

Summary of First Quarter Business Results and Financial Report / FY2021

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LINTEC Corporation

Consolidated Balance Sheets

LINTEC Corporation

	FY2020 Mar 31,2020 (A)	FY2021 Jun 30,2020 (B)	Inc/(Dec) (B-A)	Major changes
(Millions of yen)				
Current assets	163,660	160,384	(3,276)	
Cash and deposits	57,190	55,825	(1,364)	
Trade notes and accounts receivable	62,896	60,605	(2,290)	
Inventories	40,434	41,193	759	
Other	3,139	2,759	(380)	
Non-current assets	115,311	113,803	(1,507)	
Property, plant and equipment	80,481	80,277	(204)	} capital expenditures (¥ 2,667 million) amortization of goodwill (¥ 796 million) depreciation & amortization (¥ 2,319 million)
Intangible assets	23,527	22,465	(1,061)	
Investments and other assets	11,302	11,061	(241)	
Total assets	278,972	274,188	(4,783)	
Current liabilities	66,119	64,302	(1,817)	
Trade notes and accounts payable	41,465	41,500	34	
Short-term loans payable	1,580	1,572	(7)	
Current portion of long-term loans payable	9,240	8,304	(935)	
Other	13,833	12,924	(908)	
Non-current liabilities	20,554	19,803	(750)	
Long-term loans payable	2,285	1,669	(615)	
Net defined benefit liability	16,378	16,501	123	
Other	1,890	1,632	(258)	
Total liabilities	86,674	84,106	(2,567)	
Common stock	23,249	23,272	22	
Capital surplus	26,870	26,894	23	
Retained earnings	149,471	149,075	(395)	
Treasury stock, at cost	(7,610)	(7,586)	24	
Net unrealized holding gain on securities	(36)	67	103	
Foreign currency translation adjustments	4,193	2,124	(2,068)	
Remeasurements of defined benefit plans	(4,405)	(4,289)	116	
Share subscription rights	128	103	(24)	
Non-controlling interests	437	420	(17)	
Total net assets	192,298	190,082	(2,216)	
Total liabilities and net assets	278,972	274,188	(4,783)	

Consolidated Balance Sheets (Quarterly Trend)

LINTEC Corporation

	FY2020				FY2021			
	Jun 30,2019	Sep 30,2019	Dec 31,2019	Mar 31,2020	Jun 30,2020	Sep 30,2020	Dec 31,2020	Mar 31,2021
(Millions of yen)								
Current assets	170,458	162,031	166,986	163,660	160,384			
Cash and deposits	57,737	53,570	53,774	57,190	55,825			
Trade notes and accounts receivable	66,990	61,441	66,219	62,896	60,605			
Inventories	42,274	43,372	42,165	40,434	41,193			
Other	3,455	3,646	4,827	3,139	2,759			
Non-current assets	117,030	116,145	114,944	115,311	113,803			
Property, plant and equipment	78,923	79,425	79,550	80,481	80,277			
Intangible assets	27,159	25,580	24,644	23,527	22,465			
Investments and other assets	10,946	11,139	10,750	11,302	11,061			
Total assets	287,488	278,177	281,931	278,972	274,188			
Current liabilities	72,022	62,498	73,657	66,119	64,302			
Trade notes and accounts payable	51,318	42,172	49,629	41,465	41,500			
Short-term loans payable	2,705	2,100	2,048	1,580	1,572			
Current portion of long-term loans payable	3,003	3,004	9,257	9,240	8,304			
Other	14,994	15,219	12,722	13,833	12,924			
Non-current liabilities	25,803	25,869	18,406	20,554	19,803			
Long-term loans payable	9,976	9,982	2,300	2,285	1,669			
Net defined benefit liability	14,183	14,227	14,331	16,378	16,501			
Other	1,643	1,659	1,774	1,890	1,632			
Total liabilities	97,825	88,367	92,064	86,674	84,106			
Common stock	23,232	23,249	23,249	23,249	23,272			
Capital surplus	26,855	26,871	26,870	26,870	26,894			
Retained earnings	144,543	147,209	147,836	149,471	149,075			
Treasury stock, at cost	(7,631)	(7,630)	(7,626)	(7,610)	(7,586)			
Net unrealized holding gain on securities	324	337	297	(36)	67			
Foreign currency translation adjustments	5,424	2,799	2,161	4,193	2,124			
Remeasurements of defined benefit plans	(3,717)	(3,637)	(3,515)	(4,405)	(4,289)			
Share subscription rights	149	147	143	128	103			
Non-controlling interests	480	461	448	437	420			
Total net assets	189,662	189,809	189,866	192,298	190,082			
Total liabilities and net assets	287,488	278,177	281,931	278,972	274,188			

	FY2020 (Apr'19-Jun'19) (A)		FY2021 (Apr'20-Jun'20) (B)		Increase/(Decrease) (B-A)		FY2021 (Forecasts)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Change	Millions of yen	% of net sales
Net sales	58,563	100.0	56,023	100.0	(2,540)	(4.3)	240,000	100.0
Cost of sales	44,708	76.3	42,111	75.2	(2,596)	(5.8)	179,300	74.7
Gross profit	13,855	23.7	13,911	24.8	56	0.4	60,700	25.3
Selling, general and administrative expenses	10,821	18.5	10,366	18.5	(455)	(4.2)	45,700	19.0
Operating income	3,033	5.2	3,545	6.3	511	16.9	15,000	6.3
Non-operating income	210	0.4	203	0.4	(6)	(3.3)	500	0.2
Non-operating expenses	447	0.8	270	0.5	(176)	(39.5)	500	0.2
Ordinary income	2,795	4.8	3,478	6.2	682	24.4	15,000	6.3
Extraordinary gain	—	—	—	—	—	—	—	—
Extraordinary loss	—	—	—	—	—	—	—	—
Profit before income taxes	2,795	4.8	3,478	6.2	682	24.4	15,000	6.3
Income taxes	928	1.6	1,072	1.9	144	15.6	4,000	1.7
Profit	1,867	3.2	2,405	4.3	537	28.8	11,000	4.6
Profit (loss) attributable to non-controlling interests	(7)	(0.0)	(16)	(0.0)	(8)	—	—	—
Profit attributable to owners of parent	1,875	3.2	2,421	4.3	546	29.1	11,000	4.6

Net income per share (yen)	25.97	33.52	7.55	152.25
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Consolidated Statements of Income (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2020 (Apr'19-Mar'20)				FY2021 (Apr'20-Mar'21)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	58,563 (▲5.4%)	60,202 (▲4.7%)	60,542 (▲5.5%)	61,420 (▲0.6%)	56,023 (▲4.3%)			
Cost of sales	44,708	45,600	44,924	47,055	42,111			
Gross profit	13,855	14,601	15,619	14,365	13,911			
Selling, general and administrative expenses	10,821	10,687	10,767	10,724	10,366			
Operating income	3,033 (▲40.5%)	3,915 (▲17.3%)	4,851 (0.6%)	3,641 (9.3%)	3,545 (16.9%)			
Non-operating income	210	150	187	154	203			
Non-operating expenses	447	371	237	601	270			
Ordinary income	2,795 (▲46.9%)	3,695 (▲23.6%)	4,802 (6.8%)	3,192 (▲5.8%)	3,478 (24.4%)			
Extraordinary gain	—	—	—	—	—			
Extraordinary loss	—	—	—	545	—			
Profit before income taxes	2,795 (▲46.9%)	3,695 (▲23.6%)	4,802 (6.8%)	2,647 (▲29.1%)	3,478 (24.4%)			
Income taxes	928	1,045	1,371	1,022	1,072			
Profit	1,867	2,650	3,430	1,626	2,405			
Profit (loss) attributable to non-controlling interests	(7)	(18)	(13)	(9)	(16)			
Profit attributable to owners of parent	1,875 (▲51.7%)	2,667 (▲18.9%)	3,443 (14.5%)	1,635 (▲40.8%)	2,421 (29.1%)			

※ () Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Segment Information (sales) by Business

LINTEC Corporation

	FY2020 (Apr'19-Jun'19) (A)		FY2021 (Apr'20-Jun'20) (B)		Increase/(Decrease) (B-A)		FY2021 (Forecasts)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Growth	Millions of yen	% of net sales
Net sales	58,563	100.0	56,023	100.0	(2,540)	(4.3)	240,000	100.0
Printing and Industrial Materials Products	30,008	51.2	28,223	50.4	(1,784)	(5.9)	122,500	51.0
Printing & Variable Information Products Operations	21,878	37.3	21,038	37.6	(840)	(3.8)	88,900	37.0
Industrial & Material Operations	8,129	13.9	7,185	12.8	(944)	(11.6)	33,600	14.0
Electronic and Optical Products	19,267	32.9	20,303	36.2	1,036	5.4	82,200	34.3
Advanced Materials Operations	10,226	17.5	12,602	22.5	2,376	23.2	52,500	21.9
Optical Products Operations	9,041	15.4	7,700	13.7	(1,340)	(14.8)	29,700	12.4
Paper and Converted Products	9,287	15.9	7,495	13.4	(1,792)	(19.3)	35,300	14.7
Fine & Specialty Paper Products Operations	4,249	7.3	3,740	6.7	(508)	(12.0)	16,400	6.8
Converted Products Operations	5,038	8.6	3,754	6.7	(1,283)	(25.5)	18,900	7.9
Operating Income	3,033	5.2	3,545	6.3	511	16.9	15,000	6.3
Printing and Industrial Materials Products	197	0.7	(381)	(1.3)	(578)	—	700	0.6
Electronic and Optical Products	2,040	10.6	3,226	15.9	1,186	58.1	11,200	13.6
Paper and Converted Products	773	8.3	670	9.0	(102)	(13.3)	3,100	8.8

Segment Information (sales) by Business (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2020 (Apr'19-Mar'20)				FY2021 (Apr'20-Mar'21)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	58,563 (▲5.4%)	60,202 (▲4.7%)	60,542 (▲5.5%)	61,420 (▲0.6%)	56,023 (▲4.3%)			
Printing and Industrial Materials Products	30,008 (1.4%)	31,284 (2.4%)	30,598 (▲3.1%)	30,546 (▲2.2%)	28,223 (▲5.9%)			
Printing & Variable Information Products Operations	21,878 (2.7%)	22,031 (2.8%)	21,587 (▲1.8%)	21,323 (▲3.4%)	21,038 (▲3.8%)			
Industrial & Material Operations	8,129 (▲1.8%)	9,254 (1.6%)	9,010 (▲6.1%)	9,224 (0.6%)	7,185 (▲11.6%)			
Electronic and Optical Products	19,267 (▲14.6%)	19,629 (▲15.1%)	21,029 (▲9.7%)	22,004 (3.2%)	20,303 (5.4%)			
Advanced Materials Operations	10,226 (▲19.5%)	10,781 (▲16.9%)	12,364 (▲9.7%)	14,283 (10.3%)	12,602 (23.2%)			
Optical Products Operations	9,041 (▲8.3%)	8,847 (▲12.9%)	8,666 (▲9.7%)	7,720 (▲7.9%)	7,700 (▲14.8%)			
Paper and Converted Products	9,287 (▲4.9%)	9,289 (▲2.2%)	8,915 (▲3.0%)	8,870 (▲3.9%)	7,495 (▲19.3%)			
Fine & Specialty Paper Products Operations	4,249 (2.1%)	4,257 (6.2%)	4,001 (▲1.1%)	4,237 (▲5.0%)	3,740 (▲12.0%)			
Converted Products Operations	5,038 (▲10.2%)	5,032 (▲8.3%)	4,914 (▲4.5%)	4,632 (▲3.0%)	3,754 (▲25.5%)			
Operating Income	3,033 (▲40.5%)	3,915 (▲17.3%)	4,851 (0.6%)	3,641 (9.3%)	3,545 (16.9%)			
Printing and Industrial Materials Products	197 (▲83.4%)	573 (▲37.6%)	476 (▲56.0%)	▲318 (—)	▲381 (—)			
Electronic and Optical Products	2,040 (▲32.2%)	2,494 (▲17.3%)	3,451 (10.3%)	2,996 (50.2%)	3,226 (58.1%)			
Paper and Converted Products	773 (▲9.4%)	815 (5.3%)	908 (47.9%)	1,006 (38.0%)	670 (▲13.3%)			

※ () Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

Business Results of Major Group Companies

LINTEC Corporation

(Millions of yen)

	LINTEC CORPORATION			
	Apr - Jun 2019	Apr - Jun 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	39,297	36,977	(2,320)	157,200
Operating income/(loss)	1,709	1,821	112	8,500
Profit/(loss) before taxes	1,593	1,843	250	15,200
Profit/(loss)	1,084	1,304	220	13,100

(Millions of yen)

	LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	566	523	(43)	1,600
Operating income/(loss)	48	55	7	50
Profit/(loss) before taxes	49	62	13	50
Profit/(loss)	37	47	10	50

(Millions of yen)

	LINTEC SINGAPORE PRIVATE LIMITED			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	2,023	1,940	(83)	7,800
Operating income/(loss)	197	243	46	1,000
Profit/(loss) before taxes	439	192	(247)	1,000
Profit/(loss)	403	162	(241)	800

(Millions of yen)

	MADICO, INC. and another company			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	1,752	1,415	(337)	6,900
Operating income/(loss)	95	(219)	(314)	100
Profit/(loss) before taxes	(95)	(367)	(272)	(200)
Profit/(loss)	(95)	(367)	(272)	(200)

(Millions of yen)

	LINTEC (SUZHOU) TECH CORPORATION, LTD.			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	896	748	(148)	3,600
Operating income/(loss)	(1)	14	15	100
Profit/(loss) before taxes	10	22	12	100
Profit/(loss)	7	17	10	100

(Millions of yen)

	MACTac Americas, LLC and 6 other companies			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	9,325	9,354	29	36,800
Operating income/(loss)	(179)	(159)	20	(600)
Profit/(loss) before taxes	(208)	(190)	18	(700)
Profit/(loss)	(219)	(194)	25	(700)

(Millions of yen)

	PT. LINTEC INDONESIA			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	829	710	(119)	3,100
Operating income/(loss)	14	19	5	50
Profit/(loss) before taxes	18	(45)	(63)	50
Profit/(loss)	18	(45)	(63)	50

(Millions of yen)

	LINTEC KOREA, INC.			
	Jan - Mar 2019	Jan - Mar 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	1,195	1,351	156	5,800
Operating income/(loss)	334	414	80	1,600
Profit/(loss) before taxes	347	456	109	1,600
Profit/(loss)	271	356	85	1,200

(Millions of yen)

	OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2)			
	Apr - Jun 2019	Apr - Jun 2020	Inc/(Dec)	FY2021 (Forecasts)
Net sales	12,614	13,796	1,182	54,500
Operating income/(loss)	814	1,272	458	4,200
Profit/(loss) before taxes	911	1,455	544	6,800
Profit/(loss)	623	1,106	483	5,500

Note 1: Other consolidated subsidiaries include 24 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 24 foreign consolidated subsidiaries runs from January 1 through December 31.

Business Results of Major Group Companies 1 (Quarterly Trend)

LINTEC Corporation

FY2020	FY2021
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FY2020	FY2021
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【LINTEC CORPORATION】

(Millions of yen)

	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)
Net sales	39,297	38,900	40,848	40,792	36,977			
Operating income/(loss)	1,709	2,098	2,627	2,525	1,821			
Profit/(loss) before taxes	1,593	5,353	3,767	2,333	1,843			
Profit/(loss)	1,084	4,698	2,914	1,724	1,304			

【LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	566	352	327	392	523			
Operating income/(loss)	48	(7)	(7)	30	55			
Profit/(loss) before taxes	49	3	0	33	62			
Profit/(loss)	37	2	1	23	47			

【MADICO, INC. and another company】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,752	2,070	2,059	1,863	1,415			
Operating income/(loss)	95	180	175	(130)	(219)			
Profit/(loss) before taxes	(95)	16	18	(408)	(367)			
Profit/(loss)	(95)	16	18	(408)	(367)			

【LINTEC (SUZHOU) TECH CORPORATION, LTD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	896	938	969	989	748			
Operating income/(loss)	(1)	(38)	28	16	14			
Profit/(loss) before taxes	10	(47)	42	26	22			
Profit/(loss)	7	(47)	42	19	17			

【PT. LINTEC INDONESIA】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	829	699	813	716	710			
Operating income/(loss)	14	(5)	8	13	19			
Profit/(loss) before taxes	18	(9)	2	12	(45)			
Profit/(loss)	18	(9)	2	12	(45)			

【LINTEC KOREA, INC.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,195	1,505	1,878	1,670	1,351			
Operating income/(loss)	334	493	666	571	414			
Profit/(loss) before taxes	347	518	691	556	456			
Profit/(loss)	271	405	539	422	356			

Business Results of Major Group Companies 2 (Quarterly Trend)

LINTEC Corporation

FY2020	FY2021
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【LINTEC SINGAPORE PRIVATE LIMITED】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	2,023	2,115	2,177	2,183	1,940			
Operating income/(loss)	197	243	265	224	243			
Profit/(loss) before taxes	439	195	252	209	192			
Profit/(loss)	403	162	210	162	162			

【MACtac Americas, LLC and 6 other companies】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	9,325	9,182	9,038	8,788	9,354			
Operating income/(loss)	(179)	(107)	(182)	(401)	(159)			
Profit/(loss) before taxes	(208)	(150)	(202)	(435)	(190)			
Profit/(loss)	(219)	(150)	(207)	(447)	(194)			

【OTHER CONSOLIDATED SUBSIDIARIES (Note 1, 2)】

(Millions of yen)

	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)
Net sales	12,614	13,444	13,563	14,436	13,796			
Operating income/(loss)	814	996	1,267	946	1,272			
Profit/(loss) before taxes	911	1,246	1,475	758	1,455			
Profit/(loss)	623	1,019	1,143	424	1,106			

Note 1: Other consolidated subsidiaries include 24 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 24 foreign consolidated subsidiaries runs from January 1 through December 31.

Consolidated Statements of Cash Flows

LINTEC Corporation

(Millions of yen)	FY2020 Apr - Jun, 2019 (A)	FY2021 Apr - Jun, 2020 (B)	Inc/(Dec) (B-A)
Cash flows from operating activities	2,271	6,335	4,063
Profit before income taxes	2,795	3,478	682
Depreciation and amortization, Amortization of goodwill	3,129	3,116	(13)
Changes in operating assets and liabilities	(553)	1,566	2,119
Other, net	(3,100)	(1,825)	1,274
Cash flows from investing activities	(2,435)	(2,404)	31
Purchase of property, plant and equipment	(2,323)	(2,163)	159
Proceeds from sales of property, plant and equipment	2	14	12
Other, net	(115)	(255)	(140)
Cash flows from financing activities	(4,319)	(4,466)	(146)
Increase (Decrease) in short-term loans payable	173	—	(173)
Repayments of long-term loans payable	(1,510)	(1,500)	10
Cash dividends paid	(2,797)	(2,800)	(3)
Other, net	(185)	(165)	19
Effect of exchange rate change on cash and cash equivalents	38	(779)	(818)
Net increase (decrease) in cash and cash equivalents	(4,444)	(1,314)	3,129
Cash and cash equivalents at beginning of year	58,303	52,260	(6,042)
Cash and cash equivalents at end of year	53,858	50,945	(2,912)

Consolidated Statements of Cash Flows (Quarterly Trend)

LINTEC Corporation

	FY2020				FY2021			
	Apr - Jun 2019	Jul - Sep 2019	Oct - Dec 2019	Jan - Mar 2020	Apr - Jun 2020	Jul - Sep 2020	Oct - Dec 2020	Jan - Mar 2021
(Millions of yen)								
Cash flows from operating activities	2,271	2,503	7,326	6,401	6,335			
Profit before income taxes	2,795	3,695	4,802	2,647	3,478			
Depreciation and amortization, Amortization of goodwill	3,129	3,158	3,168	3,300	3,116			
Changes in operating assets and liabilities	(553)	(5,079)	3,780	(2,863)	1,566			
Other, net	(3,100)	729	(4,422)	3,316	(1,825)			
Cash flows from investing activities	(2,435)	(3,369)	(3,960)	(4,054)	(2,404)			
Purchase of property, plant and equipment	(2,323)	(3,924)	(3,111)	(3,085)	(2,163)			
Proceeds from sales of property, plant and equipment	2	12	11	61	14			
Other, net	(115)	543	(859)	(1,031)	(255)			
Cash flows from financing activities	(4,319)	(756)	(4,569)	(640)	(4,466)			
Increase (Decrease) in short-term loans payable	173	(549)	(52)	(492)	—			
Repayments of long-term loans payable	(1,510)	—	(1,527)	16	(1,500)			
Cash dividends paid	(2,797)	(17)	(2,811)	(7)	(2,800)			
Other, net	(185)	(188)	(180)	(156)	(165)			
Effect of exchange rate change on cash and cash equivalents	38	(844)	(176)	541	(779)			
Net increase (decrease) in cash and cash equivalents	(4,444)	(2,467)	(1,380)	2,248	(1,314)			
Cash and cash equivalents at beginning of year	58,303	53,858	51,391	50,011	52,260			
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	—	0	—	—	—			
Cash and cash equivalents at end of year	53,858	51,391	50,011	52,260	50,945			

Cautionary Statement with Respect to Forward-Looking Statements

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements.