sales	Advanced Materials Operations	64.0	67.4	72.5	78.0
	Optical Products Operations	19.0	24.0	22.0	20.5
	Total	83.0	91.4	94.5	98.5
Operating Income	15.4	19.2	18.0	19.0	

Paper and Converted Products

(Unit: billion yen)

	Stage 1 Final year FY2024 <Before>	Stage 1 First year FY2022 Results	Stage 1 Second year FY2023 Forecasts	Stage 1 Final year FY2024 <After>	
Net Sales	Fine & Specialty Paper Products Operations	15.5	15.3	16.0	16.5
	Converted Products Operations	18.5	17.7	19.5	20.5
	Total	34.0	33.0	35.5	37.0
Operating Income		2.6	1.0	1.0	1.5

(Unit: billion yen)

Capital expenditure

Depreciation

Amortization of goodwill

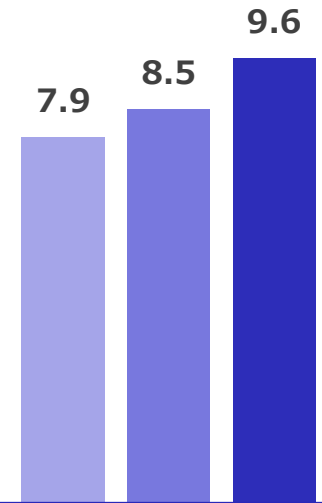
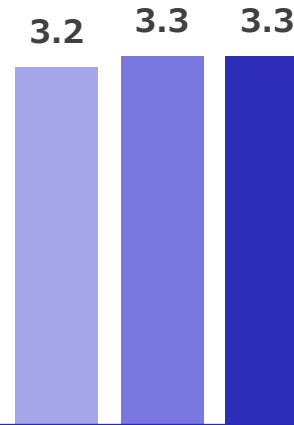
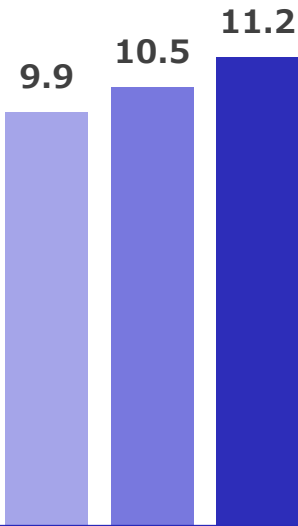
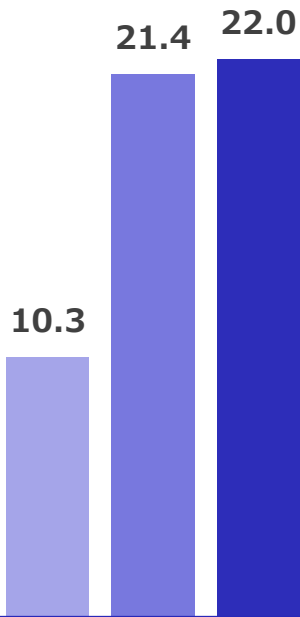
R&D expenses

Total
40.0
→ 53.7

Total
30.0
→ 31.6

Total
9.0
→ 9.8

Total
25.5
→ 26.0



First year FY2022 Final year FY2024

First year FY2022 Final year FY2024

First year FY2022 Final year FY2024

First year FY2022 Final year FY2024

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements of financial position expressed or implied by these forward-looking statements.