

## *Summary of Second Quarter Business Results and Financial Report / FY2017*

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**LINTEC Corporation**

# Consolidated Balance Sheets

LINTEC Corporation

	FY2017 Sep 30,2016 (A)	FY2016 Mar 31,2016 (B)	Inc/(Dec) (A-B)	Major changes
(Millions of yen)				
Current assets	160,262	163,647	(3,384)	
Cash and deposits	64,499	65,733	(1,234)	
Trade notes and accounts receivable	61,561	62,331	(769)	
Inventories	29,300	31,066	(1,765)	
Other	4,901	4,516	385	
Non-current assets	76,363	77,072	(708)	
Property, plant and equipment	64,810	64,859	(49)	} capital expenditure ( ¥ 5,596 million ) depreciation & amortization ( ¥ 3,603 million )
Intangible assets	2,080	2,357	(277)	
Investments and other assets	9,473	9,855	(382)	
<b>Total assets</b>	<b>236,626</b>	<b>240,720</b>	<b>(4,093)</b>	
Current liabilities	57,077	56,389	687	
Trade notes and accounts payable	42,834	39,683	3,151	
Short-term borrowings	1,730	1,695	35	
Other	12,512	15,010	(2,498)	
Non-current liabilities	12,057	12,228	(171)	
Net defined benefit liability	11,428	11,476	(48)	
Other	628	752	(123)	
<b>Total liabilities</b>	<b>69,134</b>	<b>68,618</b>	<b>516</b>	
Common stock	23,201	23,201	—	
Capital surplus	26,829	26,829	—	
Retained earnings	126,891	123,713	3,177	
Treasury stock, at cost	(7,713)	(7,712)	(0)	
Net unrealized holding gain on securities	672	701	(29)	
Foreign currency translation adjustments	77	7,812	(7,735)	
Remeasurements of defined benefit plans	(3,372)	(3,509)	136	
Share subscription rights	186	169	17	
Non-controlling interests	720	895	(175)	
<b>Total net assets</b>	<b>167,492</b>	<b>172,101</b>	<b>(4,609)</b>	
<b>Total liabilities and net assets</b>	<b>236,626</b>	<b>240,720</b>	<b>(4,093)</b>	

## Consolidated Balance Sheets (Quarterly Trend)

LINTEC Corporation

(Millions of yen)	FY2016				FY2017			
	Jun 30,2015	Sep 30,2015	Dec 31,2015	Mar 31,2016	Jun 30,2016	Sep 30,2016	Dec 31,2016	Mar 31,2017
Current assets	164,388	167,419	172,312	163,647	159,098	160,262		
Cash and deposits	61,173	63,604	65,733	65,733	63,762	64,499		
Trade notes and accounts receivable	64,450	64,590	69,058	62,331	60,361	61,561		
Inventories	33,871	33,666	32,214	31,066	31,245	29,300		
Other	4,893	5,557	5,306	4,516	3,729	4,901		
Non-current assets	75,469	76,056	75,770	77,072	76,777	76,363		
Property, plant and equipment	62,420	63,104	62,597	64,859	64,933	64,810		
Intangible assets	2,483	2,550	2,417	2,357	2,235	2,080		
Investments and other assets	10,564	10,401	10,755	9,855	9,608	9,473		
<b>Total assets</b>	<b>239,857</b>	<b>243,476</b>	<b>248,083</b>	<b>240,720</b>	<b>235,875</b>	<b>236,626</b>		
Current liabilities	57,950	58,144	65,242	56,389	53,930	57,077		
Trade notes and accounts payable	42,309	41,701	49,048	39,683	40,307	42,834		
Short-term borrowings	1,695	1,695	1,695	1,695	1,730	1,730		
Other	13,945	14,748	14,499	15,010	11,892	12,512		
Non-current liabilities	8,752	8,737	8,776	12,228	12,364	12,057		
Net defined benefit liability	7,928	7,930	8,008	11,476	11,508	11,428		
Other	823	806	768	752	856	628		
<b>Total liabilities</b>	<b>66,702</b>	<b>66,882</b>	<b>74,019</b>	<b>68,618</b>	<b>66,295</b>	<b>69,134</b>		
Common stock	23,201	23,201	23,201	23,201	23,201	23,201		
Capital surplus	26,830	26,829	26,829	26,829	26,829	26,829		
Retained earnings	118,367	121,213	122,347	123,713	123,878	126,891		
Treasury stock, at cost	(7,741)	(7,719)	(7,720)	(7,712)	(7,712)	(7,713)		
Net unrealized holding gain on securities	871	747	890	701	579	672		
Foreign currency translation adjustments	10,904	11,346	7,588	7,812	5,256	77		
Remeasurements of defined benefit plans	(438)	(173)	(153)	(3,509)	(3,439)	(3,372)		
Share subscription rights	166	177	177	169	169	186		
Non-controlling interests	994	972	903	895	817	720		
<b>Total net assets</b>	<b>173,155</b>	<b>176,594</b>	<b>174,064</b>	<b>172,101</b>	<b>169,579</b>	<b>167,492</b>		
<b>Total liabilities and net assets</b>	<b>239,857</b>	<b>243,476</b>	<b>248,083</b>	<b>240,720</b>	<b>235,875</b>	<b>236,626</b>		

**Consolidated Statements of Income**

LINTEC Corporation

	FY2017 (Apr'16-Sep'16) (A)		FY2016 (Apr'15-Sep'15) (B)		Increase/(Decrease) (A-B)		FY2017 (Forecast)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Change	Millions of yen	% of net sales
Net sales	99,435	100.0	106,529	100.0	(7,093)	(6.7)	205,000	100.0
Cost of sales	73,575	74.0	79,202	74.4	(5,626)	(7.1)	151,700	74.0
Gross profit	25,860	26.0	27,326	25.6	(1,466)	(5.4)	53,300	26.0
Selling, general and administrative expenses	17,419	17.5	17,694	16.6	(275)	(1.6)	36,300	17.7
Operating income	8,440	8.5	9,632	9.0	(1,191)	(12.4)	17,000	8.3
Non-operating income	614	0.6	468	0.5	145	31.2	1,100	0.5
Non-operating expenses	1,936	1.9	303	0.3	1,632	537.6	2,600	1.2
Ordinary income	7,118	7.2	9,796	9.2	(2,678)	(27.3)	15,500	7.6
Extraordinary gain	121	0.1	11	0.0	110	923.6	100	0.0
Extraordinary loss	—	—	251	0.2	(251)	—	—	—
Profit before income taxes	7,240	7.3	9,557	9.0	(2,317)	(24.2)	15,600	7.6
Income taxes	2,224	2.2	3,165	3.0	(941)	(29.7)	5,300	2.6
Profit	5,016	5.1	6,391	6.0	(1,375)	(21.5)	10,300	5.0
Profit (loss) attributable to non-controlling interests	(109)	(0.1)	(59)	(0.1)	(50)	—	(200)	(0.1)
Profit attributable to owners of parent	5,125	5.2	6,451	6.1	(1,325)	(20.5)	10,500	5.1
Earnings per share (yen)		71.04		89.43		(18.39)		145.53

# Consolidated Statements of Income (Quarterly Trend)

LINTEC Corporation

(Millions of yen)

	FY2016 (Apr'15-Mar'16)				FY2017 (Apr'16-Mar'17)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	52,550 (6.5%)	53,979 (5.5%)	53,015 (0.1%)	50,957 (▲5.3%)	48,415 (▲7.9%)	51,020 (▲5.5%)		
Cost of sales	38,974	40,228	39,350	38,325	36,095	37,480		
Gross profit	13,575	13,751	13,665	12,633	12,319	13,541		
Selling, general and administrative expenses	8,619	9,075	8,928	9,310	8,598	8,821		
Operating income	4,956 (24.7%)	4,676 (▲2.2%)	4,737 (5.6%)	3,323 (▲8.7%)	3,721 (▲24.9%)	4,719 (0.9%)		
Non-operating income	296	172	200	84	332	282		
Non-operating expenses	187	116	84	433	1,236	700		
Ordinary income	5,065 (26.0%)	4,731 (8.0%)	4,854 (▲9.9%)	2,973 (▲27.7%)	2,817 (▲44.4%)	4,301 (▲9.1%)		
Extraordinary gain	11	—	—	—	121	—		
Extraordinary loss	—	251	487	97	—	—		
Profit before income taxes	5,077 (26.3%)	4,480 (▲4.9%)	4,366 (▲19.0%)	2,876 (▲16.3%)	2,939 (▲42.1%)	4,301 (▲4.0%)		
Income taxes	1,491	1,674	1,343	1,521	872	1,352		
Profit	3,585	2,806	3,023	1,355	2,066	2,950		
Profit (loss) attributable to non-controlling interests	(20)	(39)	(58)	(12)	(46)	(63)		
Profit attributable to owners of parent	3,605 (28.9%)	2,846 (▲12.8%)	3,081 (▲16.4%)	1,367 (▲28.6%)	2,112 (▲41.4%)	3,013 (5.9%)		

※( ) Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

**Segment Information (sales) by Business**

LINTEC Corporation

	FY2017 (Apr'16-Sep'16) (A)		FY2016 (Apr'15-Sep'15) (B)		Increase/(Decrease) (A-B)		FY2017 (Forecast)	
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	% Growth	Millions of yen	% of net sales
Net sales	99,435	100.0	106,529	100.0	(7,093)	(6.7)	205,000	100.0
Printing and Industrial Materials Products	41,168	41.4	44,433	41.7	(3,265)	(7.3)	83,200	40.6
Printing & Variable Information Products Operations	25,808	26.0	27,461	25.8	(1,652)	(6.0)	52,400	25.6
Industrial & Material Operations	15,359	15.4	16,971	15.9	(1,612)	(9.5)	30,800	15.0
Electronic and Optical Products	39,996	40.2	43,420	40.8	(3,423)	(7.9)	85,000	41.4
Advanced Materials Operations	19,963	20.1	21,898	20.6	(1,934)	(8.8)	42,300	20.6
Optical Products Operations	20,032	20.1	21,522	20.2	(1,489)	(6.9)	42,700	20.8
Paper and Converted Products	18,271	18.4	18,675	17.5	(404)	(2.2)	36,800	18.0
Fine & Specialty Paper Products Operations	8,115	8.2	8,323	7.8	(207)	(2.5)	16,600	8.1
Converted Products Operations	10,155	10.2	10,352	9.7	(196)	(1.9)	20,200	9.9
Operating Income	8,440	8.5	9,632	9.0	(1,191)	(12.4)	17,000	8.3
Printing and Industrial Materials Products	1,467	3.6	1,311	3.0	156	11.9	2,700	3.2
Electronic and Optical Products	4,581	11.5	6,010	13.8	(1,428)	(23.8)	8,900	10.5
Paper and Converted Products	2,334	12.8	2,274	12.2	59	2.6	5,400	14.7

**Segment Information (sales) by Business (Quarterly Trend)**

LINTEC Corporation

(Millions of yen)

	FY2016 (Apr'15-Mar'16)				FY2017 (Apr'16-Mar'17)			
	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)	1Q(Apr-Jun)	2Q(Jul-Sep)	3Q(Oct-Dec)	4Q(Jan-Mar)
Net sales	52,550 (6.5%)	53,979 (5.5%)	53,015 (0.1%)	50,957 (▲5.3%)	48,415 (▲7.9%)	51,020 (▲5.5%)		
Printing and Industrial Materials Products	21,690 (3.8%)	22,743 (4.0%)	21,813 (▲0.9%)	21,392 (▲2.8%)	20,530 (▲5.3%)	20,638 (▲9.3%)		
Printing & Variable Information Products Operations	13,614 (2.7%)	13,847 (5.0%)	13,373 (▲1.1%)	13,311 (▲4.9%)	12,922 (▲5.1%)	12,886 (▲6.9%)		
Industrial & Material Operations	8,075 (5.8%)	8,896 (2.5%)	8,440 (▲0.7%)	8,082 (1.1%)	7,608 (▲5.8%)	7,751 (▲12.9%)		
Electronic and Optical Products	21,361 (12.3%)	22,059 (8.5%)	22,214 (1.8%)	19,788 (▲10.2%)	18,852 (▲11.7%)	21,144 (▲4.1%)		
Advanced Materials Operations	10,697 (21.4%)	11,201 (5.5%)	11,479 (1.0%)	10,336 (▲6.5%)	9,349 (▲12.6%)	10,614 (▲5.2%)		
Optical Products Operations	10,664 (4.4%)	10,858 (11.9%)	10,735 (2.6%)	9,452 (▲13.9%)	9,503 (▲10.9%)	10,529 (▲3.0%)		
Paper and Converted Products	9,498 (0.9%)	9,177 (2.2%)	8,988 (▲1.2%)	9,777 (▲0.2%)	9,032 (▲4.9%)	9,239 (0.7%)		
Fine & Specialty Paper Products Operations	4,210 (1.1%)	4,113 (5.5%)	4,034 (6.1%)	4,631 (2.4%)	4,027 (▲4.4%)	4,088 (▲0.6%)		
Converted Products Operations	5,288 (0.8%)	5,064 (▲0.3%)	4,954 (▲6.4%)	5,146 (▲2.5%)	5,005 (▲5.4%)	5,150 (1.7%)		
Operating Income	4,956 (24.7%)	4,676 (▲2.2%)	4,737 (5.6%)	3,323 (▲8.7%)	3,721 (▲24.9%)	4,719 (0.9%)		
Printing and Industrial Materials Products	677 (▲19.5%)	634 (▲29.7%)	961 (24.0%)	513 (42.5%)	644 (▲4.8%)	823 (29.8%)		
Electronic and Optical Products	3,036 (37.8%)	2,974 (▲0.6%)	2,875 (13.6%)	1,677 (▲28.5%)	1,952 (▲35.7%)	2,629 (▲11.6%)		
Paper and Converted Products	1,194 (31.1%)	1,080 (26.0%)	920 (▲22.9%)	1,109 (7.1%)	1,087 (▲9.0%)	1,247 (15.5%)		

※( ) Shows the increase/decrease rate compared with the data of the same quarter of the previous fiscal year.

## Business Results of Major Group Companies

LINTEC Corporation

(Millions of yen)

	LINTEC CORPORATION			
	Apr - Sep 2016	Apr - Sep 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	80,775	82,655	(1,880)	165,600
Operating income/(loss)	4,924	5,505	(581)	11,500
Profit/(loss) before taxes	10,224	9,533	691	16,700
Profit/(loss)	8,811	7,445	1,366	13,200

(Millions of yen)

	LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.			
	Jan - Jun 2016	Jan - Jun 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	1,383	1,779	(396)	2,200
Operating income/(loss)	234	343	(109)	300
Profit/(loss) before taxes	226	446	(220)	300
Profit/(loss)	176	357	(181)	200

(Millions of yen)

	LINTEC SINGAPORE PRIVATE LIMITED			
	Jan - Jun 2016	Jan - Jun 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	3,601	4,444	(843)	7,500
Operating income/(loss)	266	375	(109)	500
Profit/(loss) before taxes	(86)	801	(887)	200
Profit/(loss)	(96)	697	(793)	100

(Millions of yen)

	MADICO, INC.			
	Jan - Jun 2016	Jan - Jun 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	3,062	4,427	(1,365)	5,500
Operating income/(loss)	(271)	(332)	61	(800)
Profit/(loss) before taxes	(278)	(591)	313	(900)
Profit/(loss)	(179)	(461)	282	(900)

(Millions of yen)

	LINTEC (SUZHOU) TECH CORPORATION, LTD.			
	Jan - Jun 2016	Jan - Jun 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	2,292	2,766	(474)	5,000
Operating income/(loss)	276	408	(132)	700
Profit/(loss) before taxes	225	457	(232)	700
Profit/(loss)	169	342	(173)	500

(Millions of yen)

	OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2)			
	Apr - Sep 2016	Apr - Sep 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	25,721	28,001	(2,280)	52,600
Operating income/(loss)	2,549	2,964	(415)	4,200
Profit/(loss) before taxes	4,160	3,557	603	6,400
Profit/(loss)	3,507	2,785	722	5,400

(Millions of yen)

	PT. LINTEC INDONESIA			
	Jan - Jun 2016	Jan - Jun 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	886	2,587	(1,701)	1,900
Operating income/(loss)	(193)	(150)	(43)	(300)
Profit/(loss) before taxes	(314)	(159)	(155)	(600)
Profit/(loss)	(314)	(172)	(142)	(600)

(Millions of yen)

	LINTEC KOREA, INC.			
	Jan - Jun 2016	Jan - Jun 2015	Inc/(Dec)	FY2017 (Forecast)
Net sales	1,567	2,007	(440)	3,300
Operating income/(loss)	390	507	(117)	800
Profit/(loss) before taxes	439	544	(105)	900
Profit/(loss)	386	474	(88)	800

Note 1: Other consolidated subsidiaries include 24 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 24 foreign consolidated subsidiaries runs from January 1 through December 31.



# Business Results of Major Group Companies 1 (Quarterly Trend)

LINTEC Corporation

FY2016	FY2017
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## 【LINTEC CORPORATION】

(Millions of yen)

	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)
Net sales	41,034	41,621	41,530	40,301	38,483	42,292		
Operating income/(loss)	2,899	2,606	2,413	2,047	1,969	2,955		
Profit/(loss) before taxes	2,921	6,612	2,646	1,649	1,387	8,837		
Profit/(loss)	2,004	5,441	1,962	1,008	936	7,875		

FY2016	FY2017
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## 【LINTEC INDUSTRIES (MALAYSIA) SDN. BHD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	897	882	704	696	643	740		
Operating income/(loss)	172	171	116	136	111	123		
Profit/(loss) before taxes	186	260	133	280	140	86		
Profit/(loss)	140	217	77	277	105	71		

## 【MADICO, INC.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,993	2,434	2,010	1,298	1,620	1,442		
Operating income/(loss)	(188)	(144)	(310)	(660)	(139)	(132)		
Profit/(loss) before taxes	(190)	(401)	(733)	(682)	(141)	(137)		
Profit/(loss)	(125)	(336)	(650)	(671)	(89)	(90)		

## 【LINTEC (SUZHOU) TECH CORPORATION, LTD.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,265	1,501	1,942	1,660	1,073	1,219		
Operating income/(loss)	198	210	364	239	126	150		
Profit/(loss) before taxes	220	237	391	262	108	117		
Profit/(loss)	164	178	293	193	81	88		

## 【PT. LINTEC INDONESIA】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	1,144	1,443	346	64	474	412		
Operating income/(loss)	(42)	(108)	(66)	42	(129)	(64)		
Profit/(loss) before taxes	(46)	(113)	(174)	(38)	(131)	(183)		
Profit/(loss)	(57)	(115)	(174)	(38)	(131)	(183)		

## 【LINTEC KOREA, INC.】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	959	1,048	1,114	1,114	766	801		
Operating income/(loss)	244	263	304	295	197	193		
Profit/(loss) before taxes	259	285	356	296	217	222		
Profit/(loss)	226	248	314	260	189	197		

## Business Results of Major Group Companies 2 (Quarterly Trend)

LINTEC Corporation

FY2016	FY2017
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### 【LINTEC SINGAPORE PRIVATE LIMITED】

(Millions of yen)

	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)	1Q(1~3)	2Q(4~6)	3Q(7~9)	4Q(10~12)
Net sales	2,147	2,297	2,287	2,175	1,832	1,769		
Operating income/(loss)	193	182	131	82	180	86		
Profit/(loss) before taxes	214	587	847	134	15	(101)		
Profit/(loss)	180	517	797	121	5	(101)		

### 【OTHER CONSOLIDATED SUBSIDIARIES (Note 1,2)】

(Millions of yen)

	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)	1Q(4~6)	2Q(7~9)	3Q(10~12)	4Q(1~3)
Net sales	13,780	14,221	14,812	14,282	12,970	12,751		
Operating income/(loss)	1,389	1,575	1,637	1,150	1,285	1,264		
Profit/(loss) before taxes	1,431	2,126	1,837	2,483	2,491	1,669		
Profit/(loss)	1,030	1,755	1,370	2,120	2,172	1,335		

Note 1: Other consolidated subsidiaries include 24 foreign consolidated subsidiaries and 3 domestic consolidated subsidiaries.

Note 2: The fiscal year of 24 foreign consolidated subsidiaries runs from January 1 through December 31.

## Consolidated Statements of Cash Flows

LINTEC Corporation

(Millions of yen)	FY2017 Apr - Sep 2016 (A)	FY2016 Apr - Sep 2015 (B)	Inc/(Dec) (A-B)
Cash flows from operating activities	11,233	8,282	2,951
Profit before income taxes	7,240	9,557	(2,317)
Depreciation and amortization	3,603	4,203	(599)
Changes in operating assets and liabilities	3,004	(854)	3,859
Other, net	(2,615)	(4,623)	2,008
Cash flows from investing activities	(5,957)	(3,782)	(2,175)
Purchase of property, plant and equipment	(6,378)	(4,455)	(1,923)
Proceeds from sales of property, plant and equipment	166	24	141
Other, net	254	648	(393)
Cash flows from financing activities	(2,041)	(1,986)	(55)
Increase (Decrease) in short-term borrowings	35	—	35
Cash dividends paid	(1,948)	(1,876)	(72)
Other, net	(128)	(109)	(18)
Effect of exchange rate change on cash and cash equivalents	(3,483)	(153)	(3,329)
Net increase (decrease) in cash and cash equivalents	(249)	2,360	(2,609)
Cash and cash equivalents at beginning of year	60,323	56,050	4,273
Increase in cash and cash equivalents from newly consolidated subsidiary	—	0	(0)
Cash and cash equivalents at end of year	60,074	58,411	1,663

## Consolidated Statements of Cash Flows (Quarterly Trend)

LINTEC Corporation

(Millions of yen)	FY2016				FY2017			
	Apr - Jun 2015	Jul - Sep 2015	Oct - Dec 2015	Jan - Mar 2016	Apr - Jun 2016	Jul - Sep 2016	Oct - Dec 2016	Jan - Mar 2017
Cash flows from operating activities	2,442	5,840	7,459	4,187	5,020	6,213		
Profit before income taxes	5,077	4,480	4,366	2,876	2,939	4,301		
Depreciation and amortization	2,077	2,126	2,331	2,266	1,791	1,812		
Changes in operating assets and liabilities	(587)	(267)	2,936	(2,019)	1,509	1,495		
Other, net	(4,123)	(500)	(2,176)	1,065	(1,220)	(1,395)		
Cash flows from investing activities	(1,388)	(2,394)	(1,291)	(4,825)	(6,477)	520		
Purchase of property, plant and equipment	(1,251)	(3,204)	(1,492)	(3,863)	(3,618)	(2,760)		
Proceeds from sales of property, plant and equipment	22	2	1	1	156	10		
Other, net	(159)	807	201	(963)	(3,016)	3,270		
Cash flows from financing activities	(1,914)	(72)	(1,989)	(69)	(1,953)	(88)		
Increase (Decrease) in short-term borrowings	—	—	—	—	35	—		
Cash dividends paid	(1,859)	(17)	(1,935)	(13)	(1,932)	(16)		
Other, net	(54)	(55)	(54)	(56)	(55)	(73)		
Effect of exchange rate change on cash and cash equivalents	(112)	(41)	(1,414)	(145)	(1,226)	(2,257)		
Net increase (decrease) in cash and cash equivalents	(972)	3,332	2,764	(851)	(4,637)	4,388		
Cash and cash equivalents at beginning of year	56,050	55,078	58,411	61,175	60,323	55,686		
Increase in cash and cash equivalents from newly consolidated subsidiary	0	—	—	—	—	—		
Cash and cash equivalents at end of year	55,078	58,411	61,175	60,323	55,686	60,074		

*Cautionary Statement with Respect to Forward-Looking Statements*

This presentation contains forward-looking statements that reflect Lintec's plans. These forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties and other factors that may cause Lintec's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements.