Financial Summary

LINTEC Corporation and its consolidated subsidiaries
Years ended March 31

	2026	2025	2024	2023
For the year:				
Net sales	**¥ 319,385**	¥ 315,978	¥ 276,321	¥ 284,603
Operating income	**25,156**	24,562	10,628	13,796
% of net sales	**7.9%**	7.8%	3.8%	4.8%
Profit before income taxes	**24,472**	18,753	9,452	15,862
Profit attributable to owners of parent	**17,374**	14,476	5,243	11,512
Return on equity	**6.9%**	6.1%	2.3%	5.3%
Return on assets	**7.5%**	7.7%	3.6%	5.1%
Per share data (yen):				
Net income	**¥ 264.48**	¥ 211.98	¥ 76.66	¥ 167.85
Net assets	**3,931.48**	3,642.60	3,393.99	3,311.24
Cash dividends	**110.00**	100.00	88.00	88.00
Depreciation and amortization	**¥ 12,719**	¥ 12,820	¥ 11,837	¥ 11,145
Purchase of property, plant and equipment	**(14,689)**	(23,761)	(14,431)	(12,549)
Cash flows from operating activities	**33,450**	33,715	39,205	5,936
Cash flows from investing activities	**(14,589)**	(24,666)	(21,512)	(12,138)
Cash flows from financing activities	**(15,595)**	(12,332)	(1,288)	(12,775)
At year-end:				
Current assets	**¥ 196,082**	¥ 192,767	¥ 187,977	¥ 171,936
Current liabilities	**65,968**	69,989	75,918	59,823
Working capital	**130,113**	122,777	112,059	112,112
Cash and cash equivalents	**55,252**	50,703	52,396	33,857
Total property, plant and equipment	**117,500**	116,931	114,154	101,593
Long-term borrowings	**1,902**	3,794	5,888	—
% of shareholders' equity	**0.9%**	1.8%	2.9%	—
Total assets	**342,725**	340,471	333,590	304,881
Net assets	**258,240**	246,126	232,920	227,150
% of total assets	**75.1%**	72.1%	69.6%	74.2%
Number of shares outstanding	**72,488,740**	72,488,740	76,688,740	76,688,740
Number of employees	**5,237**	5,311	5,476	5,418
Segment information:				
Net sales:				
Printing and Industrial Materials Products	**¥182,644**	¥184,647	¥168,970	¥173,324
Electronic and Optical Products	**100,726**	96,312	73,892	78,053
Paper and Converted Products	**36,014**	35,019	33,458	33,225
Segment income (loss):				
Printing and Industrial Materials Products	**1,979**	5,462	(1,115)	2,958
Electronic and Optical Products	**22,120**	18,505	11,661	12,463
Paper and Converted Products	**977**	535	21	(1,688)

Millions of yen, except per share data, number of shares, and number of employees

2022	2021	2020	2019	2018	2017
¥ 256,836	¥ 235,902	¥ 240,727	¥ 250,942	¥ 249,030	¥ 205,975
21,584	17,030	15,440	17,977	20,095	16,595
8.4%	7.2%	6.4%	7.2%	8.1%	8.1%
23,230	16,635	13,939	18,338	16,666	15,398
16,641	11,407	9,620	12,937	11,257	11,450
8.2%	5.9%	5.0%	6.9%	6.2%	6.6%
7.8%	6.0%	5.1%	6.2%	6.5%	6.1%
¥ 232.12	¥ 157.81	¥ 133.20	¥ 179.24	¥ 156.02	¥ 158.69
2,996.21	2,722.89	2,653.80	2,625.54	2,573.69	2,465.43
88.00	78.00	78.00	78.00	66.00	66.00
¥ 9,895	¥ 9,361	¥ 9,491	¥ 8,700	¥ 9,031	¥ 7,466
(8,522)	(8,997)	(12,443)	(10,768)	(8,084)	(13,049)
24,642	28,824	18,501	22,858	26,819	24,361
(19,644)	(8,612)	(13,818)	(10,299)	(7,532)	(48,378)
(14,455)	(14,129)	(10,284)	(8,246)	(6,363)	5,257
¥ 182,224	¥ 170,098	¥ 163,660	¥ 175,597	¥ 173,593	¥ 151,449
72,382	63,506	66,119	72,994	77,849	64,401
109,842	106,592	97,541	102,603	95,744	87,048
50,603	57,636	52,260	58,303	55,042	41,284
90,521	79,807	80,481	75,131	75,336	73,871
1,468	2,546	2,285	11,622	14,395	17,795
0.7%	1.3%	1.2%	6.2%	8.0%	10.3%
302,865	280,262	278,972	290,320	292,733	274,199
209,758	197,350	192,298	190,226	186,420	178,690
69.1%	70.2%	68.7%	65.3%	63.4%	64.9%
76,659,440	76,630,740	76,600,940	76,576,340	76,564,240	76,564,240
5,158	4,913	4,948	4,888	4,794	4,760
¥132,421	¥115,745	¥122,436	¥122,935	¥121,691	¥85,661
91,379	88,976	81,929	90,316	88,882	83,205
33,035	31,181	36,361	37,689	38,456	37,108
1,373	(239)	928	3,761	3,040	1,672
19,176	15,067	10,981	11,150	11,972	9,155
971	2,138	3,502	2,970	4,996	5,767

External Evaluations

Inclusion in ESG Indexes

We have been selected as a constituent of the following ESG indexes (as of June 30, 2026).

MSCI Selection Indexes

MSCI Japan ESG Select Leaders Index

MSCI Nihonkabu ESG Select Leaders Index

THE INCLUSION OF LINTEC Corporation IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF LINTEC Corporation BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

Morningstar Japan ex-REIT Gender Diversity Tilt Index

Morningstar Disclaimer

www.lintec.co.jp/sustainability/disclosure/pdf/evaluation.pdf#page=2

S&P/JPX Carbon Efficient Index

Constituent Stock of the SOMPO Sustainability Index

Other Major Evaluations

CDP

Ratings

Long-term bonds	Rating and Investment Information, Inc. (R&I): A
	Japan Credit Rating Agency, Ltd. (JCR): A+
Short-term bonds	R&I: a-1
	JCR: J-1

Website Awards

- **Daiwa Investor Relations Co. Ltd.**
  2025 Internet IR Awards
  Excellence Award

- **Nikko Investor Relations Co., Ltd.**
  Fiscal 2025 All Japanese Listed Companies' Website Ranking
  Overall ranking: AAA website
  By-sector ranking: (Other Products), AA website

- **BroadBand Security, Inc.**
  Gomez IR Site Ranking 2025
  Silver Prize (31st)

  Gomez ESG Site Ranking 2025
  Excellent Company (43rd)

Corporate Information (As of March 31, 2026)

Head Office
23-23, Honcho, Itabashi-ku, Tokyo 173-0001, Japan
Phone: +81-3-5248-7711
Fax: +81-3-5248-7760
URL: www.lintec-global.com

Established
October 15, 1934

Fiscal Year-End
March 31

Common Stock
¥23,355 million
Authorized: 300,000,000 shares
Issued: 72,488,740 shares

Stock Listing
Tokyo Stock Exchange, Prime Market
Securities Code: 7966

Shareholder Register Agent for Common Stock
Mitsubishi UFJ Trust and Banking Corporation
1-4-5, Marunouchi, Chiyoda-ku, Tokyo 100-8212, Japan

Number of Employees
5,237 (Consolidated)
2,673 (Non-consolidated)

Major Subsidiaries * Consolidated subsidiary

Domestic

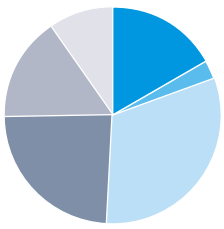
LINTEC COMMERCE, INC.*
LINTEC SIGN SYSTEM, INC.*
SHONAN LINTEC KAKO, INC.*
LINTEC SERVICES, INC.
LINTEC CUSTOMER SERVICE, INC.
TOKYO LINTEC KAKO, INC.

Overseas

LINTEC USA HOLDING, INC.*
LINTEC OF AMERICA, INC.*
MACTAC AMERICAS, LLC*
MADICO, INC.*
VDI, LLC*
LINTEC EUROPE B.V.*
LINTEC EUROPE (UK) LIMITED*
LINTEC ADVANCED TECHNOLOGIES (EUROPE) GMBH*
LINTEC (SUZHOU) TECH CORPORATION*
LINTEC PRINTING & TECHNOLOGY (TIANJIN) CORPORATION*
LINTEC ADVANCED TECHNOLOGIES (SHANGHAI), INC.*
LINTEC HI-TECH (TAIWAN), INC.*
LINTEC ADVANCED TECHNOLOGIES (TAIWAN), INC.*
LINTEC KOREA, INC.*
LINTEC ADVANCED TECHNOLOGIES (KOREA), INC.*
LINTEC ASIA PACIFIC REGIONAL HEADQUARTERS PRIVATE LIMITED*
LINTEC SINGAPORE PRIVATE LIMITED*
LINTEC ADVANCED TECHNOLOGIES (SINGAPORE) PRIVATE LIMITED*
PT. LINTEC INDONESIA*
PT. LINTEC JAKARTA*
PT MULTIYASA SWADAYA*
LINTEC (THAILAND) CO., LTD.*
LINTEC INDUSTRIES (SARAWAK) SDN. BHD.*
LINTEC KUALA LUMPUR SDN. BHD.*
LINTEC ADVANCED TECHNOLOGIES (MALAYSIA) SDN. BHD.*
LINTEC VIETNAM CO., LTD.*
LINTEC HANOI VIETNAM CO., LTD.*
LINTEC ADVANCED TECHNOLOGIES (VIETNAM) CO., LTD.*
LINTEC ADVANCED TECHNOLOGIES (PHILIPPINES), INC.*
LINTEC PHILIPPINES (PEZA), INC.*
LINTEC INDIA PRIVATE LIMITED*

Investor Information (As of March 31, 2026)

Ownership and Distribution of Shares

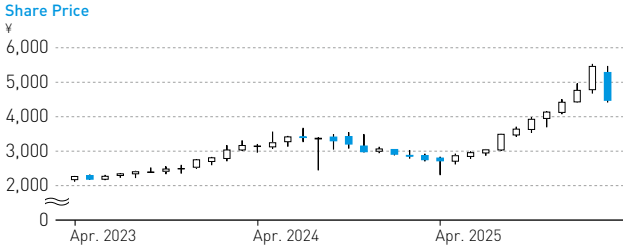


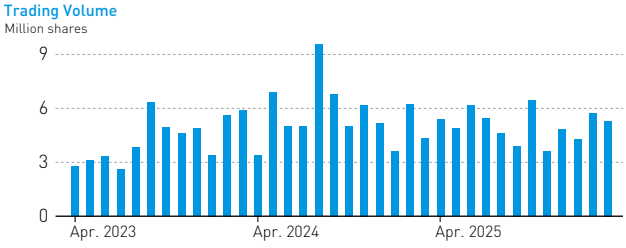
Financial Institutions	16.90%
Securities Companies	2.70%
Other Companies	31.28%
Overseas Companies	23.88%
Individuals and Other	15.57%
Treasury Stock	9.67%

Major Shareholders (Top Five)

Nippon Paper Industries Co., Ltd.	30.02%
The Master Trust Bank of Japan, Ltd. (Trust Account)	8.98%
Custody Bank of Japan, Ltd. (Trust Account)	5.78%
GOLDMAN SACHS INTERNATIONAL	2.59%
STATE STREET BANK AND TRUST COMPANY 505001	1.99%

Share Price / Trading Volume





LINTEC Corporation

LINTEC Corporation
23-23, Honcho, Itabashi-ku,
Tokyo 173-0001, Japan
www.lintec-global.com

